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Town of

LINCOLN

NEW HAMPSHIRE

ANNUAL REPORT — 2003



A Tribute to Our Volunteers

Annual Report for the Year Ending December 31, 2003

TELEPHONE DIRECTORY

FIRE EMERGENCY 911
AMBULANCE EMERGENCY 911
POLICE EMERGENCY 911

Town Manager & Selectmen's Office - 745-2757
Lincoln Town Hall (Fax No.) - 745-6743
Town Clerk /Tax Collector - 745-8971
Planning/Zoning Department - 745-8527

Communications Center (Dispatch) - 745-2238
Police Department (Business Line) - 745-2238
Fire Department (Business Line) - 745-2344

Solid Waste Facility - 745-6626
Public Works Garage - 745-6250
Water Treatment Plant - 745-9306
Wastewater Treatment Plant – 745-3829
Lincoln Public Library - 745-8159
Recreation Director's Office - 745-8673
Kancamagus Recreation Area - 745-2831

Lin-Wood Medical Center – 745-8136
Lincoln-Woodstock Chamber of Commerce – 745-6621
Grafton County Registry of Deeds – 787-6921

HOURS OPEN TO THE PUBLIC

Town Manager & Selectmen's Office	Mon. - Fri. 8:00 a.m. - 4:30 p.m.
Planning & Zoning Office	Mon. - Fri. 8:00 a.m. - 4:30 p.m.
Town Clerk/Tax Collector	Mon. - Fri. 8:00 a.m. - 4:00 p.m.

Solid Waste Facility Hours

Every day except Wednesdays 8:30 a.m. - 5:00 p.m.

Lincoln Public Library Hours

Monday through Friday	Noon - 8:00 p.m.
Saturdays	10:00 a.m. - 2:00 p.m.

FRONT COVER: Volunteers who served the Town of Lincoln in 2003 include (clockwise, beginning at top left) Planning Board Chair Pat Romprey (left) & Vice Chair Joe Chenard; Friends of the Lincoln Library member Aaron Loukes, sharing a story with (from left) his daughters Lucy & Chloe and their pals Sydney Caulder & Katie VanHouten; Lincoln resident Karen Davis, conferring

with a Fish & Game official during a search and rescue mission; Summer Day Camp talent show judges (from left) Timmy Englert, Ross MacAuley, and Gaylen Kelley; and (from left) Lincoln Selectmen Peter Moore & Patricia McTeague, who join Town Manager Ted Sutton in congratulating Fire Chief Nate Haynes on his designation as Lincoln's 2003 Volunteer of the Year.


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Annual Report
of the
Officers
for the
TOWN OF
LINCOLN, N.H.
Year Ending
December 31, 2003

*This Annual Report
is dedicated to the many volunteers
who contributed their time, energy, and talents
to the Town of Lincoln in 2003.*

Table of Contents

Annual Reports of Town Officials & Department Heads	
Fire Chief-----	41
Health Officer-----	42
Library Director-----	43-44
Planning & Zoning Board of Adjustment-----	45-46
Police Chief/Emergency Management Director-----	47-49
Public Works Superintendent-----	50
Recreation Department Director-----	51-52
Selectmen-----	1-2
Solid Waste Facility Manager-----	53
Tax Collector/Town Clerk-----	35-37
Town Manager-----	3-4
Treasurer-----	39-40
Wastewater Treatment Facility Report-----	50
Audit of Town of Lincoln, New Hampshire – 2003-----	63-84
Community Agency & Executive Councilor Reports:	
ADAPT, Inc.-----	54
DARE-----	55
Executive Councilor Raymond Burton-----	56
Grafton County Senior Citizens Council-----	57-58
Hospice of the Littleton Area-----	59
North Country Council-----	60
North Country Home Health Agency-----	61
Voices Against Violence-----	62
Detailed Statement of Payments-----	19-24
Inventory of Town Property-----	34
Long Term Debt Schedules-----	29-33
Minutes of Town Meeting, March 11, 2003-----	7-14
Officers & Department Heads-----	5-6
Payroll (un-audited) by Department-----	26-28
Revenues, Estimated & Actual-----	25
Summary of Valuation-----	17
Tax Assessment – 2003-----	18
Town Warrant and Budget-----	Center Insert
Trustee of Trust Funds-----	38
Veteran's Exemption Report-----	15-16
Vital Statistics-----	85-86
Warrant & Budget-----	center insert
Welfare Expenditures Report-----	42



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Lincoln Board of Selectmen 2003 Annual Report

The voters' approval of the budget at the March, 2003 Town Meeting allowed the Town to move towards making major improvements in Lincoln's infrastructure. The No. 2 sewer lagoon has already been cleaned, and the No. 1 lagoon will be cleaned in 2004. Engineers are now working on plans in preparation for the Route 3 water line replacement and Mansion Hill infrastructure work. We are studying methods to resolve problems with drainage along Pollard Road. These projects have been on the Capital Improvement Plan and under discussion for years and are finally being addressed. Good job, voters of Lincoln!

Your Town Manager has met the challenges of a busy year. It has been vitally important to have such a conscientious individual providing daily oversight on projects as well as on unanticipated events that occurred this past year. The vote of Town Meeting last year paved the way so that we could proceed with issuance of bonds for the water and sewer projects and begin the first phase of the sludge removal at the sewer lagoons. The coordination of day-to-day municipal operations as part of your Town Manager's daily duties provided an environment of proficiency and efficiency with an emphasis on cost savings. Reduction in the contract cost of the operation of the sewer facility and the use of grant monies to purchase a Cascades System for the Fire Department's ladder truck are just two examples of ways in which Mr. Sutton realized substantial savings for the

taxpayers. A major project that Mr. Sutton has been working on is creating a viable approach to water billing. The seasonal use of water poses a unique challenge in developing a fair and equitable plan to encourage citizens and businesses to conserve. A billing plan will also help the community better manage our water production process and plan for the future. We will be addressing this issue in 2004 with public hearings. Mr. Sutton also participated in the extraordinary effort put forth in multiple search and rescue incidents during the past year. Good job, Ted!

After many years, it appears that we may be attaining a goal of building an additional ball field. The perseverance of supporters of recreation over a period of seven years has resulted in funds raised by both Woodstock and Lincoln, a three-way agreement between the two towns and the school, and the approval of grant money. The Capital portion of this year's budget includes an additional request for funds to bring this project to fruition. Good job, recreation supporters!

The recent change of ownership of the Mill property, a major component of the Village Center, will result in some improvements in terms of safety and aesthetics. The much-needed removal of the dilapidated bleach plant will mark the end of the industrialized period of Lincoln's history. We honor all of those hard workers who built our town and were a part of that era, and we look forward to an exciting period of growth and development that is on the horizon. Good luck, new owners and Planning Board members!

The services and talents of our police, fire and ambulance personnel have been greatly challenged during 2003. Lessons learned in regular training as well as the Critical Incident Training held last spring were put to the test on more than one occasion. Good job, public safety personnel!

Staff for the Town of Lincoln remained stable this year. This continuity allows for a thorough understanding of job responsibilities and it means we are better able to prepare for the coming challenges. These include: major construction projects in 2004, completion of the 911 numbering process, dealing with anticipated growth, maintaining budgets, preparing for the property revaluation in 2005. The teamwork approach by all employees is to be commended. Good job, all Town employees!

The Town portion of the 2003 Tax Rate remained unchanged from 2002. The goal of the Board of Selectmen is to work with employees to meet the challenges of the community while maintaining a stable tax rate.



One of the highlights of the year for the Selectmen came last May, when we presented the Boston Post Cane to our most senior citizen, Mr. Wendell Tetley. We had a delightful visit with Mr. Tetley that spring day. We were saddened to learn of his death on February 1, 2004, at age 95. He was a gentleman who touched many lives in this community.

The successful operation of our town is facilitated in great part by the good will of many volunteers, whether it is the Budget Committee, Planning Boards, Library, Historical Society, Recreation Department, or Public Safety agencies. The year 2003 saw a tremendous response from people – in this community and beyond – who were willing to make a difference. This spirit was exemplified during the search and rescue effort for Patric McCarthy. To all who make a contribution, in whatever way, please know your commitment to the community is invaluable. Good job, volunteers!

Thank you all! We truly do live in a wonderful place.

Respectfully submitted,

Deanna Huot
Chairman Deanna Huot

Peter Moore
Selectman Peter Moore

Patricia McTeague
Selectman Patricia McTeague

Wendell Tetley gives Deanna Huot a hug after the Selectmen presented him with the Boston Post Cane last May.

Town Manager - 2003 Annual Report

I would like to thank all of our citizens for the tremendous support I've received since I accepted this position 18 months ago. One of the most rewarding aspects of this job is listening to and acting upon the comments and recommendations of our citizens. I've worked with many of you on a variety of matters, including tax rates, property valuation issues, water-billing proposals, road repairs, and bears foraging in dumpsters. These collaborative efforts are an important part of our decision-making process at Town Hall.

This has been a year of significant accomplishment, thanks in large measure to the hard work of Town employees, our Selectmen, and the volunteers who serve on various municipal committees and boards. Many of the projects we've initiated or completed have been in the planning stages for years. Some highlights:

Water & Sewer Upgrade- In 2003 voters appropriated \$3.3 million to improve our water and sewer systems. Bonds issued last August will fund both projects.

The Town's \$2.1 million water system upgrade will occur primarily in the vicinity of the Mansion Hill neighborhood and along Route 3. The project will bring some critical enhancements to Lincoln's aging infrastructure. Preliminary engineering work is ongoing, and construction work will begin this summer.

The sewer lagoon cleanup involves removal of sludge that has accumulated for the past 30 years on the bottom of the Town's two sewer lagoons. The first phase of the project, involving vacuuming of Lagoon No. 2, was completed late last year. It involved not

only removal of the sludge, but also repairs to the electrical system at the lagoons. As I write this, we are reviewing bids from contractors for the cleanup of Lagoon No. 1. While the cost to clean both lagoons was originally projected at \$1.2 million, I now expect that figure to be significantly lower for two reasons: I negotiated a plan with the contractors who worked on Lagoon No. 2 that allowed our Highway Department crew to assist in the project. This resulted in a substantial reduction in costs. Also, additional savings will be realized because bids have come in lower than originally projected for the cleanup of Lagoon No. 1.

Fire Department Equipment- The Town received a \$25,000 FEMA grant to fund the Department's Cascades system. This allows our firefighters to replenish their oxygen supplies here, rather than traveling 30 miles to a neighboring town as they have done previously.

At last year's Town Meeting voters appropriated \$40,000 to refurbish our tower truck. The project – which included a new paint job and a structural overhaul – was completed in early summer for a cost of \$36,000.

Our Fire Chief, Nate Haynes, deserves recognition for his commitment to this community. The Chief worked tirelessly last October -- along with so many others -- during the search for young Patric McCarthy. Earlier in the year he was one of the key members of a crew that rescued some teenagers in the main stem of the Pemigewasset River in North Woodstock. The Woodstock Board of Selectmen presented the Chief with a citation honoring him for his role in that rescue

effort. In December he received additional accolades when the Lincoln Selectmen presented him with the Town's 2003 Volunteer of the Year Award.

Highway Department- The Department replaced a one-ton truck and an 18-year old tractor front-end loader. We funded these items with dollars that had been set aside as part of our Capital Improvement Program. Our Public Works crew saved the Town a significant amount of money by refurbishing the body of a large truck 2-1/2 ton International Dump Truck.

Wild Animal Ordinance- In 2003 our Health Officer, Marti Talbot, and I received many calls from frustrated individuals who were confronted with bears roaming through town in search of food. In an effort to curtail the problem, we enacted a Wild Animal Ordinance that encourages people to 1) use wildlife resistant containers for refuse and 2) to avoid feeding wild animals.

Pollard Road Drainage- In 2003 we began to investigate the drainage problems on Pollard Road that seem to be particularly acute near the childcare center. Engineering work is underway and I look forward to a resolution in 2004.

E-911 System- Thanks largely to the efforts of Police Chief Ted Smith, the long-awaited Enhanced 911 street

numbering system is now in place. The major benefit of this program is that emergency personnel will find it easier to locate properties in town when responding to calls. In order for the system to work, it is important that all residents and business owners replace their old street numbers with the newly assigned ones. Please change your number if you have not already done so. If you need help, don't hesitate to call me.

Web site- Our Town Web site is now up and running. Please visit us on the Web at <http://www.lincolnnh.org/>.

Cost Savings- One of my primary responsibilities is to manage our Town as cost effectively as possible. I am pleased to report that we have succeeded in achieving annual reductions in expenditures in a number of areas. These include telephone service; the Wastewater Treatment Plant contract; employees' health insurance rates; legal and consulting fees; and Town Hall custodial services. The cumulative combined savings in these and other areas is in excess of \$100,000.

As we approach Town Meeting, I look forward to another productive year. Please remember my door is always open. Don't hesitate to call (745-2757) or stop in.

Respectfully submitted,

Ted Sutton, Town Manager



After emerging from the woods after an all-night search & rescue mission, volunteer Steve Smith is greeted by Town Manager Ted Sutton.

Town Officers for the Year Ending December 31, 2003

(includes elected & appointed officials & department heads)

Patricia McTeague
(Term expires 2004)

Board of Selectman

Deanna Huot
(Term expires 2005)

Peter Moore
(Term expires 2006)

Town Manager

Ted Sutton

Moderator

Orrin J. Robinson
(Term expires 2004)

Treasurer

Judith Tetley
(Term expires 2005)

Town Clerk & Tax Collector

Susan Whitman
(Town Clerk term expires 2005)

Public Works Superintendent

William M. Willey

Police Chief/Emergency Management Director

Theodore P. Smith

Fire Chief

Nathan Haynes

Librarian

Carol Riley

Recreation Director

Tara Tower

Planning Administrator

Stacey Havlock

Solid Waste Facility Manager

Paul Beaudin, II

Health Officer

Marti Talbot

Supervisors of the Checklist

Cheryl Zwaagstra (Term expires 2004)
Janet Peltier (Term expires 2007)
Doris Tetley (Term expires 2008)

Budget Committee**Term expires 2004**

Louise Willey
Sandy Dovholuk*
Fred Fink*
Al MacQuarrie
W. Clark Wrye
(Vacant)

Term expires 2005

E. Jon LaBrecque
Ivan Saitow
Mike Simons
(Vacant)

*appointed in 2003

Term expires 2006

Joan Hughes
O. J. Robinson
(Vacant)
(Vacant)

Library Trustees

Wilfred T. Bishop (Term expires 2004)

Christine Weissbrod (Term expires 2004)

Peter Moore (Term expires 2005)

Karin Martel (Term expires 2006??)

Barbara Rennie (Term expires 2006??)

Carol Govoni (Term expires 2006 ?)

Cemetery Trustees

Thomas Adams (Term expires 2004)

Victor Aldridge (Term expires 2005)

Helena O'Rourke (Term expires 2006)

Trustees of Trust Funds

Mary Conn* (Term expires 2004)
Ruth Bossie* (Term expires 2004)
(Vacant)

*appointed in 2003

Town of Lincoln, New Hampshire

Minutes of Town Meeting

March 11, 2003

The meeting was called to order at 10 a.m. by Moderator O.J. Robinson. Doris Tetley made a motion to dispense with the reading of the entire warrant. Seconded by Janet Peltier. Vote in the affirmative – unanimous. O. J. Robinson declared the polls open. Articles One, Two, Three, and Four will appear on the Official Ballot and will be voted on from

10 a.m. to 6 p.m.

Article #1. To choose all necessary Town Officers for the year ensuing as follows: Selectmen, Town Clerk, Budget Committee, Trustee of Trust Funds, Library Trustees, and Cemetery Trustees.

Votes Cast:

Selectman for three years (vote for one)

Peter Moore..... 279

Selectman for One Year (vote for one)

Patricia McTeague..... 271

Rick Kelley* 6

Town Clerk for Two Years (vote for one)

Susan Whitman.....301

Budget Committee for Three Years (vote for four)

O.J. Robinson.....281

Joan Hughes..... 255

Budget Committee for two years (vote for one)

(write-in candidates only; no candidate received more than 5 votes)

Budget Committee for two years (vote for one)

(write-in candidates only; no candidate received more than 5 votes)

Budget Committee for one year (vote for three)

Al MacQuarrie.....237

Walter C. Wrye III221

Library Trustee for three years (vote for two)

Karin Martel.....280

Barbara Rennie* 7

Cemetery Trustee for three years (vote for one)

Helena O'Rourke.....288

Bill Conn*.....7

Trustee of Trust Funds for three years (vote for two)

Susan Whitman.....294

Cindy Rineer*8

Trustee of Trust Funds for two years (vote for one)

Cindy Rineer*5

*write-in candidates (note: only those candidates receiving five votes or more are listed.)

Article #2. To see if the Town will vote to continue the Town Manager Plan. The following question will appear on the Official Ballot. It is not subject to floor amendment, and requires a simple majority vote for adoption: (by petition) (Please note that a "yes" vote is a vote to continue the existing town manager system of town government.)

Question #1 - Do you favor the continuation of the Town Manager Plan as now in force in the Town?

Yes: 254 No: 59

Article #2, Question #1 passed.

Article #3. To see if the Town will vote to adopt the provisions of RSA 40:13 (known as SB2.) The following question will appear on the Official Ballot. It is not subject to floor amendment, and requires a 3/5 majority vote for adoption: (by petition)

Question #2 - Shall we adopt the provisions of RSA 40:13 (known as SB2) to allow official ballot voting on all issues before the Town of Lincoln on the second Tuesday of March?

Yes: 103 No: 206

Article #3, Question #2 defeated.

Article #4. To see if the Town will vote to adopt the change in designation on the Lincoln Zoning map as proposed by the Planning Board upon request of Loon Mountain Resort. The following question will appear on the Official Ballot, and is not subject to further amendment at the Meeting:

Question #3 - Are you in favor of the amendment to the existing Lincoln Zoning Map as proposed by the

Planning Board at the request of Loon Mountain Resort, as follows? This amendment will revise from "Rural Residential" to "General Use" the zoning designation of Tax Map 2, Lot 003.1 and that portion of Tax Map 2, Lot 003.3 included within the area proposed for General use zoning shown on Plat B of a map prepared for Loon Mountain Lincoln, New Hampshire, by the SE Group, printed December 31, 2002, entitled "LOON SOUTH MOUNTAIN: PROPOSED GENERAL USE ZONING Lincoln, New Hampshire" and filed with the Planning Board. (The Planning Board supports this proposal.)

Yes: 214 No: 95

Article #4, Question #3 passed.

Moderator O.J. Robinson called the Lincoln Town Meeting to order at 7:45 p.m.

Article #5. To see if the Town will vote to raise and appropriate the sum of \$2,110,000 for the purpose of upgrading the Town's municipal water system, such project to include new water main and appurtenances on Route 3, water mains, sewer mains and appurtenances, and drainage on Mansion Hill, a pressure reducing valve at the Boyce Brook pump station, pavement replacement, engineering and administration, and other such related facilities and land acquisition, easements and rights of way as are necessary, with \$2,050,000 of said sum authorized to be raised by the issuance of serial bonds or notes and in compliance with the provisions of the Municipal Finance Act (RSA 33:1 et seq., as amended) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such

other actions as may be necessary to effect the issuance, negotiations, sale and delivery of such bonds or notes as shall be in the best interest of the Town of Lincoln, and furthermore, to authorize the Selectmen to apply for, accept, and expend New Hampshire Department of Environmental Services State Aid Grant funds in the amount of, but not limited to \$60,000 and other grant funds, if any there be, to assist in the funding of this upgrade project. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the water projects are completed. (2/3 ballot vote required. Polls to remain open for at least one hour following discussion.) Recommended by the Selectmen and the Budget Committee.

So moved by Bill Conn and seconded by Ed O'Brien to open discussion on Article #5. After a lengthy discussion a motion was made by Paul Beaudin Jr. and seconded by Rick Kelley to amend Article #5 increasing the amount by \$300,000 to \$2,410,000. Motion defeated. A motion to vote was then made by Tom Adams and seconded by Edmond Gionet.

Yes: 87 No: 9

Article passed to raise and appropriate \$2,110,000.

Article #6. To see if the Town will vote to raise and appropriate the sum of \$1,200,000 for the purpose of dredging, dewatering, and disposing of accumulated solids in the two aerated lagoons that provide treatment for the Town's wastewater. In addition, the funds will be used to replace the fabric curtains that divide the lagoons into four cells, plus replacement of electric feeds to aerator motors. This sum is authorized to be raised by the issuance of serial bonds or notes and in

compliance with the provisions of the Municipal Finance Act (RSA 33:1 et seq., as amended) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other actions as may be necessary to effect the issuance, negotiations, sale and delivery of such bonds or notes as shall be in the best interest of the Town of Lincoln. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the sewer lagoon project and replacement of the curtain are complete. (2/3 ballot vote required. Polls to remain open for at least one hour following discussion.) Recommended by the Selectmen and the Budget Committee.

A motion to vote was made by Bill Conn and seconded by Mike Bovarnick.

Yes: 82 No: 7

Article passed to raise and appropriate \$1,200,000.

Article #7. To see if the Town will vote to authorize the Lincoln Board of Selectmen to convey, on such terms and conditions as the Selectmen deem appropriate, easements permitting Loon Mountain Recreation Corporation to install a potable water line and a sewer line in the same location on Town owned property where the easement permitting Loon Mountain Recreation Corporation to install a snow making water line, that was previously approved by the Town, will be located.

So moved by Bill Conn and seconded by Tom Adams. Affirmative voice vote – article passed.

Article #8. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of studying consolidation of all municipal services in Lincoln and Woodstock and to raise and appropriate the sum of \$25,000 to be placed in this fund and further to designate the Board of Selectmen as agents to expend money from this fund. (by petition.) Recommended by the Budget Committee and the Selectmen.

So moved by Denys Draper and seconded by Bill Conn. After discussion a motion was made by Peter Moore and seconded by Denys Draper to amend Article #8. Proposed amendment to require this Capital Reserve Article #8 for the purpose of studying consolidation of all municipal services in Lincoln and Woodstock in the sum of \$25,000 to be contingent upon the Town of Woodstock appropriating the equivalent \$25,000 at their 2003 town meeting. Stand up vote taken on amended Article #8.

Yes: 45 No: 29

Article # 8 passed.

Article #9. To see how much money the Town will vote to raise and appropriate to defray Town charges for the purposes of General Government; Public Safety; Highways; Sanitation; Water Treatment; Health, Welfare, Culture and Recreation; and Long and Short Term Debt including Interest for the ensuing year, exclusive of all special and individual warrant articles. (The Budget Committee recommends \$2,876,219.46 and the Board of Selectmen recommends \$2,879,156.46.)

So moved by Bill Conn and seconded by Denys Draper for \$2,876,219.46. Affirmative voice vote – article passed.

Article #10. To see how much money the Town will vote to raise and appropriate to the Public Works Vehicles Capital Reserve Fund (created in 1990.) (The Budget Committee recommends \$35,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

So moved by Bill Conn and seconded by Tom Adams. Affirmative voice vote – article passed.

Article #11. To see how much money the Town will vote to raise and appropriate to the Sewer System Rehabilitation Capital Reserve Fund (created in 1995.) (The Budget Committee recommends \$15,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

So moved by Bill Conn and seconded by Paul Beaudin Sr. Affirmative voice vote – article passed.

Article #12. To see how much money the Town will vote to raise and appropriate to the Water System Rehabilitation Capital Reserve Fund (created in 1995.) (The Budget Committee recommends \$10,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

So moved by Bill Conn and seconded by Deanna Huot. Affirmative voice vote – article passed.

Article #13. To see how much money the Town will vote to raise and appropriate to the Incinerator Closeout Capital Reserve Fund (created in 1997.) (The Budget Committee recommends \$1,000 be placed in this fund and the Board of Selectmen support this recommendation.)

So moved by Bill Conn and seconded by Mike Bovarnick. Affirmative voice vote – article passed.

Article #14. To see how much money the Town will vote to raise and appropriate to the Solid Waste Facility Improvements Capital Reserve Fund (created in 1999.) (The Budget Committee recommends \$10,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

So moved by Bill Conn and seconded by Paul Beaudin Sr. Affirmative voice vote – article passed.

Article #15. To see how much money the Town will vote to raise and appropriate to the Revaluation Capital Reserve Fund (created in 1984.) (The Budget Committee recommends \$60,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

So moved by Bill Conn and seconded by Tom Adams. Affirmative voice vote – article passed.

Article #16. To see what sum the Town will vote to raise and appropriate for the purpose of making the fifth and final payment of a five-year lease-purchase agreement for Communications Equipment for the Police Department.

(The Budget Committee recommends \$21,650 and the Board of Selectmen support this recommendation.)

So moved by Bill Conn and seconded by Paul Beaudin Sr. Affirmative voice vote – article passed.

Article #17. To see how much money the Town will vote to raise and appropriate to re-establish the White Water Plant Removal Capital Reserve Fund and further, to appoint the Selectmen as agents to expend from this fund. (The Budget Committee recommends \$10,000 and the Board of Selectmen supports this recommendation.)

So moved by Bill Conn and seconded by Ron Siekmann. Affirmative voice vote – article passed.

Article #18. To see if the Town will vote to authorize the Selectmen to acquire, on behalf of the Town, an option or options on any and all lands which may, in the opinion of the majority of the Board of Selectmen, be in the best interest of the Town of Lincoln and to do all things incidental thereto and raise and appropriate \$1.00 for this purpose.

So moved by Bill Conn and seconded by Paul Beaudin Sr. Affirmative voice vote – article passed.

Article #19. To see if the Town will vote to authorize the Board of Selectmen to accept gifts of personal property, other than cash, to the municipality for any public purposes. This authorization, in accordance with RSA 31:95-e, shall remain in effect until rescinded by a vote of the municipal meeting.

So moved by Bill Conn and seconded by Tom Adams. Affirmative voice vote – article passed.

Article #20. To see if the Town will vote to authorize the dissolution of the Community Center Capital Reserve Fund previously established, and to return the present balance of \$148,177.98 and accumulated interest within said fund to the general fund. This action is contingent upon the Town of Woodstock appropriating \$78,500 to its Ball Field Capital Reserve Fund at its 2003 annual meeting. (The Budget Committee recommends that the fund not be dissolved; and the Selectmen recommend that the fund be dissolved and \$148,177.98 and accumulated interest be returned to the general fund, contingent upon the Town of Woodstock appropriating \$78,500 to its Ball Field Capital Reserve Fund at its 2003 annual meeting.)

So moved by Mike O'Connor and seconded by Bill Conn.

Article defeated.

Article #21. To see how much the Town will vote to raise and appropriate to the Ball Field Capital Reserve Fund and, further, to appoint the Selectmen as agents to expend from this fund. This action is contingent upon the Town of Woodstock appropriating \$78,500 to its Ball Field Capital Reserve Fund at its 2003 annual meeting. (The Budget Committee recommends no appropriation to this fund, and the Selectmen recommend \$78,500 be placed in this fund, contingent upon the Town of Woodstock appropriating \$78,500 to its Ball Field Capital Reserve Fund.)

So moved by Bill Conn and seconded by Rick Kelley.

Article defeated.

Article #22. To see if the Town will vote to re-establish the Community Center Capital Reserve Fund and see how much the Town will vote to raise and appropriate to this fund, and further to appoint the Selectmen as agents to expend from this fund. This action is contingent upon the Town of Woodstock appropriating \$78,500 to its Ball Field Capital Reserve Fund at its 2003 annual meeting. (The Budget Committee does not recommend re-establishment of this fund; and the Selectmen recommend \$69,677.98 be placed in this fund, contingent upon the Town of Woodstock appropriating \$78,500 to its Ball Field Capital Reserve Fund.)

A motion was made by Denys Draper and seconded by Bill Conn to pass over Article #22. Affirmative voice vote.

Article passed over.

Article #23. To see how much money the Town will vote to raise and appropriate for the purchase of a new vehicle for the Police Department. (The Budget Committee recommends \$24,000 and the Board of Selectmen recommends \$27,000.)

So moved by Bill Conn and seconded by Mike Bovarnick. A motion was made by Bill Hallager and seconded by Patricia McTeague to amend Article #23, increasing it by \$3,000 to \$27,000. Motion passed. A motion was made by Denys Draper and seconded by Ed O'Brien to amend Article #23 to read "Amend to purchase only a (4) four wheel drive vehicle." Motion defeated.

Article #23 to raise and appropriate for the purchase of a new vehicle for the Police Department in the sum of \$27,000. Affirmative voice vote.

Article passed.

Article #24. To see how much money the Town will vote to raise and appropriate for repair to the Fire Department's Tower Truck. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the repairs are completed or in five years, whichever is sooner. (The Budget Committee recommends \$40,000 and the Board of Selectmen supports this recommendation.)

So moved by Bill Conn and seconded by Mike Bovarnick.

Affirmative voice vote – article passed.

Article #25. To see how much money the Town will vote to raise and appropriate for construction of a new gazebo in the village center. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until construction of the gazebo is complete, or in two years, whichever is sooner. (The Budget Committee recommends \$8,000 and the Board of Selectmen supports this recommendation.)

So moved by Bill Conn and seconded by Tom Adams. Affirmative voice vote – article passed.

Article #26. To see if the town will vote to send the following resolution to the New Hampshire General Court: Resolved, in its first two years of operation, the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural, cultural, and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget.

So moved by Rick Kelley and seconded by Bill Conn. Affirmative voice vote – article passed.

Article #27. To see if the town will vote to send the following resolution to the New Hampshire General Court: Resolved, that the Town of Lincoln will work closely through its Board of Selectmen and with other North Country communities to communicate our common interests in actively participating in the revision of the White Mountain National Forest Plan, focusing on continued management for the multiple uses of timber, recreation, wilderness, and clean water.

So moved by Bill Conn and seconded by Tom Adams. Affirmative voice vote – article passed.

Article #28. To see if the town will vote to send the following resolution to the New Hampshire General Court:

That we, the citizens of Lincoln, New Hampshire, call on our elected officials from all levels of government, and those seeking office, to work with consumers, businesses, and health care providers to ensure that:

- Everyone, including the self-employed, unemployed un- and underinsured,
- and small business owners has access to an affordable basic health plan similar to what federal employees receive;
- Everyone, including employers, consumers, and the state, local and federal government makes a responsible and fair contribution to finance the health care system;

- Everyone receives high quality care that is cost efficient and medically effective; and
- That these efforts help control the skyrocketing cost of health care.

So moved by Bill Conn and seconded by Denys Draper. Affirmative voice vote – article passed.

Article #29. To transact any other business that may legally come before the meeting.

Town Manager, Ted Sutton, thanked all the voters for their vote of confidence.

Bill Hallager expressed his appreciation for the outstanding job done on the Annual Town Report.

Ruth Bossie was congratulated for all her time and effort spent on the Annual Town Report.

Bill Conn made a motion to adjourn at 10:47 pm, seconded by Ron Siekmann. Affirmative voice vote – all in favor.

Respectfully submitted,

Susan Whitman
Susan Whitman
Town Clerk



Assisting voters on election day are, from left, Supervisors of the Checklist Janet Peltier, Cheryl Zwaagstra, and Doris Tetley, and Ballot Clerks Nola Grant and Joan Hughes. Moderator O.J. Robinson, standing, is overseeing the day's activities.

Veterans Exemptions 2003

Adridge, Victor	\$100.00	Harrington, Roger	\$100.00
Avery, Sherwood B	\$100.00	Haynes, Nathan	\$100.00
Bartlett, Scott	\$100.00	Henderson, Rose Marie	\$100.00
Beaudin Sr., Paul J	\$100.00	Hogan Trustee, Jeanne	\$100.00
Bishop, Wilfred T	\$100.00	Houde, Betty Ann	\$100.00
Bohmbach, William J	\$100.00	Hughes, Joan	\$100.00
Bossie, Louis W	\$100.00	Huot, Francis E	\$100.00
Bourque, Ernest P	\$100.00	Iarocci Trustee, Mary T	\$100.00
Boyle, James R	\$100.00	Kimball, Ann Marie	\$100.00
Branscombe, Fred	\$100.00	Kosch Trustees, Francis	\$100.00
Bujeaud, James I.S.	\$100.00	Labreque, Catherine	\$100.00
Burgoyne, Francis O	\$100.00	Lagasse, Rene N	\$100.00
Caron, Wilfred J	\$100.00	Landry, Laurent	\$100.00
Catoggio, Luca	\$100.00	Larue, Mary A	\$100.00
Churchill, Timothy M	\$100.00	Leary, Edward J	\$100.00
Comeau, Ronald M	\$100.00	Ledger, Wilfred	\$100.00
Conant, David E	\$100.00	Libby, Roger	\$100.00
Conn, William	\$100.00	Lynch, John	\$100.00
Conway, John	\$100.00	Mack, Kenneth H	\$100.00
Cook, Charles	\$100.00	Martell, Edwin	\$100.00
Cook, Raymond	\$100.00	McGinley, William	\$1,400.00
Corum, Robert	\$100.00	McLaughlin, Jimmie	\$100.00
Deppe, William M	\$100.00	McTeague, Kevin	\$100.00
Donnellan, Thomas G	\$100.00	Michelini, Penn K	\$100.00
Dovholuk, Gloria	\$100.00	Morin, Gloria J	\$100.00
Dovholuk, Michael	\$100.00	Mortimer, William B	\$100.00
Dovholuk, Thomas	\$100.00	Mortz, Bernard E	\$100.00
Drapeau, Joseph A	\$100.00	Munger, Bruce U	\$100.00
Durrell, Clayton	\$100.00	Noseworthy, Robert	\$100.00
Edson, Raymond	\$100.00	O'Brien, Elizabeth	\$1,400.00
Evans Trste, Margaret H	\$100.00	O'Rourke, Richard	\$100.00
Flagg, Joseph	\$100.00	Osgood, Janice Lee	\$100.00
Frank, Edward H	\$100.00	Ostuni, Serafino A	\$100.00
Fresolone, Barbara	\$100.00	Patterson, John	\$100.00
Gagne, Robert	\$100.00	Peltier, Janet	\$100.00
Gionet, Edmond	\$100.00	Pepe, Alice L	\$100.00
Greenwood, Goldie	\$100.00	Perkins, Virginia	\$100.00
Greenwood, Leighton C	\$100.00	Pitre, Amedee	\$100.00
Hagan, James W	\$100.00	Reardon, Katherine	\$800.00
Harrington, Arthur	\$100.00	Rennie, Wallace	\$100.00

Veterans Exemptions 2003

Robie, Charles	\$100.00	Strickland, Henry E	\$100.00
Robie, Richard	\$100.00	Tetley, Paul	\$100.00
Robinson, Lois A	\$100.00	Thompson, David	\$100.00
Rompney Trustee, Carla J	\$100.00	Thompson, Roger	\$100.00
Savoy, Richard M	\$100.00	Torrey, Hattie L	\$100.00
Schlaefter, Herman	\$100.00	Vaughn, John	\$100.00
Seekins, Donald R	\$100.00	Waldo, Channing R	\$100.00
Seletz, Jules	\$100.00	Walsh, James P	\$100.00
Seletz, Rilda P	\$100.00	Whitman, Dale	\$100.00
Shortell, James M	\$100.00	Willcox, Elena C	\$100.00
Siekman, Wilbur R	\$100.00	Willey, William	\$100.00
Spanos, Pauline	\$100.00	Winkley, Kevin T	\$100.00
Strickland, George E	\$100.00	Woodward Estate of, Laurence	\$100.00
		<hr/>	
Total Veterans Credits			\$13,900.00



Ballot Clerks Evelyn Conn, left, and Shirley Leclerc assist Merle Richards on Election Day.

2003 Summary of Valuation

Value of Land Only:

Current Use	\$ 82,342
Residential	49,048,200
Commercial/Industrial	<u>15,364,168</u>
Total Value of Taxable Land	\$ 64,494,710

Value of Buildings Only:

Residential	\$173,950,600
Manufactured Housing	1,743,500
Commercial/Industrial	<u>61,907,604</u>
Total Value of Taxable Buildings	\$237,601,704

Total Value of Public Utilities **\$ 2,748,500**

Total Valuation Before Exemptions **\$304,844,914**

Less: Value of Elderly Exemptions **-1,601,300**

Less: Value of Blind Exemptions **- 15,000**

Total Valuation on Which Tax Rate is Computed **\$303,228,614**

Less: Public Utilities **-2,748,500**

Net Valuation without utilities on which tax rate for state education tax is computed **\$300,480,114**

2003 Statement of Appropriations, Taxes Assessed and Tax Rate

Town Share of Rate:

Appropriations	\$ 6,423,870
Less: Revenues	\$ 4,659,945
Less: Shared Revenues	\$ 57,359
Add: Overlay	\$ 96,337
Add: War Service Credits	\$ 13,800

Net Town Appropriation \$ 1,816,703

Approved Town Tax Rate \$ 6.00 29.8% of Total Rate

Local School Share of Rate:

School Appropriations - Lincoln	\$ 2,446,669
Less: State Education Taxes	\$ 775,432

Net Local School Appropriation \$ 1,671,237

Approved Local School Tax Rate \$ 5.51 27.3% of Total Rate

State Education Share of Rate:

Equalized Valuation (no utilities)	
\$382,480,989 x \$4.92	<u>\$ 1,881,806</u>
Divided by Local Assessed Valuation	
(no utilities) \$300,480,114	
Excess State Education Taxes	
to be Remitted to State	\$ 1,106,374

Approved State School Tax Rate \$ 6.26 31.1% of Total Rate

County Share of Rate:

County Assessment	\$ 730,931
Less: Shared Revenues	\$ 10,857

Net County Appropriations \$ 720,074

Approved County Tax Rate \$ 2.37 11.8% of Total Rate

TOTAL TAX RATE

\$ 20.14

Commitment Analysis:

Total Property Taxes Assessed	\$ 6,089,820
Less: War Service Credits	\$ 13,800
Total Property Tax Commitment	<u>\$ 6,076,020</u>

Proof of Rate:

		Net Assessed Valuation	Tax Rate		Assessment
State Education Tax (no utilities)	\$	300,480,114	\$ 6.26	\$	1,881,806
All Other Taxes	\$	303,228,614	\$ 13.88	\$	4,208,014
TOTAL				\$	<u>6,089,820</u>

TOWN OF LINCOLN

2003 Detailed Statement of Payments

(un-audited)

	2003 <i>Budgeted</i>	2003 <i>Expended</i>	<i>Over (Under) Budget</i>
GENERAL GOVERNMENT			
<i>Executive</i>			
Payroll	119,701.94	115,145.47	(4,556.47)
Public Officials Payroll	34,396.20	34,790.40	394.20
Overtime	2,575.00	1,418.69	(1,156.31)
Telephone	4,000.00	3,737.48	(262.52)
Dues, Travel & Conferences	10,257.00	10,047.73	(209.27)
Contracted Services	58,412.00	56,272.03	(2,139.97)
Materials & Supplies	13,800.00	13,292.89	(507.11)
Equipment	1,500.00	1,187.86	(312.14)
Costs/Education Tax	0.00	0.00	0.00
Subtotal Executive	\$ 244,642.14	\$ 235,892.55	\$ (8,749.59)
<i>Elections</i>			
Payroll-Elections	320.00	320.00	0.00
Contracted Services	100.00	0.00	(100.00)
Materials & Supplies	405.00	115.40	(289.60)
Subtotal Elections	\$ 825.00	\$ 435.40	\$ (389.60)
<i>Legal Expenses</i>			
	35,000.00	29,637.02	(5,362.98)
Subtotal Legal Expenses	\$ 35,000.00	\$ 29,637.02	\$ (5,362.98)
<i>Personnel Administration</i>			
HealthTrust Health Insurance	181,223.14	181,161.37	(61.77)
Life Insurance	5,203.32	7,787.70	2,584.38
Disability Insurance	9,592.10	8,579.65	(1,012.45)
Dental Plan Employee	10,252.17	9,284.20	(967.97)
FICA Tax Expense	49,800.47	48,314.62	(1,485.85)
Medicare Contribution	15,572.04	11,578.38	(3,993.66)
Pension Contribution-Police	17,927.43	19,064.87	1,137.44
Pension Contribution-Others	24,702.29	28,699.36	3,997.07
Unemployment Compensation	3,186.23	3,343.99	157.76
Workers' Compensation	19,118.29	19,118.29	0.00
Subtotal Personnel Administration	\$ 336,577.48	\$ 336,932.43	\$ 354.95
<i>Planning</i>			
Payroll	28,393.60	26,733.71	(1,659.89)
Employment Training & Expenses	1,350.00	451.46	(898.54)
Dues, Travel & Conferences	2,900.00	2,902.87	2.87
Contracted Services	4,900.00	3,541.97	(1,358.03)
Materials & Supplies	1,250.00	1,162.86	(87.14)
Key Issue Committees' Expenses	0.00	0.00	0.00
Office Equipment	200.00	200.00	0.00
Subtotal Planning	\$ 38,993.60	\$ 34,992.87	\$ (4,000.73)

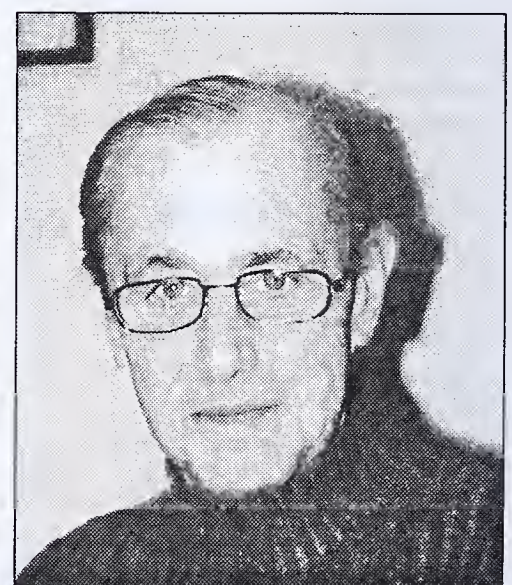
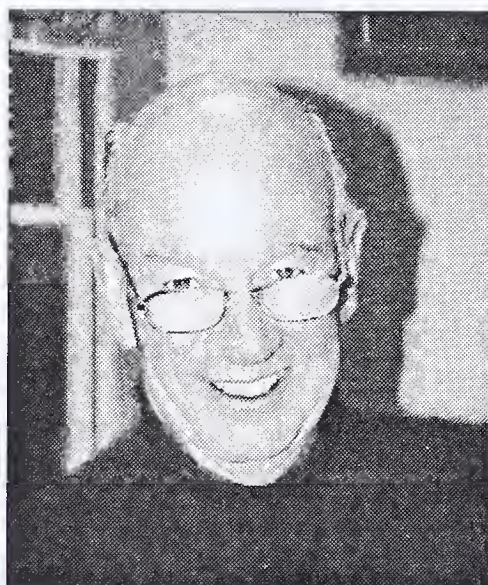
	2003 <i>Budgeted</i>	2003 <i>Expended</i>	Over (Under) Budget
GENERAL GOVERNMENT (Continued)			
<i>Town Building</i>			
Payroll	14,107.20	12,381.98	(1,725.22)
Contracted Services	0.00	0.00	0.00
Electricity	14,000.00	15,538.37	1,538.37
Heating Oil	4,000.00	2,859.60	(1,140.40)
Materials & Supplies	5,200.00	4,083.06	(1,116.94)
Building & Property Maintenance	6,025.00	5,604.82	(420.18)
Subtotal Town Building	\$ 43,332.20	\$ 40,467.83	\$ (2,864.37)
<i>Cemetery</i>			
Payroll	5,259.00	4,771.20	(487.80)
Materials & Supplies	2,000.00	1,276.28	(723.72)
Fuel - Equipment & Vehicles	200.00	200.00	-
Equipment	250.00	51.00	(199.00)
Subtotal Cemetery	\$ 7,709.00	\$ 6,298.48	\$ (1,410.52)
<i>Insurances</i>			
Property Liability	33,985.00	34,759.68	774.68
Deductibles Payable	0.00	0.00	0.00
Subtotal Insurances	\$ 33,985.00	\$ 34,759.68	\$ 774.68
<i>Contingency</i>	<u>50,000.00</u>	<u>5790.22</u>	<u>(44,209.78)</u>
Subtotal Contingency	\$ 50,000.00	\$ 5,790.22	\$ (44,209.78)
<i>Discounts-Abatements-Refunds</i>			
Overlay	0.00	0.00	0.00
Abatements & Refunds	0.00	25.00	25.00
Subtotal Discounts-Abatements-Refunds	\$ -	\$ 25.00	\$ 25.00
SUBTOTAL GENERAL GOVERNMENT	\$ 791,064.42	\$ 725,231.48	\$ (65,832.94)
PUBLIC SAFETY			
<i>Police</i>			
Grants	6,400.00	4,595.14	(1,804.86)
Payroll	419,140.80	419,647.51	506.71
Payroll-Overtime	34,300.00	14,812.27	(19,487.73)
Telephone	8,000.00	7,825.58	(174.42)
Employment Training & Expenses	0.00	0.00	0.00
Dues, Training, Travel & Conferences	10,000.00	9,918.91	(81.09)
Contracted Services	46,400.00	48,199.83	1,799.83
Materials & Supplies	8,000.00	8,192.48	192.48
Fuel - Vehicles	17,000.00	12,908.16	(4,091.84)
Uniforms & Personal Equipment	8,000.00	7,983.92	(16.08)
Equipment	3,500.00	3,523.67	23.67
Subtotal Police	\$ 560,740.80	\$ 537,607.47	\$ (23,133.33)

	2003 <i>Budgeted</i>	2003 <i>Expended</i>	Over (Under) Budget
PUBLIC SAFETY (Continued)			
<i>Special Details</i>	30,000.00	17,087.90	(12,912.10)
Subtotal Special Details	\$ 30,000.00	\$ 17,087.90	\$ (12,912.10)
<i>Fire</i>			
Payroll	22,507.00	20,002.50	(2,504.50)
Telephone	790.00	761.12	(28.88)
Employment Training & Expenses	2,040.00	2,287.40	247.40
Dues, Travel & Conferences	200.00	160.00	(40.00)
Contracted Services	12,800.00	13,162.11	362.11
Electricity	1,300.00	1,389.36	89.36
Heating Fuel	3,300.00	1,304.55	(1,995.45)
Materials & Supplies	1,600.00	1,511.18	(88.82)
Fuel - Vehicles & Equipment	1,700.00	1,993.45	293.45
Equipment & Equipment Repairs	30,200.00	32,946.11	2,746.11
Fire Details & Equipment	1,500.00	0.00	(1,500.00)
Subtotal Fire	\$ 77,937.00	\$ 75,517.78	\$ (2,419.22)
<i>Civil Defense</i>			
Grants	26,752.05	26,733.26	(18.79)
Payroll	1,900.00	1,300.00	(600.00)
Telephone	600.00	897.83	297.83
Employment Training & Expenses	1,900.00	1,511.73	(388.27)
Materials & Supplies	400.00	752.03	352.03
Equipment	-	350.48	350.48
Subtotal Civil Defense	\$ 31,552.05	\$ 31,545.33	\$ (6.72)
SUBTOTAL PUBLIC SAFETY	\$ 700,229.85	\$ 661,758.48	\$ (38,471.37)
HIGHWAYS & STREETS			
<i>Public Works</i>			
Payroll	95,473.00	97,563.29	2,090.29
Overtime	12,420.00	11,683.64	(736.36)
Telephone	1,080.00	1,098.75	18.75
Dues, Travel & Conferences	300.00	299.00	(1.00)
Contracted Services	4,200.00	4,657.20	457.20
Electricity	2,808.00	2,775.58	(32.42)
Heating Fuel	1,600.00	2,309.31	709.31
Materials & Supplies	14,434.00	10,364.07	(4,069.93)
Fuel - Equipment & Vehicles	9,500.00	8,956.79	(543.21)
Sand & Salt	10,000.00	9,846.40	(153.60)
Equipment	2,000.00	2,099.59	99.59
Uniforms	1,852.00	1,314.36	(537.64)
Highway Block Grant	22,962.00	12,513.47	(10,448.53)
Subtotal Public Works	\$ 178,629.00	\$ 165,481.45	\$ (13,147.55)

	2003 Budgeted	2003 Expended	Over (Under) Budget
HIGHWAYS & STREETS (Continued)			
<i>Street Lights</i>	37,800.00	36,202.97	(1,597.03)
Subtotal Street Lights	\$ 37,800.00	\$ 36,202.97	\$ (1,597.03)
SUBTOTAL HIGHWAYS & STREETS	\$ 216,429.00	\$ 201,684.42	\$ (14,744.58)
SANITATION			
<i>Solid Waste</i>			
Payroll	86,582.00	86,510.11	(71.89)
Overtime	2,500.00	1,244.00	(1,256.00)
Telephone & Alarms	1,200.00	1,093.04	(106.96)
Dues, Travel & Conferences	200.00	185.02	(14.98)
Contracted Services	144,152.00	144,151.89	(0.11)
Electricity	3,000.00	2,903.53	(96.47)
Materials & Supplies	2,650.00	2,590.42	(59.58)
Contingency	1,000.00	0.00	(1,000.00)
Repairs & Equipment	7,700.00	7,689.44	(10.56)
Uniforms	500.00	451.07	(48.93)
Subtotal Solid Waste	\$ 249,484.00	\$ 246,818.52	\$ (2,665.48)
<i>Sewer</i>			
Contracted Services	196,925.00	192,048.00	(4,877.00)
Subtotal Sewer	\$ 196,925.00	\$ 192,048.00	\$ (4,877.00)
SUBTOTAL SANITATION	\$ 446,409.00	\$ 438,866.52	\$ (7,542.48)
WATER DISTRIBUTION & TREATMENT			
<i>Water</i>			
Payroll	28,547.54	28,327.60	(219.94)
Telephone & Alarms	4,000.00	3,441.04	(558.96)
Employment Training & Expenses	200.00	200.00	0.00
Dues, Travel & Conferences	800.00	909.00	109.00
Contracted Services	14,700.00	17,357.26	2,657.26
Electricity	80,100.00	70,318.06	(9,781.94)
Heating Fuel	13,000.00	17,476.97	4,476.97
Materials & Supplies	4,000.00	3,162.99	(837.01)
Chemicals	34,000.00	21,509.31	(12,490.69)
Equipment	7,000.00	6,967.14	(32.86)
Uniforms	380.00	372.32	(7.68)
U.S.G.S. Monitoring	5,875.00	6,050.00	175.00
Subtotal Water	\$ 192,602.54	\$ 176,091.69	\$ (16,510.85)
SUBTOTAL WATER DIST. & TREATMENT	\$ 192,602.54	\$ 176,091.69	\$ (16,510.85)
HEALTH & WELFARE			
<i>Health Appropriations</i>	33,252.40	33,252.40	0.00
Subtotal Health Appropriations	\$ 33,252.40	\$ 33,252.40	\$ -

	2003 Budgeted	2003 Expended	Over (Under) Budget
HEALTH & WELFARE (Continued)			
<i>Welfare</i>			
Rent - Welfare	6,300.00	7,127.10	827.10
Food, Medical, Etc.	500.00	2,802.91	2,302.91
Electricity	1,500.00	2,743.01	1,243.01
Heat	500.00	329.80	(170.20)
Subtotal Welfare	\$ 8,800.00	\$ 13,002.82	\$ 4,202.82
SUBTOTAL HEALTH & WELFARE	\$ 42,052.40	\$ 46,255.22	\$ 4,202.82
CULTURE & RECREATION			
<i>Recreation</i>			
Payroll	71,641.70	71,363.24	(278.46)
Telephone	1,200.00	1,357.18	157.18
Dues, Travel & Conferences	2,950.00	2,674.95	(275.05)
Contracted Services	11,675.00	12,895.30	1,220.30
Electricity	5,750.00	4,586.66	(1,163.34)
Materials & Supplies	11,250.00	11,377.47	127.47
Fuel - Equipment & Vehicles	1,500.00	1,937.10	437.10
Propane	1,000.00	704.93	(295.07)
Equipment	6,125.00	6,007.92	(117.08)
Subtotal Recreation	\$ 113,091.70	\$ 112,904.75	\$ (186.95)
<i>Library</i>			
Payroll	45,509.60	43,731.18	(1,778.42)
Print Materials	5,500.00	6,078.40	578.40
Telephone	1,000.00	1,025.96	25.96
Employee Training & Expenses	1,315.00	918.72	(396.28)
Building Maintenance	2,200.00	1,828.25	(371.75)
Speakers & Programs	400.00	263.00	(137.00)
Contracted Services	4,270.00	3,197.80	(1,072.20)
Electricity	3,400.00	3,366.50	(33.50)
Heating Fuel	1,000.00	1,719.12	719.12
Materials & Supplies	2,700.00	2,547.92	(152.08)
Serials	1,310.00	1,091.90	(218.10)
Audio and Visual	1,000.00	1,522.92	522.92
Technology-Library	0.00	0.00	0.00
Subtotal Library	\$ 69,604.60	\$ 67,291.67	(2,312.93)
<i>Patriotic Purposes</i>	6,725.00	6,615.40	(109.60)
Subtotal Patriotic Purposes	\$ 6,725.00	\$ 6,615.40	\$ (109.60)
SUBTOTAL CULTURE & RECREATION	\$ 189,421.30	\$ 186,811.82	\$ (2,609.48)
DEBT SERVICE			
Principal Bonds & Notes	175,770.68	175,770.68	0.00
Interest Bonds & Notes	164,191.32	164,191.32	0.00
Interest Tax Anticipation Notes	1.00	0.00	(1.00)
SUBTOTAL DEBT SERVICE	\$ 339,963.00	\$ 339,962.00	\$ (1.00)

	2003 Budgeted	2003 Expended	Over (Under) Budget
CAPITAL OUTLAY			
<i>Capital Appropriations</i>			
Land Option	1.00	0.00	1.00
Communication Equip/Lease	21,650.00	21,625.57	24.43
Police Dept Vehicles	27,000.00	27,000.00	-
Repair FD Tower Truck	40,000.00	39,992.90	7.10
Gazebo	8,000.00	8,000.00	-
Subtotal Capital Appropriations	\$ 96,651.00	\$ 96,618.47	\$ (32.53)
<i>Capital Reserves</i>			
Revaluation	60,000.00	60,000.00	-
PW-Vehicles/Equipment	35,000.00	35,000.00	-
Sewer Rehabilitation	15,000.00	15,000.00	-
Water Rehabilitation	10,000.00	10,000.00	-
Incinerator Close Out	1,000.00	1,000.00	-
Solid Waste Facility Improvements	10,000.00	10,000.00	-
Whitewater Facility Removal	10,000.00	10,000.00	-
Subtotal Capital Reserves	\$ 141,000.00	\$ 141,000.00	\$ -
SUBTOTAL CAPITAL OUTLAY	\$ 237,651.00	\$ 237,618.47	\$ (32.53)
TOTAL BUDGET	\$ 3,155,822.51	\$ 3,014,280.10	\$ (141,542.41)



The Budget Committee is comprised of 12 members, including from left, Charlie Cook, W. Clark Wrye, and Fred Fink.

TOWN OF LINCOLN

2003 Statement of Estimated and Actual Revenues

(un-audited)

	2003 BUDGET	2003 ACTUAL
<u>Revenue from Taxes:</u>		
Yield Tax	0.00	0.00
Payment in lieu of taxes	85,000.00	98,920.00
Interest on Taxes	25,000.00	33,808.92
<u>Revenue from Licenses, Permits & Fees:</u>		
UCC Fees	2,000.00	1,638.00
Sign Permits	200.00	162.00
Motor Vehicle Fees	262,000.00	278,571.35
Misc. Fees (including NSF)	700.00	574.91
Application Fees	2,500.00	4,423.95
Ordinance Revenue Fees	200.00	90.42
Vital Records	500.00	707.00
Dog Licenses	600.00	728.00
Cable TV Franchise Fees	27,200.00	34,422.14
<u>Revenue from Other Governments:</u>		
Shared Revenue	115,000.00	125,966.00
Meals & Room Tax Distribution	36,500.00	38,212.09
Highway Block Grant	22,962.00	22,961.83
State Aid Water Pollution Grant	21,598.00	0.00
Water Filtration Grant	50,000.00	49,238.81
Railroad Tax	1,500.00	0.00
Railroad Fund Distributions	150.00	205.00
<u>Revenue from Charges for Services:</u>		
School Resource Officer	0.00	0.00
Insurance Reimbursement	40,189.38	17,485.11
Fines & Fees returned from Court	33,000.00	9,011.88
Special Detail - Police	30,000.00	22,017.50
Recycling	6,000.00	8,400.75
Grants	52,752.05	55,368.76
Tipping Fees	15,000.00	21,941.87
Cobra Payments	0.00	0.00
Income from Departments	8,637.50	10,027.00
Library Equipment Fees	2,000.00	1,370.00
Pistol Permits	0.00	0.00
Recreation Revenues	14,500.00	12,732.00
Electric - Loon Mountain	20,000.00	26,093.16
Parking Tickets	1,900.00	2,305.00
Emergency Response-Overtime	500.00	0.00
Perpetual Care	0.00	0.00
Water Tap Fees	30,000.00	118,330.00
Sewer Tap Fees	30,000.00	124,350.00
Woodstock-Incinerator	146,052.70	139,347.20
Woodstock-Recreation	61,846.08	61,950.81
<u>Revenue from Miscellaneous:</u>		
Sale of Cemetery Lots	2,000.00	3,150.00
Sale of Town Property	50,000.00	51,527.28
Interest on Deposits	50,000.00	10,651.40
Insurance Dividends	8,000.00	5,930.52
<u>Revenues from Interfund Operating Transfers In:</u>		
Transfer Water Tap Fees/Debt	50,000.00	105,841.00
TOTAL REVENUES	\$ 1,305,987.71	\$ 1,498,461.66

2003 Payroll By Department

(un-audited)

Employee's Name	Regular Wages	Overtime Wages	Gross Wages
CEMETERY			
Aldridge, Victor	\$ 4,771.20		\$ 4,771.20
ELECTIONS			
Conn, Evelyn	\$ 80.00		\$ 80.00
Govoni, Carol C.	\$ 80.00		\$ 80.00
Hughes, Joan A.	\$ 80.00		\$ 80.00
LeClerc, Shirley	\$ 80.00		\$ 80.00
EXECUTIVE & OFFICIALS			
Bossie, Ruth A.	\$ 20,878.89	\$ 1,049.16	\$ 21,928.05
Huot, Deanna L.	\$ 6,122.00		\$ 6,122.00
McTeague, R. Patricia	\$ 6,122.00		\$ 6,122.00
Moore, Peter E.	\$ 6,122.00		\$ 6,122.00
Robinson, Orrin J.	\$ 350.00		\$ 350.00
Sutton, Thomas Jr	\$ 51,214.94		\$ 51,214.94
Talbot, Martha S.*	\$ 516.25		\$ 516.25
Tetley, Doris B	\$ 472.50		\$ 472.50
Tetley, Judith D.	\$ 2,400.00		\$ 2,400.00
Tuttle, Johnna M.	\$ 28,062.41	\$ 979.16	\$ 29,041.57
Whitman, Susan M.	\$ 24,458.80	\$ -	\$ 24,458.80
*Includes Health Officer & Recreation Wages			
TOWN BUILDING			
Ramsey, William R.	\$ 12,381.98		\$ 12,381.98
WATER DEPARTMENT			
Beaudin, David W.	\$ 28,327.60		\$ 28,327.60
LIBRARY			
Peltier, Janet*	\$ 2,778.50		\$ 2,778.50
Riley, Carol Ann	\$ 26,499.20	\$ 291.60	\$ 26,790.80
Stockton, Trudy M.	\$ 11,474.97		\$ 11,474.97
West, Elizabeth A.	\$ 3,159.41		\$ 3,159.41
*Includes Supervisor of Checklist Wages			
PLANNING & ZONING OFFICE			
Havlock, Stacey*	\$ 19,348.42	\$ 450.05	\$ 19,798.47
Lacasse, Nicole M.	\$ 9,085.44		\$ 9,085.44
*Includes Deputy Tax/Town Clerk/Plan			
SOLID WASTE FACILITY			
Beaudin, Paul J. II	\$ 36,491.43		\$ 36,491.43
Lynch, John W.	\$ 1,200.00		\$ 1,200.00
Peltier, Brian J.	\$ 88.00		\$ 88.00
Pierce Linwood R.	\$ 22,962.48		\$ 22,962.48
Strickland, Thomas O.	\$ 27,012.20		\$ 27,012.20

Employee's Name	Regular Wages	Overtime Wages	Gross Wages
FIRE DEPARTMENT			
Balch, Bruce	\$ 782.00		\$ 782.00
Beard, Ronald R.	\$ 835.00		\$ 835.00
Blaisdell, Jay O.	\$ 1,993.00		\$ 1,993.00
Bureau, Ashlee R.	\$ 562.50		\$ 562.50
Casey, Sean A.	\$ 843.00		\$ 843.00
Davis, Eugene C.	\$ 705.00		\$ 705.00
Emerson, Ronald W.	\$ 994.00		\$ 994.00
Gilman, Dan J.*	\$ 712.50		\$ 712.50
Harrington, Michael R.	\$ 615.00		\$ 615.00
Haynes, Nathan	\$ 4,815.00		\$ 4,815.00
Kenney, Robert	\$ 2,497.00		\$ 2,497.00
Peterson Jr., Edwin A.	\$ 1,240.00		\$ 1,240.00
Peterson, Kristin	\$ 774.00		\$ 774.00
Rosolen, Dennis C.	\$ 780.00		\$ 780.00
Sothard, Eric A*	\$ 1,077.50		\$ 1,077.50
Sousa, Merrick A.*	\$ 1,025.00		\$ 1,025.00
Woods, Shawn M	\$ 272.00		\$ 272.00

*Includes Fire & Recreation Wages

RECREATION DEPARTMENT

Bartlett, John A.	\$ 1,582.75		\$ 1,582.75
Beaudin, Taylor C.	\$ 180.00		\$ 180.00
Blodgett, Anna	\$ 2,919.76		\$ 2,919.76
Blodgett, Ben	\$ 1,689.07		\$ 1,689.07
Desjardins, William C.	\$ 1,560.00		\$ 1,560.00
Dovholuk, David	\$ 4,400.00		\$ 4,400.00
Dovholuk, Joshua D	\$ 232.00		\$ 232.00
Duguay, Jane	\$ 1,069.26		\$ 1,069.26
Hart, Correy	\$ 1,604.75		\$ 1,604.75
LeClerc, Sarah	\$ 1,701.00		\$ 1,701.00
MacAuley, Ross E.	\$ 1,914.38		\$ 1,914.38
McGinley, Lori M	\$ 131.63		\$ 131.63
Noseworthy, Becky A.	\$ 4,367.00		\$ 4,367.00
O'Brien, Sean P.	\$ 105.00		\$ 105.00
Rineer, Teneil D.	\$ 3,503.00		\$ 3,503.00
Smith, Elisa A.	\$ 594.75		\$ 594.75
Tenaglia, Lisa	\$ 1,660.75		\$ 1,660.75
Tibbo, Julianne	\$ 1,961.75		\$ 1,961.75
Tower, Tara	\$ 30,590.73		\$ 30,590.73
Tuerk, James M.	\$ 3,080.00		\$ 3,080.00
Tyler, Kimberly A.	\$ 2,124.38		\$ 2,124.38
Walsh, J Patrick	\$ 943.00		\$ 943.00
Weeden, Natalie B.	\$ 2,912.03		\$ 2,912.03

DEPARTMENT OF PUBLIC WORKS

Avery, David M.	\$ 23,795.87	\$ 2,963.39	\$ 26,759.26
Beaudin, David W.	\$ -	\$ 8,061.20	\$ 8,061.20
Hart, Daryl J.	\$ 24,052.40	\$ 3,074.31	\$ 27,126.71
Huot, Francis E.	\$ 4,165.00		\$ 4,165.00
Willey, William M.	\$ 43,857.95	\$ 244.72	\$ 44,102.67

Employee's Name	Regular Wages	Overtime Wages	Special Detail Wages	Gross Wages
POLICE DEPARTMENT				
Beaudry, Howard J.	\$ 18,046.32	\$ 16.76	\$ 1,390.00	\$ 19,453.08
Blodgett, Nicholas D.	\$ 30,769.66	\$ 1,304.76	\$ 2,237.52	\$ 34,311.94
Bujeaud, Joseph J.	\$ 27,566.16	\$ 2,585.72	\$ 2,673.50	\$ 32,825.38
Cassady, Scott M.	\$ 973.19		\$ 1,076.50	\$ 2,049.69
Chandler, Dean R.	\$ 273.04			\$ 273.04
Glynn, Noah A.	\$ 1,122.77			\$ 1,122.77
Godville, Maren E.	\$ 2,554.66	\$ 103.60		\$ 2,658.26
Gordon, Colleen A.	\$ 31,960.37	\$ 1,866.54		\$ 33,826.91
Halliday, Amy L.	\$ 23,747.29	\$ 1,301.31		\$ 25,048.60
Josephson, Erik H.	\$ 37,134.38	\$ 329.56	\$ 471.00	\$ 37,934.94
Langmaid, Sheryle R.	\$ 24,997.76	\$ 904.26		\$ 25,902.02
MacKay, Stephanie	\$ 3,926.10			\$ 3,926.10
Meier, Jeffrey D.	\$ 38,740.60	\$ 1,413.67	\$ 2,090.20	\$ 42,244.47
Oleson, Ryan F	\$ 20,784.47	\$ 1,496.72	\$ 1,168.68	\$ 23,449.87
Smith, Theodore P.*	\$ 57,397.20		\$ 3,024.50	\$ 60,421.70
Stevens, Michael E.	\$ 35,446.74	\$ 1,251.50	\$ 1,951.50	\$ 38,649.74
Tamulonis, Michael W.	\$ 41,089.47	\$ 1,789.96	\$ 1,475.50	\$ 44,354.93
Wetherell, Robert J.	\$ 22,237.41	\$ 1,095.43		\$ 23,332.84

*Includes Emergency Management Wages



Lincoln Police Officer Nick Blodgett participates in a mock drill as part of a training exercise for local police, fire and ambulance personnel. The drill involved a simulated crisis in which a school bus overturned, causing many injuries. Students from Lin-Wood High School volunteered to serve as accident victims for the incident.

Long Term Debt Schedules

**1988 VARIOUS (Water Tank, Maple St., Pollard Road)
NHMBB88C Series 1988-C**

<i>Period Ending</i>	<i>Principal Schedule</i>	<i>Interest Schedule</i>	<i>Total Payment</i>
January 15, 2004	\$75,000.00	\$17,407.50	\$92,407.50
July 15, 2004	\$0.00	\$14,550.00	\$14,550.00
January 15, 2005	\$75,000.00	\$14,550.00	\$89,550.00
July 15, 2005	\$0.00	\$11,655.00	\$11,655.00
January 15, 2006	\$75,000.00	\$11,655.00	\$86,655.00
July 15, 2006	\$0.00	\$8,760.00	\$8,760.00
January 15, 2007	\$75,000.00	\$8,760.00	\$83,760.00
July 15, 2007	\$0.00	\$5,865.00	\$5,865.00
January 15, 2008	\$75,000.00	\$5,865.00	\$80,865.00
July 15, 2008	\$0.00	\$2,932.50	\$2,932.50
January 15, 2009	<u>\$75,000.00</u>	<u>\$2,932.50</u>	<u>\$77,932.50</u>
Total	\$450,000.00	\$104,932.50	\$554,932.50

**TOWN OF LINCOLN
WATER BOND (91-01)
\$2,549,000 @ 5% FOR 28 YEARS**

	<i>Principal Balance</i>	<i>Principal Payment</i>	<i>Interest Payment</i>	<i>Total Payment</i>
Beginning Balance	\$1,958,985.86			
March 9, 2004	\$1,958,985.86	\$36,111.35	\$48,974.65	\$85,086.00
October 9, 2004	\$1,922,874.51	\$37,014.14	\$48,071.86	\$85,086.00
March 9, 2005	\$1,885,860.37	\$37,939.49	\$47,146.51	\$85,086.00
October 9, 2005	\$1,847,920.88	\$38,887.98	\$46,198.02	\$85,086.00
March 9, 2006	\$1,809,032.90	\$39,860.18	\$45,225.82	\$85,086.00
October 9, 2006	\$1,769,172.72	\$40,856.68	\$44,229.32	\$85,086.00
March 9, 2007	\$1,728,316.04	\$41,878.10	\$43,207.90	\$85,086.00
October 9, 2007	\$1,686,437.94	\$42,925.05	\$42,160.95	\$85,086.00
March 9, 2008	\$1,643,512.89	\$43,998.18	\$41,087.82	\$85,086.00
October 9, 2008	\$1,599,514.71	\$45,098.13	\$39,987.87	\$85,086.00
March 9, 2009	\$1,554,416.58	\$46,225.59	\$38,860.41	\$85,086.00
October 9, 2009	\$1,508,190.99	\$47,381.23	\$37,704.77	\$85,086.00
March 9, 2010	\$1,460,809.76	\$48,565.76	\$36,520.24	\$85,086.00
October 9, 2010	\$1,412,244.00	\$49,779.90	\$35,306.10	\$85,086.00
March 9, 2011	\$1,362,464.10	\$51,024.40	\$34,061.60	\$85,086.00
October 9, 2011	\$1,311,439.70	\$52,300.01	\$32,785.99	\$85,086.00
March 9, 2012	\$1,259,139.69	\$53,607.51	\$31,478.49	\$85,086.00
October 9, 2012	\$1,205,532.18	\$54,947.69	\$30,138.31	\$85,086.00
March 9, 2013	\$1,150,584.49	\$56,321.39	\$28,764.61	\$85,086.00
October 9, 2013	\$1,094,263.10	\$57,729.42	\$27,356.58	\$85,086.00
March 9, 2014	\$1,036,533.68	\$59,172.66	\$25,913.34	\$85,086.00
October 9, 2014	\$977,361.02	\$60,651.97	\$24,434.03	\$85,086.00
March 9, 2015	\$916,709.05	\$62,168.27	\$22,917.73	\$85,086.00
October 9, 2015	\$854,540.78	\$63,722.48	\$21,363.52	\$85,086.00
March 9, 2016	\$790,818.30	\$65,315.54	\$19,770.46	\$85,086.00
October 9, 2016	\$725,502.76	\$66,948.43	\$18,137.57	\$85,086.00
March 9, 2017	\$658,554.33	\$68,622.14	\$16,463.86	\$85,086.00
October 9, 2017	\$589,932.19	\$70,337.69	\$14,748.31	\$85,086.00
March 9, 2018	\$519,594.50	\$72,096.14	\$12,989.86	\$85,086.00
October 9, 2018	\$447,498.36	\$73,898.54	\$11,187.46	\$85,086.00
March 9, 2019	\$373,599.82	\$75,746.00	\$9,340.00	\$85,086.00
October 9, 2019	\$297,853.82	\$77,639.65	\$7,446.35	\$85,086.00
March 9, 2020	\$220,214.17	\$79,580.65	\$5,505.35	\$85,086.00
October 9, 2020	\$140,633.52	\$81,570.16	\$3,515.84	\$85,086.00
March 9, 2021	\$59,063.36	\$59,063.37	\$1,476.58	<u>\$60,539.95</u>
TOTAL		\$1,958,985.87	\$994,478.08	\$2,953,463.95

**TOWN OF LINCOLN
WATER BOND (91-03)
\$631,800 @ 5% FOR 29 YEARS**

	<i>Principal Balance</i>	<i>Principal Payment</i>	<i>Interest Payment</i>	<i>Total Payment</i>
Beginning Balance	\$494,647.90			
April 9, 2004	\$494,647.90	\$8,388.80	\$12,366.20	\$20,755.00
October 9, 2004	\$486,259.10	\$8,598.52	\$12,156.48	\$20,755.00
April 9, 2005	\$477,660.58	\$8,813.49	\$11,941.51	\$20,755.00
October 9, 2005	\$468,847.09	\$9,033.82	\$11,721.18	\$20,755.00
April 9, 2006	\$459,813.27	\$9,259.67	\$11,495.33	\$20,755.00
October 9, 2006	\$450,553.60	\$9,491.16	\$11,263.84	\$20,755.00
April 9, 2007	\$441,062.44	\$9,728.44	\$11,026.56	\$20,755.00
October 9, 2007	\$431,334.00	\$9,971.65	\$10,783.35	\$20,755.00
April 9, 2008	\$421,362.35	\$10,220.94	\$10,534.06	\$20,755.00
October 9, 2008	\$411,141.41	\$10,476.46	\$10,278.54	\$20,755.00
April 9, 2009	\$400,664.95	\$10,738.38	\$10,016.62	\$20,755.00
October 9, 2009	\$389,926.57	\$11,006.84	\$9,748.16	\$20,755.00
April 9, 2010	\$378,919.73	\$11,282.01	\$9,472.99	\$20,755.00
October 9, 2010	\$367,637.72	\$11,564.06	\$9,190.94	\$20,755.00
April 9, 2011	\$356,073.66	\$11,853.16	\$8,901.84	\$20,755.00
October 9, 2011	\$344,220.50	\$12,149.49	\$8,605.51	\$20,755.00
April 9, 2012	\$332,071.01	\$12,453.22	\$8,301.78	\$20,755.00
October 9, 2012	\$319,617.79	\$12,764.55	\$7,990.45	\$20,755.00
April 9, 2013	\$306,853.24	\$13,083.67	\$7,671.33	\$20,755.00
October 9, 2013	\$293,769.57	\$13,410.76	\$7,344.24	\$20,755.00
April 9, 2014	\$280,358.81	\$13,746.03	\$7,008.97	\$20,755.00
October 9, 2014	\$266,612.78	\$14,089.68	\$6,665.32	\$20,755.00
April 9, 2015	\$252,523.10	\$14,441.92	\$6,313.08	\$20,755.00
October 9, 2015	\$238,081.18	\$14,802.97	\$5,952.03	\$20,755.00
April 9, 2016	\$223,278.21	\$15,173.04	\$5,581.96	\$20,755.00
October 9, 2016	\$208,105.17	\$15,552.37	\$5,202.63	\$20,755.00
April 9, 2017	\$192,552.80	\$15,941.18	\$4,813.82	\$20,755.00
October 9, 2017	\$176,611.62	\$16,339.71	\$4,415.29	\$20,755.00
April 9, 2018	\$160,271.91	\$16,748.20	\$4,006.80	\$20,755.00
October 9, 2018	\$143,523.71	\$17,166.91	\$3,588.09	\$20,755.00
April 9, 2019	\$126,356.80	\$17,596.08	\$3,158.92	\$20,755.00
October 9, 2019	\$108,760.72	\$18,035.98	\$2,719.02	\$20,755.00
April 9, 2020	\$90,724.74	\$18,486.88	\$2,268.12	\$20,755.00
October 9, 2020	\$72,237.86	\$18,949.05	\$1,805.95	\$20,755.00
April 9, 2021	\$53,288.81	\$19,422.78	\$1,332.22	\$20,755.00
October 9, 2021	\$33,866.03	\$19,908.35	\$846.65	\$20,755.00
April 9, 2022	\$13,957.68	\$13,957.68	\$348.94	<u>\$14,306.62</u>
TOTAL		\$494,647.90	\$266,838.72	\$761,486.62

**TOWN OF LINCOLN
WATER PROJECTS 2003 RTE3/MANSION HILL
\$2,050,000 FOR 20 YEARS**

	<i>Principal Balance</i>	<i>Rate</i>	<i>Principal Payment</i>	<i>Interest Payment</i>	<i>Total Payment</i>
Beginning Balance	\$2,050,000.00				
February 15, 2004	\$2,050,000.00			\$42,068.75	\$42,068.75
August 15, 2004	\$1,945,000.00	3.500	\$105,000.00	\$42,068.75	\$147,068.75
February 15, 2005	\$1,945,000.00			\$40,231.25	\$40,231.25
August 15, 2005	\$1,840,000.00	3.500	\$105,000.00	\$40,231.25	\$145,231.25
February 15, 2006	\$1,840,000.00			\$38,393.75	\$38,393.75
August 15, 2006	\$1,735,000.00	3.500	\$105,000.00	\$38,393.75	\$143,393.75
February 15, 2007	\$1,735,000.00			\$36,556.25	\$36,556.25
August 15, 2007	\$1,630,000.00	3.500	\$105,000.00	\$36,556.25	\$141,556.25
February 15, 2008	\$1,630,000.00			\$34,718.75	\$34,718.75
August 15, 2008	\$1,525,000.00	3.500	\$105,000.00	\$34,718.75	\$139,718.75
February 15, 2009	\$1,525,000.00			\$32,881.25	\$32,881.25
August 15, 2009	\$1,420,000.00	3.500	\$105,000.00	\$32,881.25	\$137,881.25
February 15, 2010	\$1,420,000.00			\$31,043.75	\$31,043.75
August 15, 2010	\$1,315,000.00	3.750	\$105,000.00	\$31,043.75	\$136,043.75
February 15, 2011	\$1,315,000.00			\$29,075.00	\$29,075.00
August 15, 2011	\$1,210,000.00	3.750	\$105,000.00	\$29,075.00	\$134,075.00
February 15, 2012	\$1,210,000.00			\$27,106.25	\$27,106.25
August 15, 2012	\$1,105,000.00	4.000	\$105,000.00	\$27,106.25	\$132,106.25
February 15, 2013	\$1,105,000.00			\$25,006.25	\$25,006.25
August 15, 2013	\$1,000,000.00	4.250	\$105,000.00	\$25,006.25	\$130,006.25
February 15, 2014	\$1,000,000.00			\$22,775.00	\$22,775.00
August 15, 2014	\$900,000.00	4.250	\$100,000.00	\$22,775.00	\$122,775.00
February 15, 2015	\$900,000.00			\$20,650.00	\$20,650.00
August 15, 2015	\$800,000.00	4.250	\$100,000.00	\$20,650.00	\$120,650.00
February 15, 2016	\$800,000.00			\$18,525.00	\$18,525.00
August 15, 2016	\$700,000.00	4.300	\$100,000.00	\$18,525.00	\$118,525.00
February 15, 2017	\$700,000.00			\$16,375.00	\$16,375.00
August 15, 2017	\$600,000.00	4.400	\$100,000.00	\$16,375.00	\$116,375.00
February 15, 2018	\$600,000.00			\$14,175.00	\$14,175.00
August 15, 2018	\$500,000.00	4.500	\$100,000.00	\$14,175.00	\$114,175.00
February 15, 2019	\$500,000.00			\$11,925.00	\$11,925.00
August 15, 2019	\$400,000.00	4.500	\$100,000.00	\$11,925.00	\$111,925.00
February 15, 2020	\$400,000.00			\$9,625.00	\$9,625.00
August 15, 2020	\$300,000.00	4.700	\$100,000.00	\$9,625.00	\$109,625.00
February 15, 2021	\$300,000.00			\$7,275.00	\$7,275.00
August 15, 2021	\$200,000.00	4.800	\$100,000.00	\$7,275.00	\$107,275.00
February 15, 2022	\$200,000.00			\$4,875.00	\$4,875.00
August 15, 2022	\$100,000.00	4.850	\$100,000.00	\$4,875.00	\$104,875.00
February 15, 2023	\$100,000.00			\$2,450.00	\$2,450.00
August 15, 2023	\$0.00	4.900	\$100,000.00	\$2,450.00	<u>\$102,450.00</u>
TOTAL			\$2,050,000.00	\$931,462.50	\$2,981,462.50

**TOWN OF LINCOLN
WASTEWATER TREATMENT 2003 PROJECTS
\$1,200,000 FOR 20 YEARS**

	<i>Principal Balance</i>	<i>Rate</i>	<i>Principal Payment</i>	<i>Interest Payment</i>	<i>Total Payment</i>
Beginning Balance	\$1,200,000.00				
February 15, 2004	\$1,200,000.00			\$24,690.00	\$24,690.00
August 15, 2004	\$1,140,000.00	3.500	\$60,000.00	\$24,690.00	\$84,690.00
February 15, 2005	\$1,140,000.00			\$23,640.00	\$23,640.00
August 15, 2005	\$1,080,000.00	3.500	\$60,000.00	\$23,640.00	\$83,640.00
February 15, 2006	\$1,080,000.00			\$22,590.00	\$22,590.00
August 15, 2006	\$1,020,000.00	3.500	\$60,000.00	\$22,590.00	\$82,590.00
February 15, 2007	\$1,020,000.00			\$21,540.00	\$21,540.00
August 15, 2007	\$960,000.00	3.500	\$60,000.00	\$21,540.00	\$81,540.00
February 15, 2008	\$960,000.00			\$20,490.00	\$20,490.00
August 15, 2008	\$900,000.00	3.500	\$60,000.00	\$20,490.00	\$80,490.00
February 15, 2009	\$900,000.00			\$19,440.00	\$19,440.00
August 15, 2009	\$840,000.00	3.500	\$60,000.00	\$19,440.00	\$79,440.00
February 15, 2010	\$840,000.00			\$18,390.00	\$18,390.00
August 15, 2010	\$780,000.00	3.750	\$60,000.00	\$18,390.00	\$78,390.00
February 15, 2011	\$780,000.00			\$17,265.00	\$17,265.00
August 15, 2011	\$720,000.00	3.750	\$60,000.00	\$17,265.00	\$77,265.00
February 15, 2012	\$720,000.00			\$16,140.00	\$16,140.00
August 15, 2012	\$660,000.00	4.000	\$60,000.00	\$16,140.00	\$76,140.00
February 15, 2013	\$660,000.00			\$14,940.00	\$14,940.00
August 15, 2013	\$600,000.00	4.250	\$60,000.00	\$14,940.00	\$74,940.00
February 15, 2014	\$600,000.00			\$13,665.00	\$13,665.00
August 15, 2014	\$540,000.00	4.250	\$60,000.00	\$13,665.00	\$73,665.00
February 15, 2015	\$540,000.00			\$12,390.00	\$12,390.00
August 15, 2015	\$480,000.00	4.250	\$60,000.00	\$12,390.00	\$72,390.00
February 15, 2016	\$480,000.00			\$11,115.00	\$11,115.00
August 15, 2016	\$420,000.00	4.300	\$60,000.00	\$11,115.00	\$71,115.00
February 15, 2017	\$420,000.00			\$9,825.00	\$9,825.00
August 15, 2017	\$360,000.00	4.400	\$60,000.00	\$9,825.00	\$69,825.00
February 15, 2018	\$360,000.00			\$8,505.00	\$8,505.00
August 15, 2018	\$300,000.00	4.500	\$60,000.00	\$8,505.00	\$68,505.00
February 15, 2019	\$300,000.00			\$7,155.00	\$7,155.00
August 15, 2019	\$240,000.00	4.500	\$60,000.00	\$7,155.00	\$67,155.00
February 15, 2020	\$240,000.00			\$5,775.00	\$5,775.00
August 15, 2020	\$180,000.00	4.700	\$60,000.00	\$5,775.00	\$65,775.00
February 15, 2021	\$180,000.00			\$4,365.00	\$4,365.00
August 15, 2021	\$120,000.00	4.800	\$60,000.00	\$4,365.00	\$64,365.00
February 15, 2022	\$120,000.00			\$2,925.00	\$2,925.00
August 15, 2022	\$60,000.00	4.850	\$60,000.00	\$2,925.00	\$62,925.00
February 15, 2023	\$60,000.00			\$1,470.00	\$1,470.00
August 15, 2023	\$0.00	4.900	\$60,000.00	\$1,470.00	<u>\$61,470.00</u>
TOTAL			\$1,200,000.00	\$552,630.00	\$1,752,630.00

2003 Inventory Of Town Property

Map/Lot	Description	Acres	Land	Building	Total Value
02-003.0004-1	Water Treatment Plant			2,268,000	2,268,000
04-004.0001	Kancamagus Rec. Area Annex	0.850	16,300		16,300
05-001	Kancamagus Highway	11.300	165,600		165,600
15-016	Pollard Road	0.450	33,600	3,700	37,300
15-031	Connector Road	0.230	17,700		17,700
15-032	Connector Road	4.530	157,100		157,100
15-032.0002	Connector Road	4.000	36,500		36,500
16-172	Lincoln Public Library	0.085	30,000	263,300	293,300
16-173	Lincoln Fire Station	0.700	47,200	184,200	231,400
16-174	Church Street (land only)	0.080	17,900		17,900
16-260	Pollard Road	3.600	49,900		49,900
16-261	Mansion Hill Drive	0.110	12,700		12,700
16-290	Pollard Road	1.500	31,600		31,600
16-308	Lincoln Town Hall	1.296	133,500	234,800	368,300
16-311	Main Street Gazebo	0.470	52,300	1,700	54,000
16-312	Whitewater Facility	1.770	79,300	10,600	89,900
16-314	Main Street (land only)	1.150	60,100		60,100
16-315	Solid Waste Facility	18.750	270,400	266,700	537,100
16-322	Sewer Treatment Facility	17.200	233,600	4,975,000	5,208,600
17-038	Kancamagus Rec. Area	35.004	249,100	97,700	346,800
18-059	Public Works Garage	6.920	130,800	118,200	249,000
19-032	Hanson Farm Cemetery		0		0
19-048	Route 3 Salt Shed	1.040	124,500	10,100	134,600
20-003	Land near I-93	0.020	200		200
20-014-0000-0001	Boyce Brook Pumping Station			6,600	6,600
27-031	Clearbrook #2W	0.050	20,000		20,000
27-032	Clearbrook #2E	0.050	20,000		20,000
Total			\$1,989,900	\$ 8,440,600	\$10,340,500

Tax Collector's Report

January 1, 2003 - December 31, 2003

(un-audited)

<u>DEBITS</u>	<u>2003</u> Levy	<u>2002</u> Levy	<u>2001</u> Levy	<u>Prior</u> Levies
Uncollected Taxes - Beginning of year				
Property Taxes	0.00	280,290.58	0.00	0.00
Yield Taxes	0.00	0.00	0.00	0.00
Miscellaneous (Bd. Ck. Fee)	0.00	60.00	0.00	0.00
Taxes Committed - This Year				
Property Taxes	6,078,825.00	400.00	0.00	0.00
Yield Taxes	0.00	0.00	0.00	0.00
Other Charges	0.00	0.00	0.00	0.00
Overpayment				
Property Taxes	17,179.85	782.63	0.00	0.00
Yield Taxes	0.00	0.00	0.00	0.00
Interest & Penalties Collected	5,597.51	13,503.98	0.00	0.00
Other Charges	150.00	975.50	0.00	0.00
TOTAL DEBITS	\$6,101,752.36	\$296,012.69	0.00	0.00
<u>CREDITS</u>	<u>2003</u> Levy	<u>2002</u> Levy	<u>2001</u> Levy	<u>Prior</u> Levies
Remitted to Treasurer				
Property Taxes	5,861,997.45	231,646.80	0.00	0.00
Yield Taxes	0.00	0.00	0.00	0.00
Interest (include lien conversion)	5,597.51	13,503.98	0.00	0.00
Conversion to Lien – Principal	0.00	49,604.31	0.00	0.00
Prepayment	3,800.00	0.00	0.00	0.00
Other Charges – Bad Check Fee	90.00	60.00	0.00	0.00
Abatements Made				
Property Taxes	1,525.00	1,197.60	0.00	0.00
Current Levy Deeded		0.00	0.00	0.00
Uncollected Taxes - End of Year				
Property Taxes	228,682.40	0.00	0.00	0.00
Interest		0.00	0.00	0.00
Other charges – Bad Check Fee	60.00	0.00	0.00	0.00
TOTAL CREDITS	\$6,101,752.36	\$296,012.69	0.00	0.00

Tax Collector's Report

January 1, 2003 - December 31, 2003

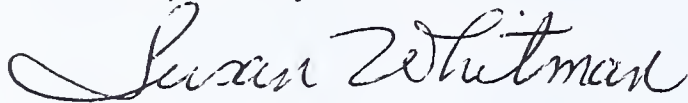
(un-audited)

Unredeemed Liens – Property taxes Not Paid

<u>DEBITS</u>	<u>2002</u> Levy	<u>2001</u> Levy	<u>2000</u> Levy	<u>Prior</u> Levies
Unredeemed Liens - Beg. Of Year		44,822.91	18,812.17	2,728.00
Liens Executed During Year	54,828.61			
Interest & Costs Collected After Lien	2,395.84	3,625.67	6,941.30	587.44
TOTAL DEBITS	\$57,224.45	\$48,448.58	\$25,753.47	\$3,315.44

<u>CREDITS</u>	<u>2002</u> Levy	<u>2001</u> Levy	<u>2000</u> Levy	<u>Prior</u> Levies
Remitted To Treasurer:				
Redemptions	21,556.66	21,132.57	18,812.17	1,159.53
Interest & costs Collected After Lien	2,018.52	4,184.67	6,941.30	646.30
Abatements of Unredeemed Taxes	0.00	0.00	0.00	1,509.61
Liens Deeded to Municipality				
Unredeemed Liens Bal. End of Year	33,649.27	23,131.34	0.00	0.00
TOTAL CREDITS	\$57,224.45	\$48,448.58	\$25,753.47	\$3,315.44

Respectfully Submitted,



Susan Whitman
Tax Collector

Town Clerk's Report January 1, 2003 - December 31, 2003

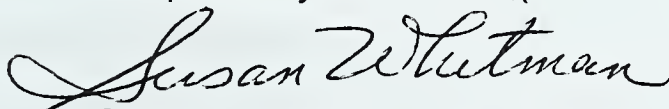
Receipts in 2003

Cash on Hand - 01-01-2003	\$250.00
2003 Motor Vehicle Registrations	\$278,830.35
2003 Dog Licenses	\$1,143.00
2003 Dog Late Fees & Fines	\$98.00
2003 Vitals - Marriage, Birth, & Death	\$2,529.00
2003 UCC'S	\$1,638.00
2003 Misc. Fees - NSF, Copies, Postage	\$289.91
	<hr/> \$284,778.26

Remittances to Treasurer

Cash on Hand - 01-01-2003	\$250.00
2003 Motor Vehicle Registrations	\$278,830.35
2003 Dog Licenses	\$1,143.00
2003 Dog Late Fees & Fines	\$98.00
2003 Vitals - Marriage, Birth, & Death	\$2,529.00
2003 UCC'S	\$1,638.00
2003 Misc. Fees - NSF, Copies, Postage	\$289.91
	<hr/> \$284,778.26

Respectfully submitted,,


Susan Whitman, Town Clerk

Trustee of Trust Funds

2003 Annual Report

(un-audited)

Account Name	Beg. Balance 12/31/02	Deposits	Expenses	YTD Interest	Ending Balance 12/31/03
Water Treatment Unit #3	\$73,139.43			\$670.16	\$73,809.59
Solid Waste Facility Improve	\$23,206.60	\$10,000.00	\$21,846.00	\$131.33	\$11,491.98
Ball Field Capital Reserve	\$39,445.66		\$1,740.00	\$345.82	\$38,051.48
Incinerator Close-Out	\$6,369.86	\$1,000.00		\$59.00	\$7,428.86
Town Building	\$2,171.00			\$19.89	\$2,190.89
Fire Truck & Equipment	\$40,666.02			\$372.61	\$41,038.63
Revaluation Capital Reserve	\$93,720.80	\$60,000.00		\$897.68	\$154,618.48
Community Building	\$148,177.98			\$1,357.74	\$149,535.72
Public Works Vehicles	\$101,128.60	\$35,000.00	\$110,177	\$871.70	\$26,823.30
Police Dept. Equipment	\$10,534.10			\$96.54	\$10,630.64
Sewer System Rehab.	\$45,890.98	\$15,000.00	\$16,305.74	\$395.69	\$44,980.93
Water System Rehab	\$74,176.57	\$10,000.00	\$56,339.82	\$468.30	\$28,305.05
Road & Street Reconst.	\$174,570.14			\$1,599.62	\$176,169.76
Engineering & Planning	\$65,401.19		\$32,354.00	\$458.29	\$33,505.48
Cemetery Trust Fund	\$44,464.57	\$5,519.70		\$450.36	\$50,434.63
Library Techonology	\$3,143.74		\$1,654.00	\$22.15	\$1,511.89
Library Building	\$70.30			\$0.61	\$70.91
White Water Plant	0	\$10,000.00		\$6.49	\$10,006.49

Respectfully submitted,



Ruth Bossie, Trustee of Trust Funds
Mary Conn, Trustee of Trust Funds

Treasurer's Report - January 1, 2003 - December 31, 2003

General Fund

Balance 01-01-03	\$ 1,546,579.98
Received	\$ 8,277,386.26
Transfer from School Tax Escrow	\$ 1,371,621.00
Disbursed	\$ (8,411,074.62)
Transfer to School Tax Escrow	\$ (1,103,000.00)
Balance 12-31-03	\$ 1,681,512.62
Distribution of Funds:	
Citizens Bank	\$ 1,025,668.34
NH Public Deposit Investment Pool	\$ 655,844.28
Total	\$ 1,681,512.62

Sewer Tap Fee Account

Balance 01-01-03	\$ 379,527.05
Received	\$ 170,696.94
Disbursed	\$ (47,101.80)
Balance 12-31-03	\$ 503,122.19
Distribution of Funds:	
Citizens Bank	\$ 503,122.19

Water Tap Fee Account

Balance 01-01-03	\$ 18,525.02
Received	\$ 138,605.36
Disbursed	\$ (105,841.00)
Balance 12-31-03	\$ 51,289.38
Distribution of Funds:	
Citizens Bank	\$ 51,289.38

Loon Mountain Settlement

Balance 01-01-03	\$ 28,507.00
Received	\$ 181.89
Disbursed	
Balance 12-31-03	\$ 28,688.89
Distribution of Funds:	
Citizens Bank	\$ 28,688.89

School Tax Escrow Account

Balance 01-01-03	\$ 1,372,246.61
Received	
Transfer from General Fund	\$ 1,103,000.00
Interest	\$ 3,036.30
Disbursed	
Transfer to General Fund	\$ (1,371,621.00)
Balance 12-31-03	\$ 1,106,661.91
Distribution of Funds:	
NH Public Deposit Investment Pool	\$ 1,106,661.91

Lease/Escrow Account

Balance 01-01-03	\$	1,607.61
Received	\$	5.18
Disbursed	\$	990.50
Balance 12-31-03	\$	622.29
Distribution of Funds:		
Laconia Savings Bank	\$	622.29

Water Bond Proceeds

Received	\$	2,050,000.00
Interest	\$	1,484.36
Transfer to Water Bond Investment Account	\$	(1,921,404.16)
Disbursed	\$	(83,247.86)
Balance 12-31-03	\$	46,832.34
Distribution of Funds:		
Citizens Bank	\$	46,832.34

Water Bond Investment Account

Transfer from Water Bond Proceeds Account	\$	1,921,404.16
Balance 12-31-03	\$	1,921,404.16
Distribution of Funds:		
Citizens Bank	\$	1,921,404.16

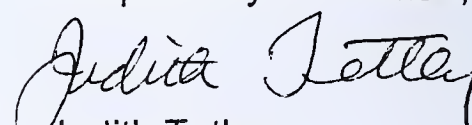
Sewer Bond Proceeds

Received	\$	1,200,000.00
Transfer from Sewer Bond Investment Account	\$	25,000.00
Interest	\$	883.93
Transfer to Sewer Bond Investment Account	\$	(1,100,821.14)
Disbursed	\$	(111,046.46)
Balance 12-31-03	\$	14,016.33
Distribution of Funds:		
Citizens Bank	\$	14,016.33

Sewer Bond Investment Account

Transfer from Sewer Bond Proceeds Account	\$	1,100,821.14
Interest	\$	3,565.44
Transfer to Sewer Bond Proceeds Account	\$	(25,000.00)
Balance 12-31-03	\$	1,079,386.58
Distribution of Funds:		
Citizens Bank	\$	1,079,386.58

Respectfully Submitted,


Judith Tetley
Treasurer

Lincoln Fire Department Annual Report for 2003

The year 2003 will be the most memorable one for all of us.

The Lincoln Fire Department responded to 171 alarms consisting of a variety of emergencies.

The one that will stay with us for a very long time and the most exhausting for all involved was the search for 10-year old Patric McCarthy. Our small community pulled together, along with hundreds of volunteers from all over, to help in this extensive search. When Patric was found, the outcome was devastating to everyone. God bless everyone involved.

The second tragedy occurred on the day Patric was found. A 39-year old man, Bryan Richards from Peabody, Massachusetts, drowned at the falls in the Lincoln Woods area. He was found several days later, approximately five miles downstream, where the Lincoln firefighters assisted in recovering his body.

On a happier note, the Lincoln Fire Department aided the Woodstock Fire Department in rescuing young boys from the swollen Pemigewasset River. Everyone was returned to shore without incident.

Two firefighters, Ed Peterson and Eugene Davis, are taking Level 1 courses at the Waterville Valley Fire Department. Jay Blaisdell has completed Fire Inspection 1.

This year I made the following appointments: Leo Kenney and Jay Blaisdell: Deputy Fire Chiefs; Ron Beard: Captain; Ronnie Emerson: Lieutenant Safety Officer. We will all be working close together.

I would like to thank the Woodstock Fire Department and Auxiliary for their back up assistance.

Respectfully submitted,



Chief Nate Haynes



Volunteers come in all shapes and sizes. The Fire Chief is often accompanied by his sidekick, Callie, when he responds to emergency calls.

Health Officer Annual Report for 2003

This year was busy with some very interesting complaints requiring follow-through. I have answered several calls on cleanliness issues in restaurants, West Nile Virus concerns, fruit fly invasions, school evacuations, an unsanitary residence that resulted in condemnation, day care inspections, carbon monoxide poisoning, and environmental site analysis.

The flu season was a particular health concern this year. As of this writing the area seemed to have avoided an epidemic, though we did have some very sick people. Absenteeism at the school was low as compared to other years. The school nurse encouraged everyone to wash their hands frequently and open the windows to air out the germs frequently. The cold weather was a positive factor in containing the virus. The best advice to avoid the flu is to receive the vaccination if applicable and wash your hands often.

My main concern this year has been the problem dealing with the bears. The Town of Lincoln put in a bear ordinance effective on August 4, 2003 to help curtail some of the on-going problems

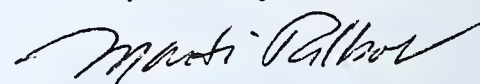
that were a result of people encouraging the bears. The first violation is subject to a fine of up to \$500. Copies of the ordinance are available in the Town office.

In the spring, the bears will be looking for foods since there were very few berries available for them to eat last fall. I want to encourage everyone to take an active part in preventing the bears to feel at home in town. Everyone needs to secure their trash and remove bird feeders early in the spring. Local businesses need to obtain bear-proof dumpsters, and all trash needs to be picked up daily around outside receptacles. I am also asking that if the bears do get into your trash that you take the responsibility to pick it up, so as not to create a further health hazard and unsightly messes as evidenced this past summer.

**Please don't feed the bears and
remember they are wild animals.**

If you have any health or safety concerns in the Town of Lincoln, feel free to contact me at the Town Office at 745-2757.

Respectfully submitted,



Marti Talbot, Health Officer

Welfare Expenditures Report

The Town of Lincoln provided assistance in the following areas during 2003:

Rent:	\$ 7,127.00
Food, Medical:	2,803.00
Electricity:	2,743.00
Heat/Fuel	330.00
TOTAL	\$13,003.00

TOWN OF LINCOLN, NEW HAMPSHIRE

ANNUAL MEETING WARRANT MARCH 9, 2004

THE POLLS WILL BE OPEN FROM 10:00 AM TO 6:00 PM

To the inhabitants of the Town of Lincoln, in the County of Grafton, and State of New Hampshire, qualified to vote in town affairs:

You are hereby notified to meet at the Lin-Wood Public School, in said Lincoln on Tuesday, the ninth (9th) day of March, next at 10:00 of the clock in the forenoon until 6:00 p.m. for the casting of ballots; and at 7:30 p.m. in the same day to act upon the following subjects: (The polls will not close earlier than six o'clock in the evening.)

ARTICLES ONE, TWO, AND THREE WILL APPEAR ON THE OFFICIAL BALLOT AND WILL BE VOTED ON FROM 10 A.M. to 6 P.M.

Article #1. To choose all necessary Town Officers for the year ensuing as follows: Selectmen, Budget Committee, Library Trustees, Cemetery Trustee, Trustees of Trust Funds, and Supervisor of the Checklist.

Article #2. To see if the Town will vote to adopt the change in the Lincoln Land Use Plan Ordinance as proposed by the Planning Board. The following question will appear on the Official Ballot, and is not subject to further amendment at the meeting:

Shall the Lincoln Land Use Plan Ordinance be revised pursuant to RSA 674:16 and RSA 674:21 by adding Section G to Article VI, to allow the Town to adopt an Impact Fee Ordinance? This will equitably allocate the costs associated with development to meet the needs occasioned by particular development for the construction of off-site capital facilities owned or operated by the Town including district or intermunicipal facilities owned or operated for the benefit of the Town of Lincoln. (The Planning Board supports this proposal.)

Article #3. To see if the Town will vote to adopt the change in the Lincoln Land Use Plan Ordinance as proposed by the Planning Board. The following question will appear on the Official Ballot, and is not subject to further amendment at the meeting:

Shall Article VI (District and District Regulations) of the Lincoln Land Use Plan Ordinance be revised as follows: revise Section D, Item 1 pertaining to the Flood Plain Development District to include the update proposed by the Federal Emergency Management Agency (FEMA) to bring the Town of Lincoln up to the minimum requirements for the National Flood Insurance Program. (The Planning Board supports this proposal.)

**THE FOLLOWING ARTICLES WILL BE TAKEN UP DURING THE
BUSINESS MEETING BEGINNING AT 7:30 P.M.**

Article #4. To see if the Town will vote to modify the optional veteran's tax credit (RSA 72:28,) the amount of which is subtracted each year from the property tax on the veteran's or surviving spouse's residential property, by increasing it from the current amount of \$100 to \$500, effective in the tax year beginning April 1, 2004.

Article #5. To see if the Town will vote to modify the optional tax credit for service-connected total disability (RSA 72:35,) the amount of which is subtracted each year from the property tax on the disabled veteran's residential property, by increasing it from the current amount of \$1,400 to \$2,000, effective in the tax year beginning April 1, 2004.

Article #6. To see if the Town will vote to modify the optional tax credit for the surviving spouse of any person who was killed or died while on active duty in the armed forces (RSA 72:29-a,) which is subtracted each year from the property tax on the surviving spouse's residential property, by increasing it from the current amount of \$1,400 to \$2,000, effective in the tax year beginning April 1, 2004.

Article #7. To see how much money the Town will vote to raise and appropriate to defray Town charges for the purposes of **General Government; Public Safety; Highways; Sanitation; Water Treatment; Health, Welfare, Culture and Recreation; and Long and Short Term Debt including Interest** for the ensuing year, exclusive of all special and individual warrant articles.

(The Budget Committee recommends \$3,199,815 and the Board of Selectmen recommends \$3,197,815.)

Article #8. To see how much money the Town will vote to raise and appropriate to the **Public Works Vehicles Capital Reserve Fund** (created in 1990.)

(The Budget Committee recommends \$35,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

Article #9. To see how much money the Town will vote to raise and appropriate to the **Revaluation Capital Reserve Fund** (created in 1984.)

(The Budget Committee recommends \$60,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

Article #10. To see how much money the Town will vote to raise and appropriate to the **Incinerator Closeout Capital Reserve Fund** (created in 1997.)

(The Budget Committee recommends \$1,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

Article #11. To see if the Town will vote to raise and appropriate the sum of \$179,846 (gross budget) for the purpose of providing Lincoln's share of the cost of a ball field to be constructed jointly with the Town of Woodstock; of this amount \$98,852 is to be reimbursed by a Land and Water Conservation Fund grant, \$37,994 is authorized to be withdrawn from the Ball Field Capital Reserve Fund; and the remaining \$43,000 is to be raised by general taxation; this appropriation to be non-lapsing for up to five years. (Majority vote required.) (The Budget Committee and Board of Selectmen both support this appropriation.)

Article #12. To see how much money the Town will vote to raise and appropriate to the **Water System Rehabilitation Capital Reserve Fund**.

(The Budget Committee recommends \$50,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

Article #13. To see how much money the Town will vote to raise and appropriate to the **Fire Department Truck & Truck Equipment Capital Reserve Fund**.

(The Budget Committee recommends \$20,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

Article #14. To see how much money the Town will vote to raise and appropriate to the **Road and Street Reconstruction Capital Reserve Fund**.

(The Budget Committee recommends \$22,500 be placed in this fund and the Board of Selectmen supports this recommendation)

Article #15. To see if the Town will vote to establish a Route 3 Sidewalk Capital Reserve Fund, under RSA Ch. 35, for the purpose of constructing and maintaining sidewalks along Route 3, and to appoint the Selectmen as agents to expend the fund, and further, to see how much money the Town will vote to raise and appropriate to be placed in this fund.

(The Budget Committee recommends the establishment of this fund, and the appropriation of \$25,000 to be placed in the fund. The Board of Selectmen supports these recommendations.)

Article #16. To see if the municipality will vote to authorize the Selectmen to enter into a three-year lease agreement for \$81,000 for the purpose of leasing three new vehicles for the Police Department, and to raise and appropriate the sum of \$27,000 for the first year's payment for that purpose. This lease agreement contains an escape clause. (Majority vote required.)

(The Budget Committee recommends \$27,000 be placed in this fund and the Board of Selectmen supports this recommendation.)

Article #17. To see if the Town will vote to establish a Recreation Revolving Fund pursuant to RSA 35-B:2. The money received from fees and charges for recreation park services and facilities shall be allowed to accumulate from year to year, and shall not be considered to be part of the town's general fund unreserved fund balance. The Town Treasurer shall have custody of all monies in the fund, and shall pay out the same only upon order of the Selectmen (no further town meeting approval required.) These funds may be expended only for recreation purposes as stated in RSA 35-B, and no expenditure shall be made in such a way as to require the expenditure of other town funds that have not been appropriated for that purpose. (Majority vote required.)

Article #18. Shall the Town accept the provisions of RSA 31:95-b providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Selectmen to apply for, accept and expend, without further action by the Town Meeting, unanticipated money from a state, federal, or other governmental unit or a private source which becomes available during the fiscal year? This authorization will remain in effect until rescinded by a vote of the municipal meeting. (Majority vote required.)

Article #19. To see if the Town will vote to establish the Roland Dubois Settlement Wastewater Improvements Capital Reserve Fund, under RSA Ch. 35, for the purpose of capital improvements to the Town's wastewater treatment plant and associated lagoons in order to treat sewage reasonably anticipated from Loon Mountain expansion and other sources, and in order to comply with the Town's Clean Water Act National Pollutant Discharge Elimination System permit, all as set forth in the settlement agreement between the Town and Roland Dubois; and to appropriate the sum of \$57,500 to be placed in this fund, which includes \$27,500 received from Loon Mountain under the settlement in 2003, and \$30,000 anticipated to be received in 2004, with no amount to be raised by taxation; and further, to appoint the Selectmen as agents to expend this fund to carry out its purposes. (Majority vote required.) (The Budget Committee recommends

this fund's establishment and the appropriation, and the Board of Selectmen supports these recommendations.) (Note: The Roland Dubois settlement calls for additional payments of \$30,000.00 per year for 11 additional years, and it is the Selectmen's intent to insert additional warrant articles each year calling for the placement of those amounts into this fund.)

Article #20. To transact any other business that may legally come before the meeting.

Given under our hands and seal this 18th day of February 2004.



Chairman Deanna Huot

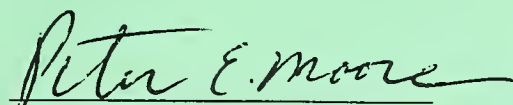

Selectman Peter Moore


Selectman Patricia McTeague

Board of Selectmen

A true copy of warrant, Attest:


Chairman Deanna Huot


Selectman Peter Moore


Selectman Patricia McTeague

Board of Selectmen

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397

BUDGET OF THE TOWN/CITY

OF:

LINCOLN

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2004 to December 31, 2004

or Fiscal Year From _____ to _____

IMPORTANT:

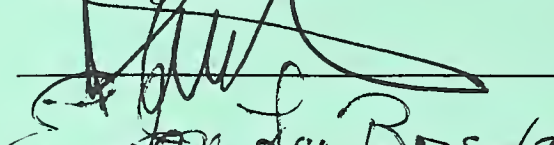
Please read RSA 32:5 applicable to all municipalities.


1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.


We Certify This Form Was Posted on (Date): February 18, 2004


BUDGET COMMITTEE

Please sign in ink





Francis Boudreau


Mark J. Snow


Jean F. Lefebvre


David M. Snow



Walter G. Goss


Charles L. Lefebvre

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

1 2 3 4 5 6 7 8 9

ACCT.# PURPOSE OF APPROPRIATIONS WARR. PRIOR YEAR As Expenditures ACTUAL PRIOR YEAR RECOMMENDED NOT RECOMMENDED ENSUING FISCAL YEAR ENSUING FISCAL YEAR BUDGET COMMITTEE'S APPROPRIATIONS

(RSA 32:3,V)

UNAUDITED

GENERAL GOVERNMENT

4130-4139	Executive	7	244,642.14	235,892.55	247,504.12	247,504.12	XXXXXXXXXX	XXXXXXXXXX
4140-4149	Election, Reg. & Vital Statistics	7	825.00	435.40	2,675.00	2,675.00	XXXXXXXXXX	XXXXXXXXXX
4150-4151	Financial Administration						XXXXXXXXXX	XXXXXXXXXX
4152	Revaluation of Property						XXXXXXXXXX	XXXXXXXXXX
4153	Legal Expense	7	35,000.00	29,637.02	15,000.00	15,000.00	XXXXXXXXXX	XXXXXXXXXX
4155-4159	Personnel Administration	7	336,577.48	336,932.43	385,812.41	387,812.41	XXXXXXXXXX	XXXXXXXXXX
4191-4193	Planning & Zoning	7	38,993.60	34,992.87	38,758.08	38,758.08	XXXXXXXXXX	XXXXXXXXXX
4194	General Government Buildings	7	43,332.20	40,467.83	41,675.00	41,675.00	XXXXXXXXXX	XXXXXXXXXX
4195	Cemeteries	7	7,709.00	6,298.48	7,867.00	7,867.00	XXXXXXXXXX	XXXXXXXXXX
4196	Insurance	7	33,985.00	34,759.68	35,734.68	35,734.68	XXXXXXXXXX	XXXXXXXXXX
4197	Advertising & Regional Assoc.						XXXXXXXXXX	XXXXXXXXXX
4199	Other General Government Contingency & Abatements	7	50,000.00	5,815.22	50,000.00	50,000.00	XXXXXXXXXX	XXXXXXXXXX

PUBLIC SAFETY

4210-4214	Police	7	590,740.80	554,695.37	632,775.76	632,775.76	XXXXXXXXXX	XXXXXXXXXX
4215-4219	Ambulance						XXXXXXXXXX	XXXXXXXXXX
4220-4229	Fire	7	77,937.00	75,517.78	55,772.00	55,772.00	XXXXXXXXXX	XXXXXXXXXX
4240-4249	Building Inspection						XXXXXXXXXX	XXXXXXXXXX
4290-4298	Emergency Management	7	31,552.05	31,545.33	13,000.00	13,000.00	XXXXXXXXXX	XXXXXXXXXX
4299	Other (Including Communications)						XXXXXXXXXX	XXXXXXXXXX

AIRPORT/AVIATION CENTER

4301-4309	Airport Operations						XXXXXXXXXX	XXXXXXXXXX
-----------	--------------------	--	--	--	--	--	------------	------------

HIGHWAYS & STREETS

4311	Administration						XXXXXXXXXX	XXXXXXXXXX
4312	Highways & Streets	7	178,629.00	165,481.45	178,855.31	178,855.31	XXXXXXXXXX	XXXXXXXXXX
4313	Bridges						XXXXXXXXXX	XXXXXXXXXX

1 2 3 4 5 6 7 8 9

ACCT.# PURPOSE OF APPROPRIATIONS WARR. Prior Year As Actual SELECTMEN'S APPROPRIATIONS BUDGET COMMITTEE'S APPROPRIATIONS
(RSA 32:3,V) ART.# Approved by DRA Prior Year RECOMMENDED NOT RECOMMENDED ENSUING FISCAL YEAR ENSUING FISCAL YEAR

UNAUDITED

CULTURE & RECREATION

4520-4529	Parks & Recreation	7	113,091.70	112,904.75	126,632.38		126,632.38		
4550-4559	Library	7	69,604.60	67,291.67	71,972.80		71,972.80		
4583	Patriotic Purposes	7	6,725.00	6,615.40	6,725.00		6,725.00		
4589	Other Culture & Recreation								

CONSERVATION

4611-4612	Admin. & Purch. of Nat. Resources								
4619	Other Conservation								
4631-4632	REDEVELOPMNT & HOUSING								
4651-4659	ECONOMIC DEVELOPMENT								

DEBT SERVICE

4711	Princ.- Long Term Bonds & Notes	7	175,770.68	175,770.68	330,112.81		330,112.81		
4721	Interest-Long Term Bonds & Notes	7	164,191.32	164,191.32	287,044.19		287,044.19		
4723	Int. on Tax Anticipation Notes	7	1.00	0.00	1.00		1.00		
4790-4799	Other Debt Service								

CAPITAL OUTLAY

4901	Land								
4902	Machinery, Vehicles & Equipment								
4903	Buildings								
4909	Improvements Other Than Bldgs.								

OPERATING TRANSFERS OUT

4912	To Special Revenue Fund								
4913	To Capital Projects Fund		96,651.00	96,618.47					
4914	To Enterprise Fund								
	Sewer-								
	Water-								

SPECIAL WARRANT ARTICLES

Special warrant articles are defined in RSA 32:3,Vt, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1 2 3 4 5 6 7 8 9

Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Appropriations		Actual Expenditures	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
		WARR. Prior Year As	ART.# Approved by DRA		RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

4915	Public Works Vehicles	8			35,000.00		35,000.00	
4915	Revaluation	9			60,000.00		60,000.00	
4915	Incinerator Closeout	10			1,000.00		1,000.00	
4915	Ball Field	11			43,000.00		43,000.00	
4915	Water System Rehabilitation	12			50,000.00		50,000.00	
4915	Fire Truck	13			20,000.00		20,000.00	
4915	Road & Street Reconstruction	14			22,500.00		22,500.00	
SUBTOTAL 2 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX	cont. next page	XXXXXXXXXX	cont. next page	XXXXXXXXXX

INDIVIDUAL WARRANT ARTICLES

Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

1 2 3 4 5 6 7 8 9

Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Appropriations		Actual Expenditures	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
		WARR. Prior Year As	ART.# Approved by DRA		RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

4902	Police Dept. Vehicle	16			27,000.00		27,000.00	
SUBTOTAL 3 RECOMMENDED			XXXXXXXXXX	XXXXXXXXXX	cont. next page	XXXXXXXXXX	cont. next page	XXXXXXXXXX

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year UNAUDITED	ESTIMATED REVENUES ENSUING YEAR
TAXES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes				
3180	Resident Taxes				
3185	Timber Taxes				2,500.00
3186	Payment in Lieu of Taxes		85,000.00	98,920.00	90,000.00
3189	Other Taxes				
3190	Interest & Penalties on Delinquent Taxes		25,000.00	33,808.92	25,000.00
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)				
3188	Excavation Activity Tax				
LICENSES, PERMITS & FEES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits		6,700.00	8,324.28	6,650.00
3220	Motor Vehicle Permit Fees		262,000.00	278,571.35	270,000.00
3230	Building Permits				
3290	Other Licenses, Permits & Fees - Cable TV Franchise Fees		27,200.00	34,422.14	34,000.00
3311-3319	FROM FEDERAL GOVERNMENT		-	-	
FROM STATE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		115,000.00	125,966.00	125,000.00
3352	Meals & Rooms Tax Distribution		36,500.00	38,212.09	37,000.00
3353	Highway Block Grant		22,962.00	22,962.83	22,944.00
3354	Water Pollution Grant		21,598.00	-	-
3355	Housing & Community Development		0.00	0.00	0.00
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax) -WFG		61,650.00	205.00	200.00
3379	FROM OTHER GOVERNMENTS		-		104,852.00
CHARGES FOR SERVICES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		141,637.50	113,899.16	141,637.50
3409	Other Charges - Woodstock Rec/SW		207,898.78	201,298.01	227,319.00
MISCELLANEOUS REVENUES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		52,000.00	54,677.28	10,000.00
3502	Interest on Investments		50,000.00	10,651.40	10,000.00
3503-3509	Other				
INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds				
3913	From Capital Projects Funds				

Budget - Town/City of Lincoln FY 2004

MS-7

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year UNAUDITED	ESTIMATED REVENUES ENSUING YEAR
INTERFUND OPERATING TRANSFERS IN cont.			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3914	From Enterprise Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds				
3916	From Trust & Agency Funds				
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes		3,310,000.00	3,250,000.00	-
Amts VOTED From F/B ("Surplus")				-	
Fund Balance ("Surplus") to Reduce Taxes				269,848.00	
TOTAL ESTIMATED REVENUE & CREDITS			4,425,146.28	4,541,766.46	1,107,102.50

****BUDGET SUMMARY****

	SELECTMEN'S RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)	3,197,815.14	3,199,815.14
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)	256,500.00	256,500.00
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6)	27,000.00	27,000.00
TOTAL Appropriations Recommended	3,481,315.14	3,483,315.14
Less: Amount of Estimated Revenues & Credits (from above, column 6)	1,107,102.50	1,107,102.50
Estimated Amount of Taxes to be Raised	2,374,212.64	2,376,212.64

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: _____
 (See Supplemental Schedule With 10% Calculation)

Why they volunteered -

The search for 10-year old Patric McCarthy began in Lincoln on Monday, October 13, 2003, and ended Friday, October 17 when searchers found Patric's body at the base of Whaleback Mountain. Official reports indicated that he died of exposure. Countless volunteers helped in whatever way they could throughout that long week. Hundreds tramped through the woods, while others helped the searchers by contributing food and supplies and even shelter. In the weeks following the search, some of the volunteers who assisted in the search effort shared their stories on the Town's Web site. The following are excerpts from some of those stories.

Linwood Senior Center – by Kate Stinnett - The Linwood Senior Center contributed a **BIG** bucket of chili and desserts. The chili was an item specifically requested. If I could have, I would have been with the search volunteers, but my job at the Senior Center came first. We felt as a group that this was the only way to contribute. I'm not writing in to be recognized but rather to talk about the whole experience. I personally was devastated at the outcome. I think what happened here was that myself and others took Patric on as their own child and we ALL wanted to find him safe & sound, as a parent would do. However, when Patric was found, he was taken back to his home state of Massachusetts and we as a people in New Hampshire had no way to grieve for him. We had no funeral to attend, no memorial, no place to go place flowers and such and so we had no closure. I feel as though I still don't have closure. I have proposed a memorial for Patric at the last place he was seen, in the playground at the Village of Loon. I feel as though when other children visit the playground they will want to know who Patric McCarthy was and this will give the parents an opportunity to talk about the importance of staying in the playground and not going off into the woods alone. I'm trying to turn something negative into something positive. Terri Chudy has forwarded this information to the VRI Director of Resorts who will review with their Board of Directors. I feel, we as a people need a place to go and pay our respects to Patric. I also feel that people here are hurting more than they are willing to say. I would like to thank you for at least opening up this subject. I feel it's a subject we NEED to talk about. It may help heal our broken hearts. I think we as a people in New Hampshire will "always remember Patric".

Pinkham Family – by Kim Pinkham - I was involved with the donating of food and helping out at Loon, serving the food for all the rescuers that were in the woods looking for Patric. My two older children were there also. I was there from 11 am - 3:30 pm on Wednesday. Laura Pinkham was there from 7am - 6pm. Jon Pinkham from 7am - 12:00 pm. He also went out into the woods for a little while on the search. I felt very good helping in any way that they needed me. I could not just sit home and do nothing. Having three children of my own, the youngest being 11, it hit very close to home. You never know what is in store for you. Enjoy each day to the fullest and tell your children the same. I was glad to be of help. Thanks for the e-mail to all the businesses in town. My husband called me to bring food to Loon. I was happy to hear from him so I could donate to the effort.

The Red Sleigh Inn B&B – by Bill and Loretta Deppe - I am glad to have this opportunity to share a special story in regards to "Finding Patric". When Bill and I heard the news about a little missing boy here in our own backyard our hearts ached just like everyone else's did. The first thing that came to mind is what can we do to help? Early Tuesday morning I got the e-mail from the Chamber asking for donations of food and water for the volunteers. We knew that we could do that, everyone can do that. After a

recent knee surgery, searching in the woods was out of the question. However, we did have rooms at our B&B that were vacant and knew that there might be volunteers looking for a place to sleep, take a shower or just dry their wet clothes. I dropped off some food and beverages along with our brochures at Command Headquarters. I had never seen anything like this before, the sight of all of the people willing to help find Patric was overwhelming. The brochures were gladly taken and later that afternoon I got a call from a gentleman that was in need of a place to sleep for the night. I gave him directions, and minutes later he arrived at my front door. He introduced himself and told me that he had driven from Bourne, MA. He didn't realize how long the trip would be. He said that he didn't know the McCarthy family but that he couldn't watch the story on the news any longer and that he just had to do something to help find Patric. He offered to show me identification and pulled out his license. The remarkable thing about this angel in disguise is that he is 83 years young. He said he didn't think that they would send him into the woods but he just wanted to help in anyway he could. He sat and chatted with the other guests for a while and then said he had to get some sleep because he had to help them search in the morning. He eagerly came down for breakfast and then offered to pay me for his stay. I told him that there was no charge and he seemed more amazed of that than I was of an 83-year-old man willing to help in a search, through mountainous territory. Patric touched hearts, there is no doubt about that. This situation brought out the kindness in people and brought strangers together for a cause. Our thoughts and prayers will be with Patric, his family for their heartbreaking loss and for all the volunteers, Fish and Game, State Police, Lincoln Police and everyone involved in Finding Patric. We are proud the way this community reacted and we feel honored to be a part of it.

Jayne Spanos - I first heard of Patric's disappearance on Tuesday morning, and the next 48 hours dragged by. The nights were the worst, I don't think anyone in Lincoln slept that Tuesday or Wednesday as the winds howled and the rain beat at our windows. My heart ached for Patric's parents, and having two young sons myself I knew I had to help. On Thursday my mother-in-law agreed to watch my boys so I could go join the search. I was overwhelmed many times that day, not only by the difficulty of the task ahead of us but also by the outpouring of love for this poor lost child. The search brought out the best in people, talking to the folks on my bus I discovered that everyone had their own reasons for being there...there was Bruce from Mass whose wife was expecting their first child, there was the guy who tearfully told me that his young son also had red hair and "there aren't enough redheads in this world as it is". There was the couple from California who were up here on a hiking vacation, and Dave from Bartlett who "just loves kids" and helped steady me more than once during that day. There was the guy who had taken a couple of personal days out of work to participate; and another who had already been searching for two days and was determined to stay until Patric was found.

We spent a long, cold and frustrating day together, but there was no complaining. Out in the woods we kept up the conversations in order to buoy each other's spirits but the bus ride home was quiet and subdued. As we exited the bus I heard the elderly gentlemen in front of me quietly tell the bus driver with a sigh "we'll see you tomorrow" and once again I was overwhelmed.

Although I never met this little boy he has had a profound impact on my life and many, many others. Patric will live on in our hearts forever.

Lincoln Library Annual Report for 2003

Adult Fiction	5,430	Adult Non-Fiction	2,173
Juvenile Fiction	4,048	Juvenile Non-Fiction	796
Videocassettes	5,845	Audio	1,203
Magazines	917		

Inter library loans (borrowed)	532
Inter library loans (loaned)	328

This past year the library has had the great good fortune of the establishment of the Friends of the Lincoln Library. The friends group has over 100 members, both individual and businesses. They have held several fund-raisers and programs for the benefit of the library. The group donated to the library five museum passes to be used by current library patrons. The passes include the Squam Lakes Natural Science Center, the Christa McAuliffe Planetarium, the Currier Art Gallery, the Fairbanks Museum and Planetarium, and the NH Historical Society. They also held a monthly Toddler Time with local readers from around the community participating in the program.

The library co-sponsored two programs with the Upper Pemigewasset Historical Society, which included an on-stage production of OUR TOWN by the Pontine Movement Theatre, and most recently a program presented by Brian Fowler and State Geologist, David Wunsch, on the State of New Hampshire's Old Man of the Mountain's demise. Both programs were well attended and enjoyed by the audience.

The summer reading program for children entitled, "READING ROCKS

THE GRANITE STATE" co-sponsored by the Moosilauke Public Library was a great success. The highlight of the program was a field trip through Franconia Notch, with Geologist Sam Adams as our guide.

The library will be celebrating its 100th anniversary in 2005. We are beginning to plan events and are looking to organize a committee to oversee this historic event. Anyone interested in joining the committee please contact the library at 745-8159.

In conclusion, I want to thank the community for its continued support of the library.

Respectfully submitted,

Carol Riley
Carol Riley
Library Director





One of the most active volunteer groups in town is the Friends of the Lincoln Library, formed last February. In less than a year the group has attracted over 100 members. Since its formation, FOLL has conducted several fundraisers for the library, such as a well-attended plant sale, above, held during Memorial Day Weekend. The president of the group is Martha Smith, right, who conducted a one-woman fundraiser for the library during the holidays by selling calendars outside the post office on a busy Saturday morning. Shown on the opposite page, left, is Library Director Carol Riley conducting FOLL's first organizational meeting.



Planning Board and Zoning Board of Adjustment Annual Report for 2003

Lincoln Planning Board

The membership of the Planning Board saw some changes during 2003. Planning Administrator Nicole Lacasse resigned after relocating to another community. Deputy Tax Collector/Deputy

Town Clerk Stacey Havlock took over the position on April 9, 2003. The Planning Board members for 2003 and their meeting attendance for the year are:

Patrick Romprey	Chairman	17 of 20 meetings
Joseph Chenard	Vice-Chairman	18 of 20 meetings
Michael Bovarnick	Clerk	11 of 20 meetings
Peter Moore	Selectmen's Representative	20 of 20 meetings
James Spanos	Member	18 of 20 meetings
Ronald Siekmann	Alternate	16 of 20 meetings
John Hettinger*	Alternate	16 of 19 meetings
Daryl Lavigne**	Alternate	5 of 10 meetings

There were 5 unexcused absences documented for FY 2003.

*appointed in January, 2003 **served through May, 2003



Planning Board members Ron Siekmann, left,
and John Hettinger

Lincoln Zoning Board of Adjustment

The Board of Selectmen appointed Denys Draper to the Zoning Board.

The Zoning Board of Adjustment members for 2003 and their meeting attendance for the year was as follows:

Joe Chenard	Chairman	3 of 3 meetings
Ron Comeau	Vice Chairman	2 of 3 meetings
Patricia McTeague	Selectmen's Representative	2 of 3 meetings
Wilfred Bishop	Member	3 of 3 meetings
Fred Fink	Member	1 of 3 meetings
Patty Noel	Alternate	2 of 3 meetings
Pat Leary	Alternate	1 of 3 meetings
Denys Draper*	Alternate	1 of 2 meetings

(There were no unexcused absences documented for FY 2003.)

*appointed in April 2003

2003 Capital Improvements Program Committee

The 2003 Capital Improvements Program Committee, comprised of Tom Adams, Deanna Huot, Bill Hallager and Ted Sutton, was authorized to prepare the draft program for subsequent

consideration by the Planning Board. On September 10, 2003, a Public Hearing was conducted and the Planning Board adopted the 2003 Capital Improvements Program.

2003 Planning/Zoning Activity

At the March, 2003 Town Meeting, voters approved the Planning Board's proposed amendments to the Lincoln Land Use Plan Ordinance. The first amendment created a section addressing Telecommunications Equipment and Facilities and the second one concerned the applicability of the Ordinance to pre-existing non-conforming uses.

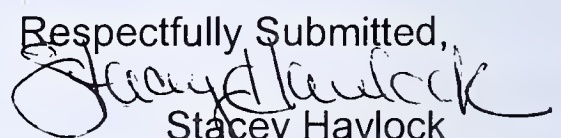
In 2003 the Planning Department processed 64 building permit applications, 16 sign permit applications and the Planning Board held hearings on 17 applications for Site Plan Review, Subdivision and Voluntary Mergers.

In 2003 the Zoning Board of Adjustment met 3 times to consider

requests for relief from the Land Use Plan Ordinance.

North Country Council has completed updating the Town of Lincoln's Master Plan. The Town wide Transportation Study has been completed by Senior Transportation Engineer Tom Errico of Wilbur Smith & Associates.

I would like to encourage anyone who has questions or suggestions to come into the office or feel free to give me a call at 745-8527.

Respectfully Submitted,

 Stacey Havlock
 Planning Administrator

Lincoln Police Department Annual Report for 2003

The Lincoln Police department had an extremely busy year during 2003.

The long awaited 911 numbering system was finalized and the department conducted several meetings, mailed out information and had an officer go door to door to provide the updated numbering information. This was a challenging undertaking, but it will provide for quick emergency response service in the future for all of Lincoln.

Two major surveys—business and residential—were undertaken during the year. The findings reflected our success in striving to maintain a friendly and professional image. The majority of those who responded thought we have done a great job, but most people were unaware of how busy the Department was. The survey also requested input on problems in the community, and in 2004 we plan to address these issues, which mainly deal with traffic, drugs and crime.

The year also saw us reach the highest calls for service we have ever had (20,000) with the highest number of

felonies (78) ever reported. It represented the busiest year ever for the Police Department. We continue to focus on making Lincoln a safe and comfortable place to live, work and play.

A number of major incidents occurred during the year, including the Patric McCarthy search and, in the same week, the drowning of a hiker in the area of the Lincoln Woods. The Police Department expended close to 500 hours on these two incidents alone, working closely on the investigation, search, and coordination of overall efforts. Officers, after working long hours, volunteered their own time to join others in the search.

I am grateful for the support that businesses and people in Lincoln and throughout the state offered us during this time. The coordination of efforts was difficult, but was made much easier by the assistance offered by so many.

If anyone has any questions or special issues they feel I can assist them with, please do not hesitate to contact me at 745-2238.



Respectfully submitted,

Theodore P. Smith
Chief of Police

Lincoln Police Chief Ted Smith, left, with Ken Chapman, an EMT who also serves as president of Linwood Medical Center.

POLICE ACTIVITY INFORMATION

	2001	2002	2003
Calls for Service	15,106	12,278	20,138
Felonies	48	25	78

“Calls for Service” are the driving force of any police agency. It provides us with a way of determining the amount of incidents that do occur. They range from a traffic stop, business check, lost dog, citizen assist, felonies and arrests.

While they tend to encompass a number of things, each one means that the Police Department had some contact with the public and provided assistance of some sort. While the time used might be 5 minutes for a business check, it can also mean 407-1/4 hours for the recent incident in which a 10-year-old boy was lost in the woods. There has been a dramatic increase in calls for service in recent years, as demonstrated by a comparison to activity in 1997, when the Lincoln Police handled 3,100 calls for service.

Our agency is one of the most active in the area based on calls for service. This means a delay in service if officers are tied up on other calls. Each call is taken based on its priority and if a danger exists. We are trying our best to handle your calls and have an excellent staff to assist you.

	<u>2001</u>	<u>2002</u>	<u>2003</u>
Total Offenses Committed	971	534	600
Arrests	137	97	104
Warrant Arrests	167	62	71
Summons Arrests	54	11	27
Total Arrests	358	170	202
Protective custody	35	27	38
Juvenile Offenses	23	8	21
Juvenile turned over to guardian	15	5	11
Restraining Orders	19	9	20
Accidents	135	116	128
Traffic Citations/or Warnings	2407	1115	980
Parking Tickets	100	37	218

Emergency Management Annual Report for 2003

The Emergency Management program in Lincoln is based on developing and improving coordination with the various public safety agencies in Lincoln, the surrounding area, and state agencies.

In the spring of 2004 Lincoln Emergency Management, with the assistance of New Hampshire State Emergency Management, had a mock drill dealing with a mass casualty incident. The purpose was to evaluate our ability to deal with a major incident, multiple injuries, and other issues that would strain our resources. It would also give us an opportunity to develop the Incident Command System that we have adopted to coordinate activities at the scene of an emergency.

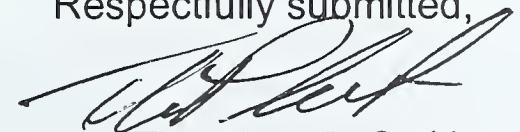
The incident involved an overturned school bus on the Kanc, with assorted injuries and fatalities. The students at Lin-Wood School should be commended for their participation and realistic portrayal of injured passengers. Others who deserve thanks are volunteers who portrayed parents, reporters, and other actors on the

scene. Our neighboring communities also responded to the drill by providing additional police, fire, and ambulance services. State evaluators observed this drill, and they gave us high marks for our efforts and also provided input on how we could improve our performance.

Unfortunately, little did we realize the extent to which we would use this training! It was instrumental in our four-day search for Patric McCarthy and, during the same week, our attempt to rescue an individual who drowned in the area of the Lincoln Woods. While both efforts had discouraging and tragic results, many praised our performance in the search and rescues. Again, many in town pitched in and provided food, clothing, and assistance. The spirit of volunteerism in Lincoln helped us tremendously in dealing with the challenges of that week. I would like to thank everyone for assisting us.

In 2004 we will be working further to improve our efforts in serving the community and we will be striving to improve our capabilities for dealing with any future incidents.

Respectfully submitted,



Theodore P. Smith
Emergency Management Director



Lincoln volunteer firefighters Ed Peterson, left, and Jay Blaisdell assist Linwood Ambulance EMT Carol Lowden with "accident victim" Neil Schauss during a Lincoln Emergency Management mock disaster drill.

Public Works Department & Wastewater Treatment Plant Annual Report – 2003

Public Works Department – The Public Works Department had a very busy and interesting year. We had our typical yearly jobs in the spring, including burials in May, painting streets and parking spaces, crosswalks, etc. The Water Department crew had to read water meters and repair the ones that were not working, flush hydrants, inspect sewer collection systems, and check grease traps for proper maintenance.

We also had to go up to Loon Pond and do a lot of cement repair work on the dam itself. The access into the pond was very rough and did not allow a cement truck access, so repairs were done by hand.

Valley View Road was a job that took three weeks and involved excavating excess material out of the roadway and putting in culverts and drainage swales. The road was a real maintenance problem in heavy rains, because of erosion problems.

Later in the year we did a sludge transfer from our lower sewer lagoon to our other lagoon, as described in the following report on our Wastewater Treatment Plant.

This is just a brief summary of the work performed by our Department in 2003. The coming year looks to be even busier, with Mansion Hill construction, Route 3 water main installation, and Pollard Road drainage work, along with

dredging the primary lagoon at the sewer plant. Thanks for all the support from the community throughout the year.

Wastewater Treatment Plant – Woodard & Curran ran the facility in 2003. We have contracted with Aquarion Services Company for 2004 and 2005, at quite a cost savings. I would like to thank Pat Butler, Woodard & Curran plant operator, for the fine job he did running and maintaining the sewer plant for the past five years.

We did the usual maintenance at the sewer lagoons this year: mowing, painting, and testing of monitoring wells. One of the biggest jobs was a sludge removal project from our secondary lagoon. This involved moving the sludge from the lower lagoon to the upper lagoon by vacuuming sludge off the bottom and pumping it up and over into our (primary) lagoon. We actually had certified divers vacuum the bottom of the lower lagoon to clean up the sludge that has been collecting there for 30 years plus. We also rewired and put in new electrical disconnects in the lower lagoon. We will do the same to the upper lagoon in 2004.

I would like to thank our businesses for helping to keep our collection system free of grease and grit.

Respectfully submitted,



Bill Willey, Public
Works Superintendent

Lincoln-Woodstock Recreation Department Annual Report 2003

The Lincoln – Woodstock Recreation Department would like to thank all of you that have volunteered your time during 2003! It is all of this donated support that continues to make our programs successful. This year's supporters include:

Alpine Club - use of their indoor pool facility for our swimming lesson program, and for a "rainy day option" during summer camp each year; **Steve Anderson** – Farm League Coach; **Richard Baker** – Baseball & Softball Umpire; **Jack Bartlett** – Ski Racing Coach; **Tom Bentley** – Soccer Helper; **Hayley Bentley** – Soccer Helper; **Father Bill** – Softball Umpire; **Frank Bill** – Basketball Coach; **John Blakeslee** – Asst. Basketball Coach; **Conn Brothers** – Moving the groomer for the ski slope; **Andre Desjardins** – Basketball Coach and Baseball Coach; **Nicole Desjardins** – Baseball and Softball Umpire; **Will Desjardins** – Asst. Basketball Coach, Baseball Umpire, and Soccer Referee; **Tony Drapeau** – Adult Indoor Soccer; **Brent & Kathy Drouin** – Pizza & Ice Cream for the Summer Campers; **Jane Duguay** – Softball and Baseball Umpire; **Paul Dullea** – Baseball Coach; **Timmy Englert** – Counselor in Training; **Bill Fadden** – Basketball Scoreboard Operator; **Jim Gagnon** – Golf Lesson Instructor & Coordinator; **Dan Gilman** – Open Gym Supervisor; **Bill & Jean Hallager** – Donate their front lawn for the T-ball program; **Bob Irish** – Basketball and Farm League Coach; **Gaylen Kelley** – Counselor in Training; **Rick Kelley** – Assistant Baseball Coach; **Kristen Kennison** – Basketball Scoreboard Operator; **Cameron King** – Counselor in Training; **Charyl Lavigne** – Softball Umpire; **Lin- Wood School &**

staff for their cooperation in providing facilities, and field space; **Loon Mountain Recreation Corp.** – For their continued support in helping us maintain our grooming equipment for the Kanc. Ski Area; **Aaron Loukes** – Soccer Coach; **Aaron MacAuley** – Baseball Umpire & Soccer Referee; **Ross MacAuley** – Basketball Referee & Baseball Umpire; **Andrew MacDonald** – Co-Soccer Coach; **Steve Mann** – Asst. Baseball Coach & Asst. Soccer Coach; **Lovall & Annette Morrison** – T-Ball Coaches; **Becky Noseworthy** – Interim Recreation Director & Basketball Coach; **Sean O'Brien** – Open Gym Coordinator & Supervisor; **Debbie O'Connor** – Basketball Coach; **Mike O'Connor** – Asst. Softball Coach; **Jay Polimeno** – Softball Coach; **Mike Reardon** – Golf Lesson Asst.; **Teneil Rineer** – Golf Tournament Helper, and Soccer Helper; **Eric Sothard** – Basketball Referee, Open Gym Supervisor; **Merrick Sousa** – Open Gym Supervisor; **Marti Talbot** – Swim Lessons; **Chris Tetley** – Baseball Umpire & Soccer Referee; **Peter Tetley** – Soccer Coach, Baseball Asst. Coach, Soccer Referee & Baseball Umpire; **PJ Therrien** – Counselor in Training; **Larry Vance** – Co-Soccer Coach; **Kevin Vigneault** – Baseball Umpire; **Troy Watts** – Soccer Helper; **Bill Willey** – Golf Lesson Assistant & helped with Golf Tournament.

We also have **many parents** that volunteer by transporting to and from games, practices, day camp field trips, and in many other ways. There are many **local businesses** that continually show their support by donating prizes for events, and space for programs. Special thanks to the **Friends of Recreation** for their ongoing financial support that allows us to continue

offering free sports programs. Please support the upcoming Friends of Recreation events. The money they raise goes right back to your community!

Thank-you all!

This year the Recreation Department offered 35 programs and 9 events for all ages of the Lincoln – Woodstock Community. This includes senior citizen trips to the Wentworth By the Sea, Hampton Beach, Fryeburg Fair, Hart's Turkey Farm with a Foliage Tour, and Christmas Shopping.

Program use percentages for 2003 were: Lincoln 51% & Woodstock 49%

As we begin 2004 I hope that more people will take the opportunity to enjoy this great area that we live in. I

hope that you can find the time to recreate either by yourself or with your loved ones. If you would like to see something offered, or if you are thinking about volunteering, contact me today at 745-8673 and we will find something for you to get involved in. "Recreation.... The Benefits are Endless TM"... discover how today!

Respectfully Submitted,

Tara Tower

Tara Tower, CPRP

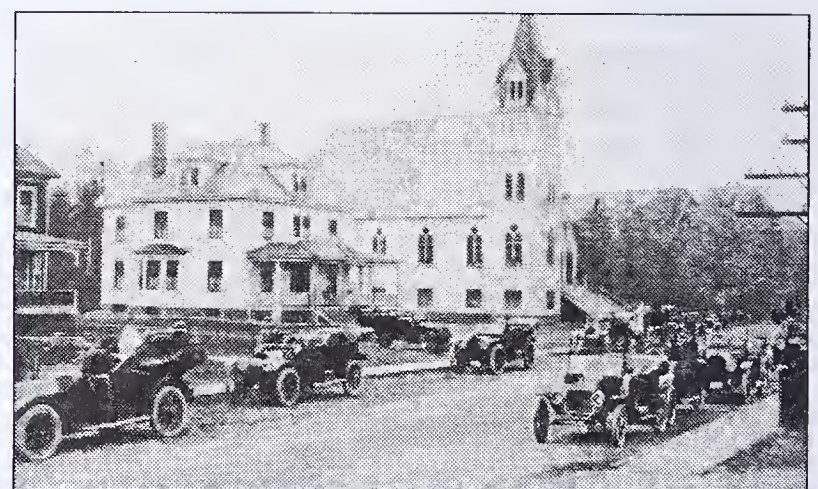
Certified Park & Recreation

Professional

Recreation Director



Rev. Roger Bilodeau (Father Bill,) shown here at a Memorial Golf Tournament fundraiser, is a committed volunteer who generously shares his time and talents with our community. The past year was a momentous one; as he and his



parishioners celebrated the 100th anniversary of the founding of St. Joseph Church (shown above, in a photo taken during the early part of the last century.)

Lincoln Woodstock Solid Waste Facility Annual Report – 2003

This year we experienced an increased use in the areas of C&D (construction and demolition) as well as MSW (municipal solid waste). I know there are some taxpayers who think we make money on disposal of C&D, but I can assure you the opposite is true. We have seen increases in what our waste hauler charges us for disposal of this waste, however we have not increased our price for disposal to you in five years. In 2003 we took in \$14,000 LESS than it cost us to dispose of this C&D waste. We purchased a used Loader Backhoe that enabled us to pack more tonnage into each container, resulting in some savings. We also purchased a set of forks and a snowplow that will let us use this equipment for more than just a backhoe.

The Solid Waste budget will be reduced by \$15,000 in 2004, making it four years since there have been any increases in the Solid Waste Budget. This is due largely to increased efficiencies in how we dispose of our solid waste and a new five-year contract with Waste Management that I negotiated with significant savings in disposal rates. Recycling continues to provide us with a valuable source of revenue to help offset some of the cost. I have indicated current disposal quantities, recycling quantities, revenues and cost in the chart below.

I would like to express my thanks to my fellow employees Linwood Pierce and Tom Strickland for a job well done, with no lost time this year due to the performance of their responsibilities.

	Amount	Cost	Revenue	Cost Avoidance
Co-Mingle	122/tn	\$ 8,260	\$ 0	\$ 9,455
MSW	990/tn	\$ 76,687	\$ 0	\$ 0
C&D	552/tn	\$ 49,689	\$ 35,660	\$ 0
Newsprint	64/tn	\$ 0	\$ 3,621	\$ 4,960
Scrap Steel	179/tn	\$ 0	\$ 8,263	\$ 13,873
Cardboard	149/tn	\$ 0	\$ 9,001	\$ 11,548
Aluminum Cans	5,700/bs	\$ 0	\$ 2,337	\$ 221
Textiles	8/tn	\$ 0	\$ 0	\$ 620
Brush	35/yd	\$ 50	\$ 315	\$ 0
Waste Oil	1,000/gal	\$ 0	\$ 0	\$ 600
Fryolator Grease	1,804/gal	\$ 648	\$ 942	\$ 0
Compost	180/tn	\$ 0	\$ 0	\$ 0
Totals		\$135,334	\$ 60,139	\$ 41,277

Cost avoidance by recycling is equal to the current disposal rate multiplied by the tons recycled.

Respectfully submitted,


Paul Beaudin, II

Solid Waste Facility Manager



ADOLESCENT DRUG & ALCOHOL PREVENTION TOOLS, INC.

Dear Selectmen:

The Board of Directors of ADAPT, Inc. would like to express sincere appreciation to the Town of Lincoln for its past financial support.

ADAPT (Adolescent Drug & Alcohol Prevention Tools) is a nonprofit organization dedicated to prevention of substance use among individuals under 21 in the towns of Lincoln, Woodstock, and Thornton. ADAPT provides young people with healthy life style choices and positive alternatives to self-destructive behavior. This is done through programs that offer student assistance, indoor and outdoor recreational challenges, and summer and after-school activities. For the most part our programs are provided free or at a nominal cost to participants. Our funding comes primarily from grants, fund raisers, and the annual appropriations from the three towns that we serve.

The following list provides a sample of what we offer.

- A Student Assistance Program that includes teen leadership/mentorship; parent consultation and research; group and individual consultation and crisis intervention.
- Family programs – such as “Family Climbing Night” at the Pemi Valley Rock Gym.
- Evening Activities including volley ball, basketball, soccer, and community volunteering.
- Thornton Summer Recreation Program – 7-week program, June – August for Kindergarten – 8th grade.
- We bring teams of students to youth workshops and seminars, including the Leaders in Prevention program in Center Stratford, New Hampshire and the Youth-to-Youth Eastern States Conference on Youth Empowerment in Rhode Island.
- Guest speakers who provide inspirational messages to our students.
- Outing Club – River Rafting; Overnight Backpacking trips; Snow shoeing; Hiking; Kayaking on the Pemi River.
- “Dare to be You!” Parenting class

Parents, community members, and others familiar with ADAPT believe the organization provides both short-term and long-term benefits to the community, particularly in light of studies that reveal how vulnerable young people are between the hours of 3 and 7 p.m. throughout the school year, and during school vacations, when many have plenty of free, unsupervised time.

We are now actively recruiting new board members and would encourage any members of the community who have an interest to contact the ADAPT office at 745-9092 for further information.

Again, thank you for your support.

ADAPT BOARD OF DIRECTORS

Drug Abuse Resistance Education
**D.A.R.E. TO
KEEP
KIDS OFF
DRUGS**

11/27/03

Lincoln Budget Committee:

On behalf of the Lin-Wood D.A.R.E. Program, we are asking that you once again consider our program during your budget meeting.

The Lin-Wood D.A.R.E. Program is now in it's 15th year at Lin-Wood. We currently teach in the 5th grade. There have been several changes in the D.A.R.E. Program this year. We will be teaching 10 weeks at the elementary school level, continuing our summer program, and for next school year looking to teach also in the 7th grade.

I believe the Lincoln and Woodstock communities do a great number of wonderful programs for our youth. The difference between the D.A.R.E. Program and others is that it is not related to any type of talent or expense. All D.A.R.E students are welcome to participate in our summer program. You need not be an athlete or a bookworm. Everyone is welcome, at no expense to their families, and will be picked up and dropped off if need be. This year our summer program grew by a large number of students. They were taken once a week for bowling, games, swimming, tubing, caving, rock climbing, movies, and various other events.

The money donated from the Towns of Lincoln and Woodstock cover expenses for tee shirts, pencils, rulers, graduation and the summer program. We are looking once again to expand into the middle school area, with the program and offering the same to the students there.

We hope that you will once again consider us. In the past the Town of Lincoln had donated \$600.00 to the D.A.R.E Program.

Once again, thank you.

Warm regards,

Barbi
Barbi Mack-Keeney
D.A.R.E. Officer





Raymond S. Burton

338 River Road
Bath, NH 03740
Tel. (603) 747-3662
Car Phone (603) 481-0863
E-mail: ray.burton4@gte.net

*Executive Councilor
District One*

Report to the People of District One
By Ray Burton, Executive Councilor

It is a pleasure to report to you now in my 25th year of serving the 98 towns, 4 cities and Coos, Carroll, Grafton, Sullivan and Belknap counties of New Hampshire. All together there are 249, 000 people who I consider my customers, clients and constituents. It has always been a pleasure to respond, as my duties within the Executive Branch of your state government mandate, to inquiries for information, relief and assistance as provided in NH state law and budget. It is an honor to serve you as a public servant.

Below are listed several documents that are available to citizens and I find them to be a valuable NH resource.

The 2003-2004 state telephone directory of state departments and personnel. This 180 page directory includes TDD access numbers, office information, coordinators, map of location of state buildings, legislative listings, judicial branch listings, department listings, personnel listing and a topical listing. This is available for a cost of \$6.00 plus \$2.50 postage. Make checks payable to the State of New Hampshire, or order on line at

www.gencourt.state.nh.us/visitorcenter. The entire directory is available at <http://www.state.nh.us/government/agencies.html>

The 2003-04 NH County Directory of all NH County officials is free and available by calling (603) 224-9222. This is also on the web at www.nhcounties.org

Towns in Council District #1

CARROLL COUNTY:

Albany, Bartlett,
Chatham, Conway, Eaton,
Effingham, Freedom, Hart's Loc.,
Jackson, Madison, Moultonborough,
Ossipee, Sandwich, Tamworth,
Tuftonboro, Wakefield, Wolfeboro,

GRAFTON COUNTY:

Alexandria, Ashland, Bath,
Benton, Bethlehem, Bridgewater,
Bristol, Campton, Canaan,
Dorchester, Easton, Ellsworth,
Enfield, Franconia, Grafton,
Groton, Hanover, Haverhill,
Hebron, Holderness, Landaff,
Lebanon, Lincoln, Lisbon,
Livermore, Littleton, Lyman,
Lyme, Monroe, Orange, Orford,
Piermont, Plymouth, Rumney,
Sugar Hill, Thornton, Warren,
Waterville Valley, Wentworth,
Woodstock

BELKNAP COUNTY:

Alton, Belmont, Center Harbor,
Gilford, Laconia, Meredith,
New Hampton, Sanbornton, Tilton

Also available at no cost from the Secretary of State Office at 271-3242 or at elections@sos.state.nh.us, or mail at Secretary of State, State House Room 204, Concord, NH 03301 are the following publications:

The NH Election Procedural Manual for 2004-2005

The NH Election Laws for 2004-2005

The NH Political calendar for 2004-2005

The duties of the NH Executive Council, The NH Tour Guide book, the official tourist map and the NH Constitution are always available from my office at 271-3632 or 747-3662 or ray.burton4@gte.net

As long as I'm around as one of your elected officials never ever feel you are alone in your hour of need. Contact me anytime!

COOS COUNTY:

Berlin, Carroll, Clarksville,
Colebrook, Columbia, Dalton,
Dixville, Dummer, Errol,
Gorham, Jefferson, Lancaster,
Milan, Millsfield, Northumberland,
Pittsburg, Randolph, Shelburne,
Stewartstown, Stark, Stratford,
Whitefield

SULLIVAN COUNTY:

Charlestown, Claremont, Cornish,
Croydon, Grantham, Newport
Plainfield, Springfield, Sunapee



Grafton County

Senior Citizens Council

Inc. GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.

P.O. Box 433
Lebanon, NH
03766-0433

phone: 603-448-4897
fax: 603-448-3906

www.gcsc.org
e-mail: gcsc@gcsc.org

ANNUAL REPORT 2003

Bristol Area Senior Services
P.O. Box 266
Bristol, NH 03222
744-8395

Horse Meadow Senior Center
91 Horse Meadow Road
N. Haverhill, NH 03774
787-2539

Linwood Area Senior Services
P.O. Box 461
Lincoln, NH 03251
745-4705

Littleton Area Senior Center
P.O. Box 98
Littleton, NH 03561
444-6050

Mascoma Area Senior Center
P.O. Box 210
Canaan, NH 03741
523-4333

Orford Area Senior Services
P.O. Box 98
Orford, NH 03777
353-9107

Plymouth Regional Senior Center
P.O. Box 478
Plymouth, NH 03264
536-1204

Upper Valley Senior Center
P.O. Box 433
Lebanon, NH 03766
448-4213

RSVP of Upper Valley & White Mts.
P.O. Box 433
Lebanon, NH 03766
448-1825

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well being of our older citizens. The Council's programs enable elderly individuals to remain independent in their own homes and communities for as long as possible.

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill and Lincoln, the information and assistance program Grafton County ServiceLink and also sponsors the Retired and Senior Volunteer Program of the Upper Valley and White Mountains (RSVP). Through the centers, ServiceLink and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, congregate dining programs, transportation, adult day care, chore/home repair services, recreational and educational programs, and volunteer opportunities.

During 2003, 111 older residents of Lincoln were served by one or more of the Council's programs offered through the Linwood Area Senior Services:

- Older adults from Lincoln enjoyed 1,126 balanced meals in the company of friends in the senior dining room.
- They received 4,098 hot, nourishing meals delivered to their homes by caring volunteers.
- Lincoln residents were transported to health care providers or other community resources on 1,086 occasions by our lift-equipped buses.
- They received assistance with problems, crises or issues of long-term care by a trained social worker on 186 occasions.
- Lincoln's citizens also volunteered to put their talents and skills to work for a better community through 419 hours of volunteer service.

The cost to provide Council services for Lincoln residents in 2003 was \$47,404.16.

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty, saving tax dollars which would otherwise be expended for nursing home care. They also contribute to a higher quality of life for our older friends and neighbors. As our population grows older, supportive services such as those offered by the Council become even more critical.

Grafton County Senior Citizens Council very much appreciates Lincoln's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of aging in the security and comfort of their own communities and homes.

Roberta Berner, Executive Director

COMPARATIVE INFORMATION

From Financial Statements for GCSCC
Fiscal Years 2002 and 2003

October 1 - September 30

UNITS OF SERVICE PROVIDED

	FY 2002	FY 2003
Dining Room Meals	82,437	77,984
Home Delivered Meals	123,938	119,695
Transportation (Trips)	40,054	44,698
Adult Day Service (Hours)	13,842	15,426
Social Services (1/2 Hours)	12,176	8,192
ServiceLink contacts		940

COST PER UNIT OF SERVICE PROVIDED

	FY 2002	FY 2003
Congregate/Home Delivered Meals	\$ 5.70	\$ 6.10
Transportation (Trips)	\$ 10.93	\$10.57
Adult Day Service	\$ 3.11	\$ 6.11
Social Services	\$17.57	\$21.88

HOSPICE OF THE LITTLETON AREA 2003 ANNUAL REPORT

In this, our 14th year of town funding, Hospice of the Littleton Area provided services to a total of **209** patients and family members. Our service area includes the towns of Littleton, Bath, Bethlehem, Carroll (Twin Mountain), Dalton, Easton, Franconia, Haverhill, Landaff, Lincoln, Lisbon, Lyman, Monroe, Sugar Hill, Whitefield, Woodstock and Woodsville.

The director, volunteer coordinator and hospice volunteers provided special care to **89** individuals and their families coping with the advanced and final stages of illness. These services took place in patient's homes, at Littleton Regional Hospital, or in nursing homes. Additionally our bereavement care program supported a total of **120** grieving clients through mailings, phone contact, one-on-one counseling sessions and bimonthly grief support group meetings at both the Littleton Community House and the Haverhill Senior Center.

Hospice of the Littleton Area continues its partnership with two area programs. HLA provides volunteer and bereavement services to the North Country Home Health & Hospice Agency's Medicare Hospice Program and offers supportive care to patients and family members in the hospice room at the Littleton Regional Hospital. In all our efforts this year, the Hospice of the Littleton Area staff and volunteers gave over **5,130 volunteer hours** in services.

Our Volunteer Coordinator conducted the annual six-week (18-hour) Hospice Volunteer Training Program. Those attending included individuals interested in becoming volunteers or increasing their awareness of hospice care. Eleven (11) people completed our 2003 Spring Training Program. Since 1983, we have trained 277 people and currently have 72 active volunteers available to support area residents.

Hospice of the Littleton Area conducts outreach services through public information seminars and meetings with civic organizations and schools. It also offers a lending library (in the hospice office) with resources (books/videos) for patients, family members, primary care givers and hospice volunteers.

There is ***no charge*** to patients or families for the services of Hospice of the Littleton Area, which was founded in 1983. This service is made possible only through the generous support provided by the towns that we serve. Without financial help from the towns, we would not be able to provide supportive care to the many patients and families we serve.

Your support of Hospice of the Littleton Area is greatly appreciated as we continue to provide special care to the residents of area communities.

Respectfully submitted,

Michael A. Neil
Executive Director

NORTH COUNTRY COUNCIL ANNUAL REPORT 2003

It has been another busy year at North Country Council. We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. Summaries of some of the major projects are as follows:

Transportation:

- Completed over 200 traffic counts during the spring, summer and early fall
- Complete the TIP process and sent a report to NHDOT with our region's priorities
- Coordinated the Transportation Enhancement process including a work session with the committee, project review based on set criteria, presentations by applicants, and a final review and prioritization and final report to NHDOT
- Began the updating of the regional transportation plan.
- Coordination meetings with NHDOT on process of the Ten Year Plan
- Attendance and participation at the GACIT meetings throughout the North Country
- Assisted Community Planner with the update to two master plans' Transportation Sections
- Provided technical transportation assistance to the majority of the communities in our region.
- Coordinated the North Country Transportation Committee.

Economic Development:

- Successfully received \$1.5 million from EDA for the Mouth Washington Valley Technology Village
- Coordinated the North Country District Economic Development Committee
- Successfully extended the EDA District to include all of Grafton County
- Successfully completed a \$2.6 million EDA application for the Dartmouth Regional Technology Village in Lebanon, currently hiring an engineer for the project.
- The CEDS Committee also undertook a major re-write of the CEDS document and held seven public meetings in order to educate the public about EDA and to gather input to economic issues in the region.
- Wrote 34 grants, for a total of \$7,020,505 for the region in order to assist local communities. Of these grant applications \$4,567,830 have been funded and \$1,469,000 is still pending.
- Applied for funding to assist with a telecommunications feasibility study, one of the major issues raised at the public advisory meetings in the spring.

Community/Regional Planning:

- Provided technical assistance to 20 towns throughout the region.
- Participated in the updated 7 master plans and zoning ordinances for member communities.
- Coordinated the Law Lecture Series for the NH Municipal Association.
- Provided assistance to three (3) towns for the creation of Hazard Mitigation Plans.

Environmental Planning:

- Provided technical assistance to over 25 communities in the area of solid waste and hazardous waste management.
- Coordinated the Household Hazardous Waste Management collections for 23 communities.
- Conducted solid waste and transfer station audits for 2 community transfer stations.
- Conducted an ongoing fluorescent light collection program.
- Conducted 2 electronic equipment collections
- Provided technical assistance in the National Flood Insurance Program throughout the region.

Many of these programs will continue into the year 2004. Major programs for the year 2004 will be completion of our Regional Transportation Plan, the development of a feasibility study for a Regional Hazardous Waste collection site and the continued assistance to all of our communities in grant writing, community planning and other community planning needs.

Our overall goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely

Michael J. King
Executive Director

ANNUAL REPORT
NORTH COUNTRY HOME HEALTH AND HOSPICE AGENCY, INC.
TOWN OF LINCOLN
2003

Home care is critical to serving the growing health care need of this country. North Country Home Health and Hospice Agency makes it possible for hundreds of people a year to continue their lives at home. Recognizing that clients and their families have special requests and routines, we coordinate all aspects of our clients' care with a keen respect for individual needs. In working with families we discover what is important to the client - their independence, their ability to determine their own future, their right to say, "thanks, but no thanks." It is in the respect of our clients' values and expectations that have earned us a reputation for providing exceptional health care services.

North Country Home Health and Hospice Agency relies on Town support and individual donations to help underwrite the cost of providing home care services to people with limited or no health benefits. Because of your generosity and support, North Country Health and Hospice continues its 32-year tradition of responding to the home health and hospice needs of North Country residents.

As we struggle to deal with the difficult and time consuming issues facing home care today, the staff of North Country Health and Hospice Agency wants to thank you for your continued support so vital to helping people in your town be assured of continuing quality medical care at home.

Explanation of Services:

Skilled Services – shorter hospital stays and new technology allow many treatments to be done in the home, provided and administered by skilled professionals, such as nurses and therapists.

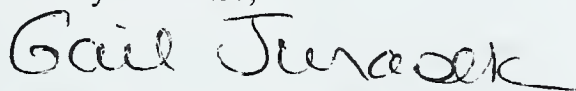
Supportive Care Services – home health aides, homemakers, and companions ensure ill and disabled persons can live in healthy households, have clean clothes, nutritious meals, and help with their activities of daily living.

Hospice Care – a holistic, family supportive, medically directed, team-oriented program that seeks to treat and comfort individuals and families coping with terminal illnesses.

Services provided to the Town of Lincoln in FY2003 include:

<u>Type of Care</u>	<u># of Visits</u>
Nursing	760
Physical/Occupational/Speech Therapy	239
Medical Social Service	65
Home Health Aid/Homemaker/Companion	<u>1189</u>
Total	2253

Respectfully submitted,



Gail Jurasek, Executive Director

Voices Against Violence
2003 Report to the Town of Lincoln

Since joining Voices Against Violence in August, I have been continually amazed by the variety of services the agency provides and by the degree of professionalism with which the staff and volunteers deliver these services. I have been humbled by the experience of meeting men, women and children who have endured unspeakable acts of violence and who define strength and resilience just by their being. For over 20 years, Voices has been offering support and encouragement to a full age range of female and male survivors of domestic and sexual violence and their families in Lincoln and seventeen other Grafton County towns through:

- 24-hour crisis line
- confidential emergency shelter and food for women and their children
- emergency transportation
- hospital, court, and police accompaniment
- assistance with temporary and permanent restraining orders
- legal, social service, and housing advocacy
- support groups for adults
- education programs for elementary, secondary, and post-secondary schools

Through these services, Voices had 2,059 contacts with 321 clients in our fiscal year 2003; 12 of these contacts were with 4 females from Lincoln. In the first six months of our fiscal year 2004, Voices has had 27 contacts with 8 female and male victims from Lincoln. While these numbers represent persons assisted through a combination of all of the services listed above, we provided on-going, intensive support to 19 women and their 15 children who stayed in our shelter for a total of 2,078 bednights, an increase of 15% over fiscal year 2002. In the first six months of our fiscal year 2004, 11 women and their 11 children have been sheltered 858 bednights. For safety reasons, we do not often provide extended shelter stays for residents from our immediate area. This does not mean that women and children from our area are not experiencing violence; it means that our energy with them is focused on providing the support and assistance necessary to secure them a safe location.

While much of our energy is focused on providing this type of direct service, Voices is continually developing preventative models to stop the spread of violence in communities before it reaches a crisis stage. One step in that process is to maintain ongoing communication and collaborative programming with other social service agencies, law enforcement, medical personnel, the education and faith communities, area businesses, civic organizations, and others to assist community members of all ages in recognizing and developing the tools and skills necessary to avoid and limit crisis situations.

As part of this commitment to ending violence in our communities, Voices has enhanced our public outreach efforts, resulting in presentations to 2,317 area school students and community members during our fiscal year 2003. These presentations teach students about respecting self and others, maintaining healthy boundaries, stopping bullying and teasing, as well as offer information on the prevalence and cost of domestic and sexual violence to society.

Voices Against Violence serves the following towns:

Alexandria	Dorchester	Lincoln	Waterville Valley
Ashland	Ellsworth	Plymouth	Wentworth
Bridgewater	Groton	Rumney	Woodstock
Bristol	Hebron	Thornton	
Campton	Holderness	Warren	

Respectfully submitted,
Jaye Olmstead
Executive Director

TOWN OF LINCOLN, NEW HAMPSHIRE

Financial Statements

December 31, 2002

and

Independent Auditor's Report

**Report on Compliance and on Internal Control Over Financial
Reporting Based on an Audit of General Purpose Financial Statements
Performed in Accordance with *Government Auditing Standards***

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen
Town of Lincoln, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Lincoln, New Hampshire for the year ended December 31, 2002, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Lincoln, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As more fully described in Note 1, the general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group, which should be included to conform with auditing standards generally accepted in the United States of America. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except for the effect on the general purpose financial statements of the omission described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Town of Lincoln, New Hampshire as of December 31, 2002, and the results of its operations for the year then ended in conformity with auditing standards generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated February 26, 2003, on our consideration of the Town of Lincoln, New Hampshire's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grants.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The supplemental schedules listed in the table of contents are presented for

purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Lincoln, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Aubrey & Co. PC

February 26, 2003

GENERAL PURPOSE FINANCIAL STATEMENTS

EXHIBITS:

- A Combined Balance Sheet - All Fund Types and Account Groups
- B Combined Statement of Revenues, Expenditures and Changes in Fund Balances
- All Governmental Fund Types and Similar Trust Funds
- C Statement of Revenues, Expenditures and Changes in Fund Balance - Budget
and Actual - General Fund
- D Combined Statement of Revenues, Expenses and Changes in Fund Balances -
All Non-Expendable Trust Funds
- E Combined Statement of Cash Flows - All Non-Expendable Trust Funds

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS

SUPPLEMENTAL SCHEDULES

SCHEDULES:

- 1 Combining Balance Sheet - All Trust and Agency Funds
- 2 Combining Statement of Revenues, Expenditures and Changes in Fund Balances
- All Expendable Trust Funds
- 3 Schedule of Revenues and Other Financing Sources - Budget and Actual -
General Fund
- 4 Schedule of Expenditures and Other Financing Uses - Budget and Actual -
General Fund

Report on Compliance and on Internal Control Over Financial Reporting Based on an
Audit of General Purpose Financial Statements Performed In Accordance with
Government Auditing Standards

EXHIBIT A

TOWN OF LINCOLN, NEW HAMPSHIRE

Combined Balance Sheet - All Fund Types and Account Groups

December 31, 2002

	Governmental Fund Types		Fiduciary Fund Types	Account Group	Totals (Memorandum Only)	
	General	Capital Projects	Trust & Agency	General Long- Term Debt	December 31, 2002	2001
ASSETS						
Cash and cash equivalents	\$ 795,399	\$379,527	\$ 964,803		\$ 2,139,729	\$ 1,796,869
Investments	2,125,667				2,125,667	2,051,710
Receivables:						
Taxes, net	341,765				341,765	408,831
Other	10,560				10,560	8,835
Due from other governments	23,377				23,377	16,853
Due from other funds	28,635	45,210	25,323		99,168	-
Prepaid expenses	134,616				134,616	137,538
Amount to be provided for retirement of general obligation debt				\$ 3,155,202	3,155,202	3,387,251
Total Assets	<u>\$ 3,460,019</u>	<u>\$424,737</u>	<u>\$ 990,126</u>	<u>\$ 3,155,202</u>	<u>\$ 8,030,084</u>	<u>\$ 7,807,887</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$ 44,751				\$ 44,751	\$ 45,203
Retainage payable					-	800
Escrow deposits	2,565				2,565	10,115
Due to other governments	2,369,527				2,369,527	2,250,272
Due to other funds	70,533		28,635		99,168	-
Deferred revenue	3,800				3,800	
Compensated absences payable				\$ 39,530	39,530	35,406
Capital lease payable				26,201	26,201	50,736
General obligation debt payable				3,089,471	3,089,471	3,301,109
Total Liabilities	<u>2,491,176</u>	<u>\$ -</u>	<u>28,635</u>	<u>3,155,202</u>	<u>5,675,013</u>	<u>5,693,641</u>
Fund Balances:						
Reserved for endowments			46,558		46,558	41,408
Reserved for public safety	840				840	840
Unreserved:						
Designated	147,527		911,876		1,059,403	799,615
Undesignated	820,476	424,737	3,057		1,248,270	1,272,383
Total Fund Balances	<u>968,843</u>	<u>424,737</u>	<u>961,491</u>	<u>-</u>	<u>2,355,071</u>	<u>2,114,246</u>
Total Liabilities and Fund Balances	<u>\$ 3,460,019</u>	<u>\$424,737</u>	<u>\$ 990,126</u>	<u>\$ 3,155,202</u>	<u>\$ 8,030,084</u>	<u>\$ 7,807,887</u>

See notes to financial statements

EXHIBIT B

TOWN OF LINCOLN, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances

All Governmental Fund Types and Similar Trust Funds

For the Year Ended December 31, 2002

	Governmental Fund Types			Fiduciary Fund Types	Totals (Memorandum Only) For the Years Ended December 31,	
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>	<u>Expendable Trusts</u>	<u>2002</u>	<u>2001</u>
Revenues:						
Taxes	\$ 1,956,276				\$ 1,956,276	\$ 1,963,421
Licenses and permits	281,536		\$ 45,210	\$ 54,097	380,843	377,999
Intergovernmental revenues	245,659	\$ 3,580			249,239	264,271
Charges for service	324,783				324,783	313,408
Miscellaneous revenues	86,398		3,717	9,953	100,068	150,267
Total Revenues	<u>2,894,652</u>	<u>3,580</u>	<u>48,927</u>	<u>64,050</u>	<u>3,011,209</u>	<u>3,069,366</u>
Expenditures:						
Current:						
General government	654,438				654,438	622,238
Public safety	565,433				565,433	621,808
Highways and streets	184,977				184,977	188,837
Sanitation	417,440				417,440	419,431
Water distribution and treatment	159,067				159,067	158,980
Health	33,252				33,252	25,103
Welfare	8,717				8,717	8,478
Culture and recreation	175,112				175,112	154,682
Economic development		3,580			3,580	7,711
Debt service	390,087				390,087	400,092
Capital outlay	111,974		-	72,090	184,064	348,657
Total Expenditures	<u>2,700,497</u>	<u>3,580</u>	<u>-</u>	<u>72,090</u>	<u>2,776,167</u>	<u>2,956,017</u>
Excess of Revenues Over (Under)						
Expenditures	<u>194,155</u>	<u>-</u>	<u>48,927</u>	<u>(8,040)</u>	<u>235,042</u>	<u>113,349</u>
Other Financing Sources (Uses):						
Operating transfers in	52,920			372,380	425,300	386,041
Operating transfers out	(372,380)			(52,920)	(425,300)	(386,041)
Total Other Financing Sources (Uses)-Net	<u>(319,460)</u>	<u>-</u>	<u>-</u>	<u>319,460</u>	<u>-</u>	<u>-</u>
Excess of Revenues and Other Sources Over (Under)						
Expenditures and Other Uses	(125,305)	-	48,927	311,420	235,042	113,349
Fund Balance - January 1	1,094,148	-	375,810	600,456	2,070,414	1,957,065
Fund Balance - December 31	<u>\$ 968,843</u>	<u>\$ -</u>	<u>\$424,737</u>	<u>\$ 911,876</u>	<u>\$ 2,305,456</u>	<u>\$ 2,070,414</u>

See notes to financial statements

EXHIBIT C

TOWN OF LINCOLN, NEW HAMPSHIRE

Statement of Revenues, Expenditures and Changes in Fund Balance

Budget and Actual - General Fund

For the Year Ended December 31, 2002

	<u>Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
Revenues:			
Taxes	\$ 1,793,343	\$ 1,956,276	\$ 162,933
Licenses and permits	272,050	281,536	9,486
Intergovernmental revenues	226,709	245,659	18,950
Charges for service	326,766	324,783	(1,983)
Miscellaneous revenues	116,200	86,398	(29,802)
Total Revenues	<u>2,735,068</u>	<u>2,894,652</u>	<u>159,584</u>
Expenditures:			
Current:			
General government	767,693	654,438	113,255
Public safety	615,380	565,433	49,947
Highways and streets	212,261	184,977	27,284
Sanitation	441,192	417,440	23,752
Water distribution and treatment	159,492	159,067	425
Health	33,252	33,252	-
Welfare	8,800	8,717	83
Culture and recreation	178,863	175,112	3,751
Debt service	390,088	390,087	1
Capital outlay	113,145	111,974	1,171
Total Expenditures	<u>2,920,166</u>	<u>2,700,497</u>	<u>219,669</u>
Excess of Revenues Over (Under) Expenditures	<u>(185,098)</u>	<u>194,155</u>	<u>379,253</u>
Other Financing Sources (Uses):			
Operating transfers in	105,846	52,920	(52,926)
Operating transfers out	<u>(372,380)</u>	<u>(372,380)</u>	<u>-</u>
Total Other Financing Sources (Uses) - Net	<u>(266,534)</u>	<u>(319,460)</u>	<u>(52,926)</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	<u>(451,632)</u>	<u>(125,305)</u>	<u>326,327</u>
Fund Balance - January 1	<u>1,094,148</u>	<u>1,094,148</u>	<u>-</u>
Fund Balance - December 31	<u>\$ 642,516</u>	<u>\$ 968,843</u>	<u>\$ 326,327</u>

See notes to financial statements

EXHIBIT D

TOWN OF LINCOLN, NEW HAMPSHIRE

Combined Statement of Revenues, Expenses and Changes in Fund Balances

All Non-Expendable Trust Funds

For the Year Ended December 31, 2002

	Totals	
	Memorandum Only	
	For the Years Ended	
	December 31,	
	2002	2001
Operating revenues:		
Investment income	\$ 633	\$ 1,049
Net operating income	633	594
Non-operating revenues:		
Bequests	5,150	3,350
Net income	5,783	3,944
Fund Balances - January 1	43,832	39,433
Fund Balances - December 31	\$ 49,615	\$ 43,377

EXHIBIT E

TOWN OF LINCOLN, NEW HAMPSHIRE

Combined Statement of Cash Flows

All Non-Expendable Trust Funds

For the Year Ended December 31, 2002

	Totals	
	Memorandum Only	
	For the Years Ended	
	December 31,	
	2002	2001
Cash Provided from Operating Activities:		
Interest on trust investments	\$ 633	\$ 1,049
Cash Provided by Operating Activities	633	1,049
Cash Provided from Capital and Related Financing Activities:		
Bequests	-	3,350
Change in cash and cash equivalents	633	4,399
Cash and cash equivalents, January 1	43,832	39,433
Cash and cash equivalents, December 31	\$ 44,465	\$ 43,832

See notes to financial statements

TOWN OF LINCOLN, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS
December 31, 2002

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Lincoln, New Hampshire conform to accounting principles generally accepted in the United States of America for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies.

Financial Reporting Entity

The Town of Lincoln, New Hampshire (the "Town") was incorporated in 1764. The Town operates under the Town Meeting form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows of the non-expendable trust funds.

The financial statements include those of the various departments governed by the Board of Selectmen and other officials with financial responsibility. The Town has no other organizational units that meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. Accordingly, interfund receivables and payables have not been eliminated. The various funds are summarized by type in the financial statements. The memorandum totals included in the financial statements are presented only for informational purposes and are not intended to represent the financial position, results of operations or the cash flows of the Town as a whole.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

These funds are intended to provide recurring general services. They are controlled by a budget approved by the voters.

General Fund - used to account for all revenues and expenditures that are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The Community Development Block Grant - Feasibility Study is accounted for as a Special Revenue Fund.

TOWN OF LINCOLN, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
December 31, 2002

Capital Projects Funds - used to account for financial resources to be used for the acquisition or construction of major capital facilities. The Town accounts for the Sewer Tap Fee Fund project as a capital project fund:

Fiduciary Funds

Assets are held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Non-expendable trust funds are accounted for and reported as proprietary funds since capital maintenance is critical. Expendable trust funds are accounted for in essentially the same manner as governmental funds.

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town:

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by accounting principles generally accepted in the United States of America. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditures. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - is used to record the outstanding long-term obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable trust funds. The measurement focus of these funds is the determination of net income, financial position, and cash flows ("economic resources" focus).

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose of the project before any amounts will be paid to the Town. Therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually

TOWN OF LINCOLN, NEW HAMPSHIRE**NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)**

December 31, 2002

revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

Licenses and permits, charges for services, fines and forfeitures and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they become measurable and available. (See *Property Taxes* for property tax accrual policy.)

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America require management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results may differ from those estimates. Significant estimates include the allowance for uncollectible receivables.

Budgetary Data

The Town budget represents departmental appropriations as authorized by annual or special Town meetings. Funds may be transferred between operating categories. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration that differ somewhat from accounting principles generally accepted in the United States of America in that the focus is on the entire governmental unit rather than on the basis of fund types. The general fund budget presented for reporting purposes has been reclassified to reflect accounting principles generally accepted in the United States of America as follows:

Total appropriations voted at March 12, 2002	
Town Meeting	\$ 3,240,914
Add/Deduct:	
Continued appropriations - December 31, 2001	199,159
Continued appropriations - December 31, 2002	<u>(147,527)</u>
Total appropriations per Exhibit C	<u>\$ 3,292,546</u>

State law requires balanced budgets but permits the use of beginning fund balance to reduce the property tax rate. For the year ended December 31, 2002, the Town applied \$400,000 of its unappropriated fund balance to reduce taxes.

Assets, Liabilities and Fund Equity

Cash and Cash Equivalents - Cash and cash equivalents for the Combined Statement of Cash Flows - All Non-Expendable Trust Funds are defined as cash deposits and cash investments if their maturity dates are within three months from their date of issue.

TOWN OF LINCOLN, NEW HAMPSHIRE**NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)**

December 31, 2002

Investments – Investments are stated at fair value as of December 31, 2002.

Taxes Receivable - Taxes levied during 2002 and prior and uncollected at December 31, 2002 are recorded as receivables net of reserves for estimated uncollectibles of \$19,971.

Due to Other Governments - At December 31, 2002, the balance of the property tax appropriation due to the Lincoln-Woodstock School District was \$1,135,626 and the amount of education taxes due to the State of New Hampshire was \$1,233,731.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1st (\$308,048,614 as of April 1, 2002) and were due in two installments on July 1 and December 2. Taxes paid after the due dates accrue interest at 12% per annum. Current collections for the period ended December 31, 2002 were 95.4% of the tax levy.

The Town collects taxes for the Lincoln-Woodstock Cooperative School District and Grafton County, both independent governmental units, which are remitted to them as required by law. The Town also collects State of New Hampshire Education taxes, which are remitted directly to the school district. Total taxes appropriated during the year were \$2,435,621 and \$596,314 for the Lincoln-Woodstock School District and Grafton County, respectively. The Town also collects additional education taxes of \$1,233,731 for the State of New Hampshire. These taxes are not recognized as revenues in these financial statements. The Town bears responsibility for uncollected taxes.

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes within ten months of the year-end for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If property is not redeemed within a two-year redemption period, the property is tax deeded to the Town.

The net 2002 receivables expected to be collected subsequent to March 1, 2003 and expected to be collected in the future have been recognized as tax revenues in the General Fund, which is not in accordance with accounting principles generally accepted in the United States of America. Town officials have decided that compliance with accounting principles generally accepted in the United States of America (GASB Interpretation 3), would make these financial statements misleading by creating an understatement of undesignated fund balance at December 31, 2002 due to the limited sixty day revenue recognition period after year end. This understatement might give the user of these financial statements a misleading impression about the Town's ability to meet its current or future obligations or increase future interest costs to the Town. Under existing State laws, the Town will either receive full payment or acquire legal ownership of property in lieu of payment in 2005. Prior history indicates that a substantial portion of overdue taxes is paid before this date.

Compensated Absences - The Town permits employees to accumulate a limited amount of earned, but unused, vacation, sick, and personal time that will be paid to employees upon retirement or termination. Employees may accumulate five weeks of vacation and personal time and eight weeks of sick time.

At December 31, 2001, the total estimated value of accumulated compensated absences is \$39,530. The entire balance has been recorded in the General Long-term Debt Account Group.

TOWN OF LINCOLN, NEW HAMPSHIRE**NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)**

December 31, 2002

NOTE 2--RISK MANAGEMENT

The Town is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During 2002, the Town was a member of the New Hampshire Municipal Association Property-Liability Insurance Trust, Inc. (NHMA-PLIT) and the New Hampshire Public Risk Management Exchange. The Town currently reports all of its risk management activities in its General Fund. These Trusts are classified as "Risk Pools" in accordance with accounting principles generally accepted in the United States of America.

The Trust agreements permit the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. Accounting principles generally accepted in the United States of America require members of pools with a sharing of risk to determine whether or not such assessment is probable and, if so, a reasonable estimate of such assessment. At this time, the Trusts foresee no likelihood of an additional assessment for any of the past years.

Claim expenditures and liabilities are reported when it is probable that a loss has occurred and the amount of that loss can be reasonably estimated. These losses include an estimate of claims that have been incurred but not reported. Based on the best available information there is no liability at December 31, 2002.

New Hampshire Municipal Association Property-Liability Insurance Trust, Inc.

The NHMA-PLIT is a Trust organized to provide certain property and liability insurance coverages to member towns, cities, and other qualified political subdivisions of New Hampshire. As a member of the NHMA-PLIT, the Town of Lincoln shares in contributing to the cost of and receiving benefits from a self-insured pooled risk management program. The program includes a Self Insured Retention from which is paid up to \$500,000 for each and every covered property, crime, and/or liability loss that exceeds \$1,000.

New Hampshire Public Risk Management Exchange

PRIMEX was organized to provide statutory worker's compensation coverage to member towns, cities, and other qualified political subdivisions of New Hampshire. The Trust is self-sustaining through annual member premiums and provides coverage for the statutorily required workers' compensation benefits and employer's liability coverage up to \$2,000,000. The program includes a Loss Fund from which is paid up to \$300,000 for each and every covered claim.

NOTE 3--CASH AND CASH EQUIVALENTS

The Town's cash management policy requires that deposits and investments be made in New Hampshire based financial institutions that are participants in one of the federal depositary insurance programs. Deposits are limited to demand deposits, money market accounts, certificates of deposit, and overnight repurchase agreements in accordance with New Hampshire State law (RSA 41:29). Responsibility for the investments of the Trust Funds is with the Board of Trustees.

TOWN OF LINCOLN, NEW HAMPSHIRE**NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)**

December 31, 2002

The NHPDIP is not registered with the United States Securities and Exchange Commission as an investment company. The NHPDIP was created by state law and is administered by a public body of state, local and banking officials.

At year-end, the carrying amount of the Town's deposits was \$2,139,729 and the bank balance was \$1,753,544. The bank balance was covered by federal depository insurance or collateralized.

The Town's recorded investments in the New Hampshire Public Deposit Investment Pool with a fair value of \$2,125,667 are not investment securities and, as such, are not categorized by risk.

NOTE 4--DEFINED BENEFIT PENSION PLAN***Plan Description***

The Town contributes to the New Hampshire Retirement System (NHRS), a cost-sharing multiple-employer defined benefit pension plan administered by the NHRS Board of Trustees. The plan provides service, disability, death and vested retirement allowances to plan members and beneficiaries. Benefit provisions are established and may be amended by the New Hampshire State legislature. The NHRS issues a publicly available financial report that includes financial statements and required supplementary information for NHRS. That report may be obtained by writing to New Hampshire Retirement System, 4 Chenell Drive, Concord, New Hampshire 03301.

Funding Policy

Covered public safety and general employees are required to contribute 9.3% or 5.0% of their covered salary, respectively, and the Town is required to contribute at an actuarially determined rate. The Town's contribution rates for police officers and general employees were 5.33% and 4.14%. The Town contributes 65% of the employer cost for public safety officers employed by the Town and the state contributes the remaining 35% of the employer cost. The Town contributes 100% of the employer cost for general employees of the Town. On-behalf fringe benefits (GASB Statement #24) contributed by the State of New Hampshire have not been recognized, as amounts are not material to the financial statements.

Per RSA-100:16, plan member contribution rates are established and may be amended by the New Hampshire State legislature and employer contribution rates are determined by the NHRS Board of Trustees based on an actuarial valuation. The Town's contributions to the NHRS for the years ending December 31, 2002, 2001, and 2000 were \$32,275, \$36,830, and \$35,707, respectively, equal to the required contributions for each year.

NOTE 5--DEBT

General obligation debt is a direct obligation of the Town, for which its full faith and credit is pledged, and is payable from taxes levied on all taxable property located within the Town.

Changes in Long-Term Debt - The following is a summary of debt transactions of the Town for the year ended December 31, 2002:

TOWN OF LINCOLN, NEW HAMPSHIRE

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

December 31, 2002

	<u>Bonds</u>	<u>Capital Leases</u>	<u>Total</u>
Balance - January 1, 2002	\$ 3,301,109	\$ 50,736	\$ 3,351,845
Additions			-
Retired	<u>(211,638)</u>	<u>(24,535)</u>	<u>(236,173)</u>
Balance - December 31, 2002	<u>\$ 3,089,471</u>	<u>\$ 26,201</u>	<u>\$ 3,115,672</u>

General Long-Term Debt - Bonds payable at December 31, 2002 consists of the following General Obligation issues:

\$275,000 - 1987 Incinerator Bonds due in annual installments of \$20,000 through January 15, 1998 decreasing to \$15,000 through January 15, 2003; interest at 5.9% - 8.1%	\$ 15,000
\$1,510,000 - 1988 Capital Improvement Bonds due in annual installments of \$75,000 through January 15, 2009; interest at 7.5% to 7.82%	525,000
\$3,180,800 1993 Water Treatment Bonds due in semi-annual installments of \$105,841, including interest at 5.0%, through October 9, 2020 decreasing to \$103,490 on April 9, 2021, \$20,755 on October 9, 2021, and \$20,099 on April 9, 2022	<u>2,549,471</u>
	<u>\$ 3,089,471</u>

Capital Lease Obligations - Capital lease obligations represent lease agreements entered into for the financing of an equipment acquisition. The leases are subject to cancellation should funds not be appropriated at Town Meeting to meet payment obligations. Amounts are annually budgeted in the applicable department.

At December 31, 2002, capital lease payable is comprised of the following:

Police communications equipment, due in annual installments of \$26,345 through January, 2003	<u>\$ 26,201</u>
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Summary of Debt Service Requirements to Maturity - The annual requirements to amortize all debt outstanding as of December 31, 2002, including interest of \$1,520,318 are as follows:

TOWN OF LINCOLN, NEW HAMPSHIRE

NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)

December 31, 2002

Year Ending December 31,	General Long-Term Debt Obligations	Capital Lease Payable	Total
2003	\$ 339,961	\$ 26,345	\$ 366,306
2004	318,640		318,640
2005	312,887		312,887
2006	307,097		307,097
2007	301,307		301,307
2008-2012	1,220,140		1,220,140
2013-2017	1,058,210		1,058,210
2018-2022	751,403		751,403
	<u>\$ 4,609,645</u>	<u>\$ 26,345</u>	<u>\$ 4,635,990</u>

The State of New Hampshire annually reimburses the Town for a portion of its water and sewer related debt service. During 2002, reimbursements by the State were \$49,796 and \$21,598 for water and sewer, respectively.

Authorized and Unissued Debt - Long-term debt authorized and unissued at December 31, 2002 is as follows:

<u>Purpose</u>	<u>Amount</u>
Sewer (1979)	\$ 70,000
Sewer Treatment Facility (1987)	700,000
Water System Construction (1991)	219,200
	<u>\$ 989,200</u>

NOTE 6--RESERVED FOR ENDOWMENTS

The principal amounts of all non-expendable trust funds are restricted in that only income earned may be expended. Principal and income balances at December 31, 2002 were as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Cemetery Funds	\$ 46,558	\$ 3,057	\$ 49,615

NOTE 7--DESIGNATED FUND BALANCE***General Fund***

Appropriations for certain projects and specific items not fully expended at year end are carried forward as continuing appropriations to the next year in which they supplement the appropriations of that year. At year end, continuing appropriations are reported as a component of fund balance and are as follows:

Unexpended Highway Block Grant	<u>\$ 147,527</u>
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TOWN OF LINCOLN, NEW HAMPSHIRE**NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)**

December 31, 2002

Expendable Trust Funds

Expendable Trust Funds at December 31, 2002, are as follows:

Water Tap Fee Fund - 1987	\$ 38,698
Revaluation - 1989	93,721
Fire Truck - 1989	40,666
Public Works Vehicle - 1989	101,129
Community Building - 1990	148,178
Library Building - 1991	70
Road and Street Reconstruction - 1994	174,570
Police Department Equipment - 1995	10,534
Water System Rehabilitation - 1995	59,168
Sewer System Rehabilitation - 1995	44,815
Library - 1997	3,144
Ball Field - 1997	37,706
Incinerator - 1997	6,370
Solid Waste Improvements - 1999	23,207
Water Treatment Unit #3 - 2000	73,139
Town Building	2,171
Engineering and Planning	54,590
	<u>\$ 911,876</u>

NOTE 8--MAJOR TAXPAYERS

The following are the five major taxpayers as they relate to the 2002 assessed property valuation of \$308,048,614:

<u>Taxpayer</u>	<u>2002 Property Valuation</u>	<u>Percentage of Total Valuation</u>
Loon Mountain	\$ 24,604,900	7.99%
Mountain Lodge Development	7,329,000	2.38%
Beacon Motel	5,908,100	1.92%
Village Lodge	4,365,600	1.42%
Indian Profile Corp	3,723,386	1.21%

SCHEDULE 1

TOWN OF LINCOLN, NEW HAMPSHIRE

Combining Balance Sheet - All Trust and Agency Funds

December 31, 2002

	Expendable <u>Trust Funds</u>	Non- expendable <u>Trust Funds</u>	Combining <u>Total</u>
ASSETS			
Cash and cash equivalents	\$ 920,338	\$ 44,465	\$ 964,803
Due from other funds	20,173	5,150	25,323
Total Assets	<u>\$ 940,511</u>	<u>\$ 49,615</u>	<u>\$ 990,126</u>
LIABILITIES AND FUND BALANCES			
Liabilities:			
Due to other funds	\$ 28,635		\$ 28,635
Total Liabilities	<u>28,635</u>	<u>\$ -</u>	<u>28,635</u>
Fund Balances:			
Reserved for endowments		46,558	46,558
Unreserved:			
Designated	911,876		911,876
Undesignated		3,057	3,057
Total Fund Balances	<u>911,876</u>	<u>49,615</u>	<u>961,491</u>
Total Liabilities and Fund Balances	<u>\$ 940,511</u>	<u>\$ 49,615</u>	<u>\$ 990,126</u>

SCHEDULE 2
TOWN OF LINCOLN, NEW HAMPSHIRE
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
All Expendable Trust Funds
For the Year Ended December 31, 2002

	Water Tap Fee Fund	Library Building	Town Building	Fire Truck and Truck Equipment	Revaluation	Public Works Vehicles	Recreation Building	Water System Rehabilitation	Sewer System Rehabilitation	Police Dept Equipment	Road and Street Re- construction	Incinerator Closure	Ballfields	Library Technology	Solid Waste Improvements	Water Treatment Unit #3	Engineering & Planning	Combining Total
Revenues																		
Licenses and permits	\$ 54,097																	\$ 54,097
Miscellaneous revenues	307																	9,953
Total Revenues	<u>54,404</u>	<u>14</u>	<u>34</u>	<u>309</u>	<u>794</u>	<u>989</u>	<u>2,108</u>	<u>766</u>	<u>715</u>	<u>150</u>	<u>1,726</u>	<u>82</u>	<u>626</u>	<u>31</u>	<u>240</u>	<u>1,041</u>	<u>21</u>	<u>64,050</u>
Expenditures																		
Capital outlay																		
Excess of Revenues Over (Under) Expenditures	<u>54,404</u>	<u>1,056</u>	<u>519</u>	<u>309</u>	<u>794</u>	<u>989</u>	<u>2,108</u>	<u>(18,671)</u>	<u>16,752</u>	<u>150</u>	<u>(13,030)</u>	<u>82</u>	<u>(6,237)</u>	<u>1,896</u>	<u>240</u>	<u>10,811</u>	<u>(10,790)</u>	<u>72,090</u>
Other Financing Sources (Uses):																		
Operating transfers in				30,000	60,000	50,000			15,000		100,000	1,000		3,000	10,000		65,380	372,380
Operating transfers out	<u>(52,920)</u>																	<u>(52,920)</u>
Total Other Financing Sources (Uses)	<u>(52,920)</u>	<u>-</u>	<u>-</u>	<u>30,000</u>	<u>60,000</u>	<u>50,000</u>	<u>-</u>	<u>38,000</u>	<u>15,000</u>	<u>-</u>	<u>100,000</u>	<u>1,000</u>	<u>-</u>	<u>3,000</u>	<u>10,000</u>	<u>-</u>	<u>65,380</u>	<u>319,460</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	<u>1,484</u>	<u>(1,042)</u>	<u>(485)</u>	<u>30,309</u>	<u>60,794</u>	<u>50,989</u>	<u>2,108</u>	<u>19,329</u>	<u>(1,037)</u>	<u>150</u>	<u>86,970</u>	<u>1,082</u>	<u>(6,237)</u>	<u>1,135</u>	<u>10,240</u>	<u>1,041</u>	<u>54,590</u>	<u>311,420</u>
Fund Balances - January 1	<u>37,214</u>	<u>1,112</u>	<u>2,656</u>	<u>10,357</u>	<u>32,927</u>	<u>50,140</u>	<u>146,070</u>	<u>39,839</u>	<u>45,852</u>	<u>10,384</u>	<u>87,601</u>	<u>5,288</u>	<u>43,942</u>	<u>2,009</u>	<u>12,966</u>	<u>72,099</u>		<u>600,456</u>
Fund Balances - December 31	<u>\$ 38,698</u>	<u>\$ 70</u>	<u>\$ 2,171</u>	<u>\$ 40,666</u>	<u>\$ 93,721</u>	<u>\$ 101,129</u>	<u>\$ 148,178</u>	<u>\$ 59,168</u>	<u>\$ 44,815</u>	<u>\$ 10,534</u>	<u>\$ 174,571</u>	<u>\$ 6,370</u>	<u>\$ 37,705</u>	<u>\$ 3,144</u>	<u>\$ 23,206</u>	<u>\$ 73,140</u>	<u>\$ 54,590</u>	<u>\$ 911,876</u>

SCHEDULE 3

TOWN OF LINCOLN, NEW HAMPSHIRE

Schedule of Revenues and Other Financing Sources

Budget and Actual - General Fund

For the Year Ended December 31, 2002

	<u>Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
Taxes:			
Property taxes	\$ 1,686,224	\$ 1,835,946	\$ 149,722
PILOT	82,119	86,389	4,270
Interest and penalties	25,000	33,941	8,941
Total Taxes	<u>1,793,343</u>	<u>1,956,276</u>	<u>162,933</u>
Licenses and Permits:			
Motor vehicle permit fees	262,000	274,740	12,740
Other permits and fees	10,050	6,796	(3,254)
Total Licenses and Permits	<u>272,050</u>	<u>281,536</u>	<u>9,486</u>
Intergovernmental Revenues:			
State shared revenues	115,109	15,109	-
Highway block grant	22,546	22,546	-
Meal & rooms tax distribution	36,456	36,456	-
State Aid water pollution	21,598	21,598	-
Railroad tax		154	154
Water filtration grant	31,000	49,796	18,796
Total Intergovernmental Revenues	<u>226,709</u>	<u>245,659</u>	<u>18,950</u>
Charges for Service:			
Income from departments	<u>326,766</u>	<u>324,783</u>	<u>(1,983)</u>
Miscellaneous Revenues:			
Interest on deposits	50,000	20,332	(29,668)
Sale of town property	37,000	5,045	(31,955)
Insurance reimbursements		32,860	32,860
Other miscellaneous sources	29,200	28,161	(1,039)
Total Miscellaneous Revenues	<u>116,200</u>	<u>86,398</u>	<u>(29,802)</u>
Total Revenues	<u>2,735,068</u>	<u>2,894,652</u>	<u>159,584</u>
OTHER FINANCING SOURCES:			
Operating Transfers In:			
Expendable Trust Fund	105,846	52,920	(52,926)
Total Other Financing Sources	<u>105,846</u>	<u>52,920</u>	<u>(52,926)</u>
Total Revenues and Other Financing Sources	<u>\$ 2,840,914</u>	<u>\$ 2,947,572</u>	<u>\$ 106,658</u>

SCHEDULE 4

TOWN OF LINCOLN, NEW HAMPSHIRE

Schedule of Expenditures and Other Financing Uses

Budget and Actual - General Fund

For the Year Ended December 31, 2002

	<u>Budget</u>	<u>Actual</u>	<u>Variance Favorable (Unfavorable)</u>
EXPENDITURES:			
Current:			
General Government:			
Executive	\$ 242,276	\$ 238,295	\$ 3,981
Election, registration and vital statistics	1,912	1,715	197
Legal expenses	33,000	38,887	(5,887)
Personnel administration	323,850	255,390	68,460
Planning and zoning	39,302	38,526	776
General government buildings	40,147	39,572	575
Cemeteries	7,556	7,558	(2)
Insurance	29,650	31,054	(1,404)
Contingency	50,000	3,441	46,559
Total General Government	<u>767,693</u>	<u>654,438</u>	<u>113,255</u>
Public Safety:			
Police	525,230	486,996	38,234
Police special detail	35,000	23,207	11,793
Fire	50,350	50,919	(569)
Emergency management	4,800	4,311	489
Total Public Safety	<u>615,380</u>	<u>565,433</u>	<u>49,947</u>
Highways and Streets:			
Highways and streets	174,461	148,632	25,829
Street lights	37,800	36,345	1,455
Total Highways and Streets	<u>212,261</u>	<u>184,977</u>	<u>27,284</u>
Sanitation:			
Solid waste disposal	249,484	227,612	21,872
Sewage collection and disposal	191,708	189,828	1,880
Total Sanitation	<u>441,192</u>	<u>417,440</u>	<u>23,752</u>
Water Distribution and Treatment	<u>159,492</u>	<u>159,067</u>	<u>425</u>
Health:			
Health agencies and hospitals	33,252	33,252	-
Total Health	<u>33,252</u>	<u>33,252</u>	<u>-</u>
Welfare:			
General assistance	8,800	8,717	83
Total Welfare	<u>8,800</u>	<u>8,717</u>	<u>83</u>

SCHEDULE 4

TOWN OF LINCOLN, NEW HAMPSHIRE

Schedule of Expenditures and Other Financing Uses

Budget and Actual - General Fund (Continued)

For the Year Ended December 31, 2002

	<u>Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
EXPENDITURES:			
Current (continued):			
Culture and Recreation:			
Parks and recreation	104,616	105,134	(518)
Library	69,122	65,174	3,948
Patriotic purposes	5,125	4,804	321
Total Culture and Recreation	<u>178,863</u>	<u>175,112</u>	<u>3,751</u>
Debt Service:			
Principal of debt	211,638	211,638	-
Interest on long-term	178,449	178,449	-
Interest on temporary debt	1		1
Total Debt Service	<u>390,088</u>	<u>390,087</u>	<u>1</u>
Capital Outlay:			
Whitwater facility removal	808		808
Communication equipment	21,626	21,626	-
Jaws of life	25,000	24,637	363
Groomer	48,000	48,000	-
Great experiment	15,000	15,000	-
Recreation windows	2,711	2,711	-
Total Capital Outlay	<u>113,145</u>	<u>111,974</u>	<u>1,171</u>
Total Expenditures	<u>2,920,166</u>	<u>2,700,497</u>	<u>219,669</u>
Other Financing Uses:			
Transfer to Capital Reserve Funds	372,380	372,380	-
Total Other Financing Uses	<u>372,380</u>	<u>372,380</u>	<u>-</u>
Total Expenditures and Other Financing Uses	<u>\$ 3,292,546</u>	<u>\$ 3,072,877</u>	<u>\$ 219,669</u>

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

**Report on Compliance and on Internal Control Over Financial
Reporting Based on an Audit of General Purpose Financial Statements Performed
In Accordance with *Government Auditing Standards***

To the Board of Selectmen
Town of Lincoln, New Hampshire

We have audited the general purpose financial statements of the Town of Lincoln, New Hampshire as of and for the year ended December 31, 2002 and have issued our report thereon dated February 26, 2003, which was qualified due to the omission of the general fixed asset account group. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the Town of Lincoln, New Hampshire's general purpose financial statements are free of material misstatement, we performed tests of compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect of the determination of financial statement amounts. However providing an opinion on compliance with those provisions was not an objective of our audit and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under *Government Auditing Standards*.

Internal Control Over Financial Reporting

In planning and performing our audit, we considered the Town of Lincoln, New Hampshire's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

This report is intended for the information of the Board of Selectmen of the Town of Lincoln, New Hampshire, and the United States Department of Agriculture – Rural Development. However, this report is a matter of public record, and its distribution is not limited.

Vachon, Clukay & Co. PC

February 26, 2003

2003 VITAL STATISTICS

BIRTHS RECORDED IN THE TOWN OF LINCOLN, NH FOR THE YEAR ENDING DECEMBER 31, 2003

Date of Birth	Child's Name	Name of Father	Name of Mother	Place of Birth
02/09/03	Alyvia Brooke Drapeau	Anthony Drapeau	Denise Drapeau	Littleton, NH
03/11/03	Samuel Nicholas Willey	Theodore Willey	Becky Willey	Littleton, NH
04/17/03	Charles Aaron Loukes	Aaron Loukes	Kristin Loukes	Plymouth, NH
05/28/03	Nicholas George Spanos	George Spanos	Brenda Spanos	Plymouth, NH
06/04/03	Cyruis Ethan Nystrom	John Nystrom	Maryellen Nystrom	Littleton, NH
06/09/03	Nicholas Erik Abbott	Erik Abbott	Charlotte Abbott	Plymouth, NH
09/20/03	Dustin Julio Angel Rivera	Julio Rivera	Ashley Rivera	Plymouth, NH
10/22/03	Madhav Mehul Patel	Mehul Patel	Falguni Patel	Concord, NH
12/09/03	Sienna Mary Mack	Kenneth Mack	Katrina Mack	Littleton, NH

DEATHS RECORDED IN THE TOWN OF LINCOLN, NH FOR THE YEAR ENDING DECEMBER 31, 2003

Date of Death	Name of Deceased	Name of Father	Name of Mother	Place of Death
01/05/03	Edith L. Chaisson	George Hill	Flora Davis	Lincoln, NH
01/12/03	Louise E. Thibeault	Roy Ramsdell	Ethel Hudson	Plymouth, NH
02/04/03	Dale E. Whitman	Winfield Whitman	Elizabeth Hill	Lebanon, NH
02/23/03	Armand J. Beaulieu	Joseph Beaulieu	Rose LaChance	Woodsville, NH
03/01/03	Alice V. Mosco	Dominic Zani	Deminica Aguda	Manchester, NH
03/02/03	Gertrude M. Emerson	Unkown Sweet	Mary Unkown	Concord, NH
03/21/03	Francis P. McCarron	Patrick McCarron	Eileen Toohey	No. Haverhill, NH
05/09/03	Kenneth E. Alnwick	William Alnwick	Emily Watjen	Lincoln, NH
06/21/03	Edwina Stewart	Fred Packard	Gertrude Gould	No. Haverhill, NH
11/24/03	Arthur D. Harrington	Percey Harrington	Violet Moody	Lincoln, NH
11/26/03	William B. Mortimer	William Mortimer	Alice Starbird	Lincoln, NH

2003 VITAL STATISTICS

MARRIAGES RECORDED IN THE TOWN OF LINCOLN, NH FOR THE YEAR ENDING DECEMBER 31, 2003

Date of Marriage	Groom's Name	Groom's Residence	Bride's Name	Bride's Residence	Place of Marriage
03/28/03	Michael P. Bucko	Centerville, MA	Marguerite T. Denoncourt	Lincoln, NH	Lincoln, NH
06/21/03	Julio A. Rivera	Lincoln, NH	Ashley L. Phelps	Springfield, MA	Lincoln, NH
06/21/03	Jeremy C. Houle	Litchfield, NH	Christina A. Spanos	Lincoln, NH	Lincoln, NH
07/12/03	Joseph B. Stratton	Lincoln, NH	Jolene D. Thompson	Lincoln, NH	Lincoln, NH
07/14/03	Mathew Aldridge	Lincoln, NH	Eva Moravcikova	Lincoln, NH	Lincoln, NH
07/26/03	Levell W. Joyce	Thornton, NH	Angela M. Bryant	Lincoln, NH	Lincoln, NH
08/23/03	Matthew W. Manning	Lincoln, NH	Rebecca L. Munnis	Lincoln, NH	Lincoln, NH
09/13/03	Joseph J. Bujeaud	Lincoln, NH	Claire E. Evans	Lincoln, NH	Lincoln, NH
10/18/03	William P. Welch	Quincy, MA	Debra A. Gray	Lincoln, NH	Lincoln, NH

*"You only get what you give,
and if you don't give, you don't get!"*

*Wendell Tetley
2003 Boston Post Cane Recipient
(1908-2004)*

LINCOLN-WOODSTOCK SOLID WASTE FACILITY FEE SCHEDULE

(Note: subject to change, depending on disposal cost)

• Stoves	\$10.00
• Dishwashers	\$10.00
• Washing Machines	\$10.00
• Water Heaters	\$10.00
• Other Appliances	\$10.00
• Mattress & Box Spring	\$ 5.00
• Sofas & Chairs	\$10.00
• Refrigerator	\$20.00
• Air Conditioner	\$20.00
• Ice Machines	\$20.00
• Fryolator Grease	\$.50/gal.
• Fluorescent Bulbs:	
4-Foot bulbs	\$.50
8-Foot bulbs	\$.75
U-Tubes, circle tubes & compact fluorescent	\$ 1.00
• Sodium & Vapor lamps, and HID's	\$ 3.00
<u>Construction Debris:</u>	
½ Ton & smaller Pickup Truck	\$ 25.00
¾ Ton Pickup Truck	\$ 55.00
1 Ton Pickup Truck	\$110.00
<u>Sheetrock & Asphalt Shingles:</u>	
½ Ton Pickup Truck	\$ 55.00
¾ Ton Pickup Truck	\$110.00
1 Ton Pickup Truck	\$220.00
<u>Tree, Limbs & Brush Debris:</u>	
½ Ton Pickup Truck	\$ 15.00
¾ Ton Pickup Truck	\$ 30.00
1 Ton Pickup Truck	\$ 45.00

Solid Waste Facility Payment Policy

Payment for materials received shall be made at the time of delivery of materials to the Facility. Billing of materials shall only occur if a credit application has been filled out and approved by the Facility manager. Delinquent or unpaid bills past 30 days from billing will result in the individual being denied permission to bring materials that have any charges associated with them to the Facility until the past due bills are paid in full. Persons who have had 30-day past due bills will forfeit their ability to charge for the disposal of materials at the Facility. They will be expected to pay for the disposal of their materials for which there are charges on a C.O.D. basis.

(Adopted 3/3/99) *Please note: A \$30 fee is charged for returned checks*



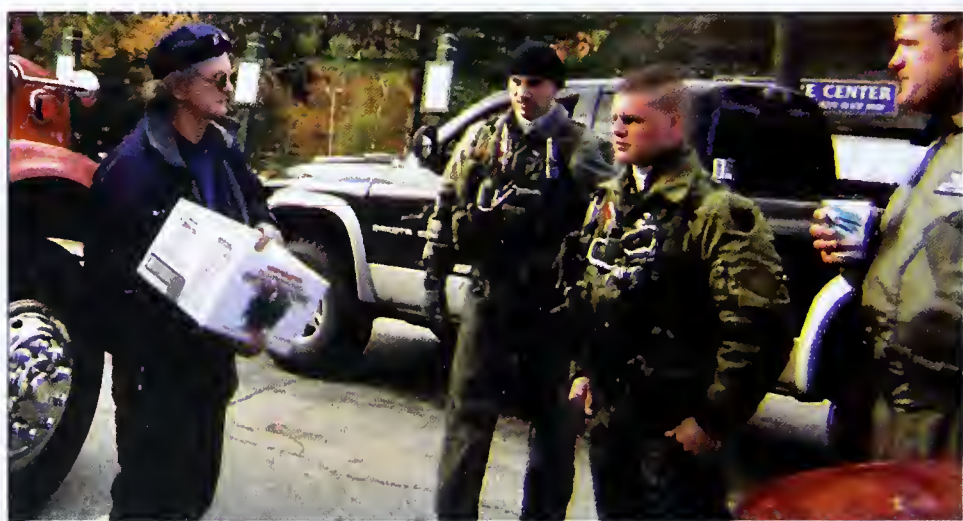
One of the most dramatic examples of volunteer commitment occurred when 10-year old Patric McCarthy of Massachusetts was reported missing in Lincoln on Columbus Day. In what was reported as the largest turnout of volunteers in the state's history, hundreds of individuals became involved in the effort to find him. The massive search lasted five days and ended tragically when Patric's body was discovered in the woods, just over two miles from where family members had last seen him. Officials determined he had died of exposure. Loon Mountain Recreation Corp. was one of many businesses that provided resources for the effort. Outside the Governor's Lodge at Loon, above, volunteers board a bus that will take them to a nearby wooded area to search for the boy. A statue of former New Hampshire Governor Sherman Adams is in the foreground.



Volunteers sign a registration sheet prior to joining the search and rescue effort.



Lincoln Fire Chief Nate Haynes adjusts the doors on one of the National Guard helicopters that circled above the town each day and night in an attempt to find Patric.



Lincoln Firefighter Bruce Balch delivers a box of food to National Guard helicopter pilots who participated in the search.

